CALL FOR A STATE OF EMERGENCY

Request for the Governor to declare a **STATE OF EMERGENCY!**

Request for a ***conclave*** made up of National (House and Senate), State (House and Senate), City (Mayor), Faith-based and Community leadership to come together and devise a clear plan for an **Urban Policy**!

The **Urban Policy** needs to immediately impact the housing crisis, jobs and the escalating community gunshot violence and its results.

Devise a clear **economic program** that will allow community efforts that promote stabilization sustainability.

Equitable Transportation specifically as related to senior citizens and school children.

To not end this until results are measureable and improvement is clear!

Matthews, Sharron

From: Irving, Toni
Sent: Thu 8/12/2010 3:30 PM
To: Matthews, Sharron
Cc:
Subject: FW: Urban Agenda
Attachments:

Sharron,

Minister's agenda below. Meeting is 3pm at Friedstone Church, 1415 W. 104th Street.

More tomorrow.

Toni Irving, Ph.D
Senior Advisor
Deputy Chief of Staff to Governor Pat Quinn
James R. Thompson Center
100 W. Randolph, Suite 16-100
Chicago, IL 60601
312.814.3967 (o)

312.814.5512 (f)

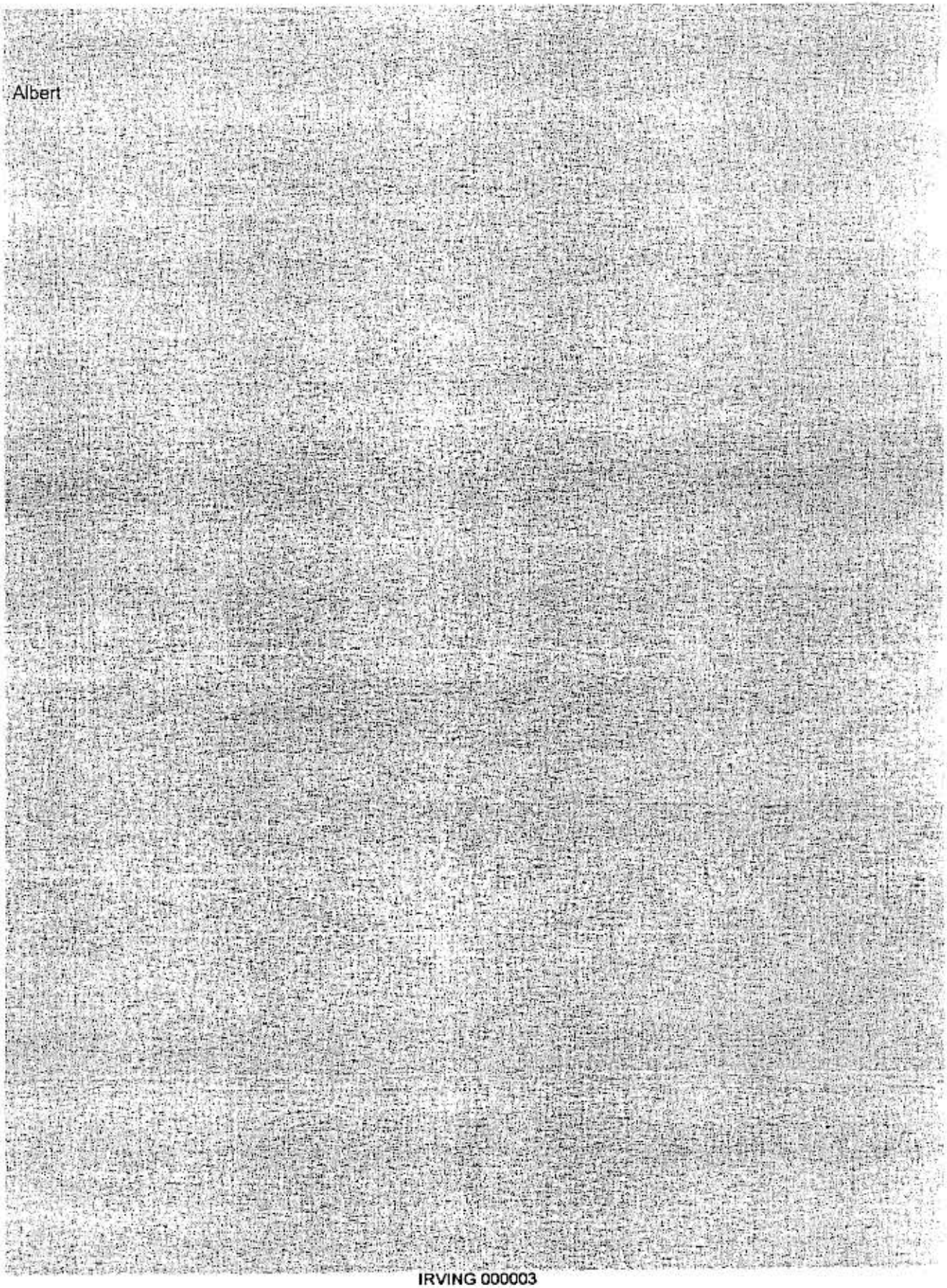
1. The Governor will declare a State of Emergency for our communities under the siege of gun violence

2. The Governor will convene federal, state, and local elected officials, appropriate state agencies and Clergy to discuss and refine the Urban Agenda

3. The major issues (which may continue a number of sub-issues) to be resolved are housing, jobs, and violence as a health issue

4. Pilot program using the Governor's discretionary budget powers to implement the Urban Agenda in Roseland, Lawndale, Englewood, and Austin (one community at a time)

Albert



IRVING 000003

Violence Prevention Conclave
3pm August 13, 2010

AGENDA

1. Discuss Conclave Membership

2. Current Anti-violence work

   -Ministers projects
   -Community Policing Efforts – Glen Brooks, CPD
   -Review of RFPs already in play at CPS – Sean Harden, CPS
   -Commission hearing August 26th 4-9pm
   -Effective Community Organizations

3. Next Steps for Neighborhood Recovery Plan

*What works –research

- Research indicates that in addition to poverty and gang activity the major contributing factors for gun violence are:
  - -Alcohol usé
  - -Mental health problems
  - -School failure
- Research also shows that aside from early childhood ie. before 5 years old, the primary point of intervention is middle school age, beginning at 10 years old through about 14 when young people first become exposed to danger and bad influences.
- Increase community policing for minor offenses such as truancy and drinking in public ie. broken window theory. In NYC there was a correlation between this and a reduction in homicides

Neighborhood Safety

Community residents must take back their neighborhoods. Families must feel protected from the ravages and pains of street violence. The law enforcement agencies and neighborhood safety offices and programs of Chicago, Cook County and the State of Illinois working in collaboration can coordinate to produce a wider blanket of community patrol and crime surveillance on a 24 hour basis Also engaging residents and volunteer law enforcement personnel as well as the state's Safety Net and Cease Fire programs to supplement law enforcement activities can aid in crime prevention/reduction. This issue must be addressed by each planning group as soon as possible in order to provide the focus and time required for the development and implementation of each Neighborhood Recovery Plan.

Education

The children living in the 4 neighborhoods targeted predominately attend Chicago Public Schools. Many of the students as well as the faculty are doing their best to actively be engaged in the educational process while in the classroom. However, children cannot be engaged if they fear coming and going from school, and/or are terrified of what may happen while they are in the school building or on school grounds. Understandably, in some instances, teachers become preoccupied with the need for safety and protection for the students as well as themselves. In addition to safety, buildings and campuses need to be equipped and operational enough to promote/support a learning environment. Parental involvement is also key. More encouragement and support for parents and other interested adults to participate before, during and after school hours is always warranted. These are issues each Neighborhood Recovery Plan group will address for its area's students and schools.

(School transportation, escorts, after school programs, dollars for scholars, Mid-night Basket Ball, etc ;)

Employment

The 4 targeted areas have some of the highest numbers of residents available for employment who are seeking job opportunities and/or training. With the "Put Illinois Back to Work" program and state agencies such as IDES, DCEO, IDOT and Capital Development Board, working with the City and County, employment and training opportunities can be identified and followed up based on individual assessments of each resident's interest, talents, education, skills and potential. It is important that business development is also included as a method for job creation and economic development. Intergenerational job development and placement are also strong components of this model. There are many youth and seniors who have interests, talents, skills, and experience to share with and learn from other community residents. Teen employment will include recreational activity related jobs. A focus on evening shifts as well as day hours can both have an impact on the monetary motivation and physical availability of youth and adults for criminal activities.

(Weatherization and school repair , construction skilled and unskilled labor, community patrols, school escorts, drivers, recreational sports trainers/coaches; foreclosure counselors community planners, case managers, education aides, senior mentors ;etc.)

Housing

Home ownership is a major component of community stability. Fortunately, many of the residents in the targeted neighborhoods are homeowners. Some are second and third generations of owners. Unfortunately, like others throughout the country many are also struggling economically to keep their homes from being foreclosed due to the decrease of income from job loss and/or underemployment. Illinois was recently awarded $166 million to assist community residents who because of job loss are in danger of losing their homes. These funds can be utilized to expand the state's foreclosure counseling program, and also create training and employment for residents who are interested in becoming counselors. IDES will work in collaboration with IHDA to provide employability assessment and job placement or training referral services for participating homeowners.

Community Leadership Development

To insure on-gong community stability, new indigenous leadership must be fostered. The building and support of the human infrastructure is more important to a community's future as the mortar and bricks of a neighborhood. Opportunities for maximum participation from new and evolving community leaders are incorporated into the Neighborhood Recovery Plan model design. Each neighborhood planning group can select emerging community leaders to work in tandem with their veteran leadership as assistant community planners.

(Note that 2 versions of the plan will be needed. An internal guide for participating state agencies and one to be shared with public. Additional information/ideasare needed to further develop and complete both versions.)

RE: Safety Networks

Shaw, Barbara
Sent: Tuesday, August 17, 2010 11:35 AM
To: Siddiquee, Yusuf
Cc: Brunk, Jared

FY 10 Safety Net Works Funding by Source

DHS	850,000 (GRF)
DCFS	250,000 (GRF)
DPH	2,000,000 (Tobacco Funds)
ICJIA	996,000 (ARRA)

From: Siddiquee, Yusuf
Sent: Tuesday, August 17, 2010 8:54 AM
To: Shaw, Barbara
Subject: Safety Networks

Ms. Shaw,

I just received a request for the funding sources for Safety Networks in FY10. Do you have that information at hand? Thanks.

Yusuf A. Siddiquee
James H. Dunn Fellow
Governor's Office of Management and Budget

Stratton Building 603, 401 S. Spring St.
Springfield, IL 62704
Office: (217) 782-5886

Department of Human Services - Division of Community Health and Prevention
Report for Providers in Chicago Community Area Roseland

AGENCY NAME AND PROGRAM(S)

Developing Communities Project, Inc.
11300 South Halsted Street
Chicago, IL 60628
Executive Director Gwendolyn Mackel Rice

	Previous FYs	FY: 2011
ADDICTION PREVENTION COMPREHENSIVE		$175,920.00
Totals		$175,920.00

Roseland Community Hospital
45 West 111th Street
Chicago, IL 60628-4247
Interim CEO Earmon Irons

	Previous FYs	FY: 2011
BREASTFEEDING PEER COUNSELING		$45,000.00
SUPPLEMENTAL NUTRITION PROGRAM FOR WOMEN INFANTS AND CHILDREN		$427,500.00
Totals		$472,500.00

Department of Human Services - Division of Community Health and Prevention
Report for Providers in Chicago Community Area Roseland

AGENCY NAME AND PROGRAM(S)

TOTAL $ AMOUNT: $648,420.00

Department of Human Services - Division of Community Health and Prevention
Report for Providers in Chicago Community Area North Lawndale

AGENCY NAME AND PROGRAM(S)

Access Community Health Network
222 North Canal Street
Chicago, IL 60606
CEO Donna Thompson

	Previous FYs	FY: 2011
FAMILY CASE MANAGEMENT-CHICAGO		$470,743.00
FAMILY PLANNING SERVICES		$71,716.00
SPECIAL PROJECT		$17,470.00
Totals		$559,929.00

Better Boys Foundation
1512 South Pulaski Road
Chicago, IL 60623-1952
Executive Director Dr. John K. Holton

	Previous FYs	FY: 2011
COMPREHENSIVE COMMUNITY BASED YOUTH SERVICES		$311,478.00
TEEN REACH		$63,790.00
Totals		$375,268.00

Community Services West
1231 South Pulaski Road
Chicago, IL 60623-1234
Co-Director Myra Sampson

	Previous FYs	FY: 2011
TEEN PARENT SERVICES		$71,600.00
Totals		$71,600.00

Department of Human Services - Division of Community Health and Prevention
Report for Providers in Chicago Community Area North Lawndale

AGENCY NAME AND PROGRAM(S)

Lawndale Christian Health Center
3860 West Ogden Avenue
Chicago, IL 60623
Chief Operating Officer/Chief Financial Officer Bruce E. Miller

		Previous FYs	FY: 2011
FAMILY CASE MANAGEMENT-CHICAGO			$545,597.00
TARGETED INTENSIVE PRENATAL CASE MANAGEMENT			$395,548.00
	Totals		$941,145.00

Sinai Community Institute
2653 West Ogden Avenue, 1st Floor
Chicago, IL 60608-1797
Chief Executive Officer Debra Wesley-Freeman

		Previous FYs	FY: 2011
FAMILY CASE MANAGEMENT-CHICAGO			$1,209,867.00
ILLINOIS SUBSEQUENT PREGNANCY PROJECT			$416,700.00
SUPPLEMENTAL NUTRITION PROGRAM FOR WOMEN INFANTS AND CHILDREN			$1,661,400.00
	Totals		$3,287,967.00

Westside Association for Community Action
3600 West Ogden Avenue, 2nd Floor
Chicago, IL 60623
CEO Ernest R. Jenkins

		Previous FYs	FY: 2011
COMMUNITIES FOR YOUTH			$72,220.00
FAMILY CASE MANAGEMENT-CHICAGO			$711,956.00
RELEASE UPON REQUEST			$21,383.00
UNIFIED DELINQUENCY INTERVENTION SERVICES			$210,315.00
	Totals		$1,015,874.00

Department of Human Services - Division of Community Health and Prevention
Report for Providers in Chicago Community Area North Lawndale

AGENCY NAME AND PROGRAM(S)

TOTAL $ AMOUNT: $6,251,783.00

Department of Human Services - Division of Community Health and Prevention
Report for Providers in Chicago Community Area Humboldt Park

AGENCY NAME AND PROGRAM(S)

Chicago Commons Association
700 North Sacramento, Suite 141
Chicago, IL 60612
Executive Director Dan Valliere

	Previous FYs	FY: 2011
ADDICTION PREVENTION COMPREHENSIVE		$206,854.00
DELINQUENCY PREVENTION		$74,470.00
SPECIAL PROJECT		$3,000.00
TEEN REACH		$76,545.00
Totals		$362,869.00

Mt. Vernon Baptist Church
3555 West Huron Street
Chicago, IL 60624
Pastor Johnny L. Miller

	Previous FYs	FY: 2011
SPECIAL PROJECT		$9,800.00
Totals		$9,800.00

Youth Service Project, Inc.
3942 West North Avenue
Chicago, IL 60647-4637
Executive Director Kenneth Martin Ocasio

	Previous FYs	FY: 2011
ADDICTION PREVENTION COMPREHENSIVE		$225,322.00
COMPREHENSIVE COMMUNITY BASED YOUTH SERVICES		$184,173.00
DELINQUENCY PREVENTION		$81,341.00
TEEN REACH		$76,545.00
UNIFIED DELINQUENCY INTERVENTION SERVICES		$40,136.00
Totals		$607,517.00

Department of Human Services - Division of Community Health and Prevention
Report for Providers in Chicago Community Area Humboldt Park

AGENCY NAME AND PROGRAM(S)

TOTAL $ AMOUNT: $980,186.00

Department of Human Services - Division of Community Health and Prevention
Report for Providers in Chicago Community Area Englewood

AGENCY NAME AND PROGRAM(S)

Beloved Community Family Services, Inc.
6430 South Harvard
Chicago, IL 60621
Executive Director Delphine F. Rankin

	Previous FYs	FY: 2011
COMMUNITIES FOR YOUTH		$48,294.00
Totals		$48,294.00

Good Hope NFP
7101 South Union
Chicago, IL 60621
President Edward Clark

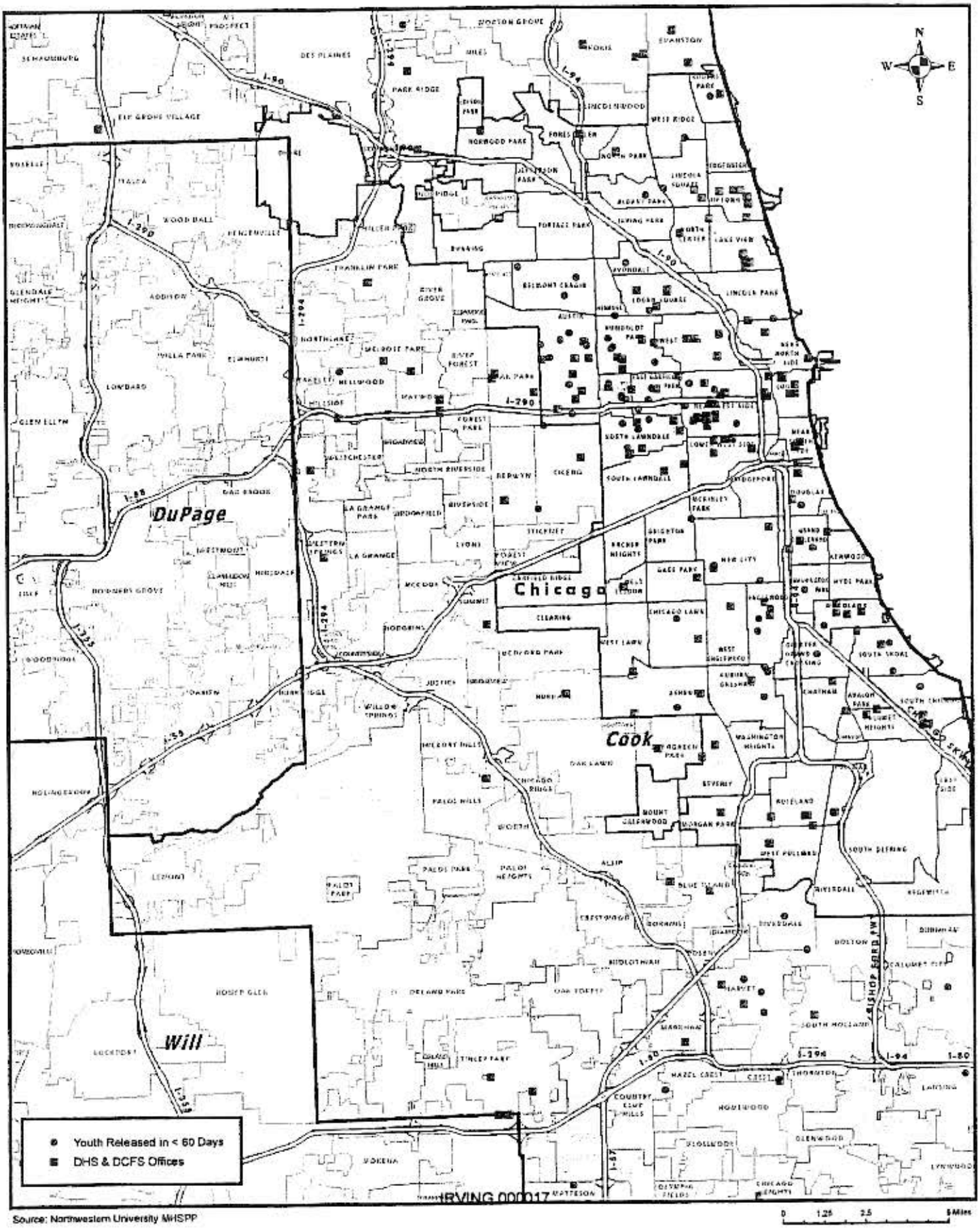
	Previous FYs	FY: 2011
TEEN PREGNANCY PREVENTION / PRIMARY		$33,534.00
TEEN REACH		$100,377.00
Totals		$133,911.00

Department of Human Services - Division of Community Health and Prevention
Report for Providers in Chicago Community Area Englewood

AGENCY NAME AND PROGRAM(S)

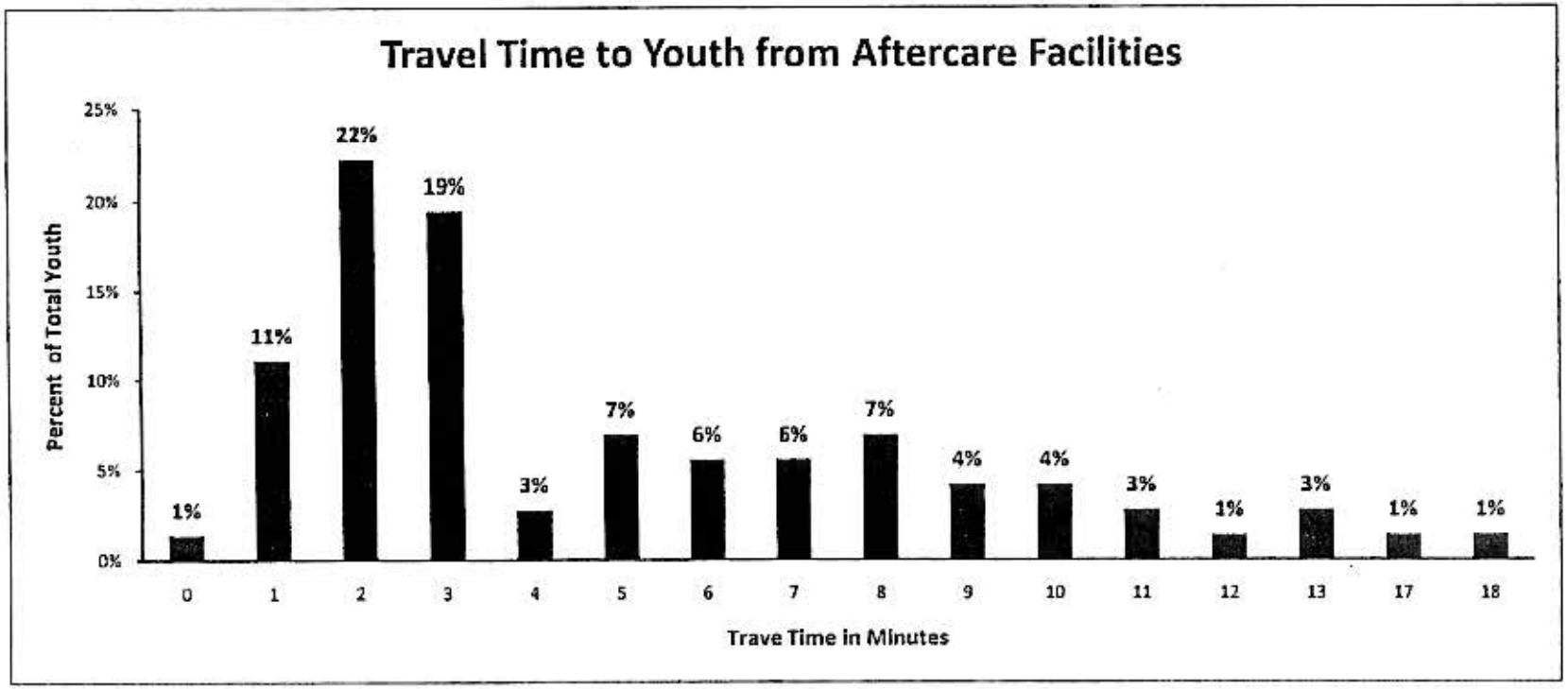
TOTAL $ AMOUNT: $182,205.00

Location of DHS/DCFS Offices and Exiting Youth



Source: Northwestern University MHSPP

#	Agency	Name	Type	Address	City	St	Zip	Count	Ave. Min.	Ave. Miles
1	DCFS	DCFS Cook South	Regional Office	6201 S. Emerald Dr	Chicago	IL	60621	15	5.6	3.1
2	DHS	Chicago Department of Public Health	Women Infants and Children	4909 W Division St	Chicago	IL	60651	11	3.4	1.5
3	DHS	Infant Welfare Society of Chicago	Family Planning	3600 W Fullerton Ave	Chicago	IL	60647	9	9.2	5.0
4	DHS	Auburn Gresham MHC	Mental Health	1140 W 79th St	Chicago	IL	60620	5	3.1	1.6
5	DHS	Bobby E Wright MHC	Mental Health	9 S Kedzie Ave	Chicago	IL	60612	9	2.8	1.6
6	DHS	Emergency Mental Healthcare Center	Mental Health	1 Ingalls Dr	Harvey	IL	60426	9	7.1	4.8
7	DHS	Lawndale MHC	Mental Health	1201 S Lawndale Ave	Chicago	IL	60623	7	3.0	1.3
8	DHS	Loretto Hospital	Mental Health	645 S Central Ave	Chicago	IL	60644	7	4.4	2.8
							Total	72	5.0	2.8



Note: 53% of trips less than 3 minutes and 91% less than 10 minutes

Proposed Safe Communities Initiative
(8/20/10)

Target Commnities:	12 High Risk Communities (most on West and South side, but could include a few North such as Howard Area of Rogers Park, Humboldt Park, Albany Park). Also could include areas such as Maywood, Cicero, etc. If more than 12 communities are included, the budgeted amounts per community would be reduced.		
Program Components:	The following program components would be implemented in each community through strong community partner organizations.		
1. Mentoring Plus Jobs (using MEE model)	Would provide 80 youth in each community with part time jobs, mentoring and social/emotional skills and support. Mentors would receive stipends and 2-3 part-time coordinators would be hired.	$400,000 per community	$4,800,000
2. Parent Leadership (using MEE model)	Would provide 50 parents in each community with leadership, empowerment and self-care skills that enable them to be community leaders, educators and mentors for other parents. Partcipating parents would receive stipends, and 1-2 part time coordinators woud be hired.	$100,000 per community	1,200,000
3. School-Based Counseling	Would provide funds for elemenatry and secondary schools in each community to contract with providers or hire their own clinical staff to provide early interevntion and trauma-informed counseling services for students.	$300,000 per community	3,600,000
4. Safety Net Works (SNW)	Expand Safety Net Works youth violence prevention programming in existing SNW communities and add the program. In communities that do not have the program	$200,000 for existing programs $450,000 for 2 new programs	2,000,000 900,000
5. Reentry Programs	Expand reentry services for youth and adults returning to the community from correctional facilities.	300,000 per community	3,600,000
Lead Community Partners	Lead agency project coordination and management	$200,000 per community	2,400,000
Technical Assistannce and Overall Project Mgt.	Includes technical assistance and training (MEE and other TA Providers) and overall project management (thru IVPA and a partner non-profit, e.g. IL African American Coalition for Prevention).		1,500,000
	TOTAL	$1,500,000/10 communities and $1,750,000/2 communities with no existing SNW program.	$20,000,000

Matthews, Sharron

From: ADTYSONIII@[redacted]
Sent: Saturday, August 21, 2010 6:48 AM
To: Matthews, Sharron
Subject: Re: Upcoming planning meeting

Sis. Matthews, this is the information you were looking for, including email addresses.

From: ADTYSONIII@[redacted]
To: seman.dave@[redacted]
CC: BISHOPSGORDON@[redacted] Wpturner3@[redacted] adtysoniii@[redacted] DrAEDavisjr@[redacted]
revleshope@[redacted]
Sent: 8/11/2010 3:01:52 P.M. Central Daylight Time
Subj: Urban Agenda

I trust this captures the essence of our discussions:

1. The Governor will declare a State of Emergency for our communities under the siege of gun violence

2. The Governor will convene federal, state, and local elected officials, appropriate state agencies and Clergy to discuss and refine the Urban Agenda

3. The major issues (which may continue a number of sub-issues) to be resolved are housing, jobs, and violence as a health issue

4. Pilot program using the Governor's discretionary budget powers to implement the Urban Agenda in Roseland, Lawndale, Englewood, and Austin (one community at a time)

Albert

In a message dated 8/20/2010 8:28:06 P.M. Central Daylight Time, Sharron.Matthews@Illinois.gov writes:

> Hello Bishop Gordon. Hope things are going well. As per our last conversation, I am still looking to get an email from Rev. Tyson providing a list of the members of your ministerial group, a description of the programs/ services/activities each of you are already involved with in the Roseland Community, and what you would want to become involved with in the future. We already agreed to review what state agencies are doing in Roseland, and to discuss the Neighborhood Recovery Plan model more in detail and set some time frames. Please let me know what else we might need to cover. **Need before 12 noon on this Monday.** Will call you after our internal meeting in the governor's office to see how you want Friday to go. Thanks so much.

Sharron D. Matthews, Assistant Director
Illinois Department of Healthcare and Family Services
401 S. Clinton- 7th Floor
Chicago, Illinois 60607

P:312-793-4295
Fax: 312-793-3127

Follow-Up

Shaw, Barbara

Sent: Sunday, August 22, 2010 8:27 AM
To: Weems, Malcolm
Importance: High
Attachments: Chicago VP Proposal 8-21-10.xlsx (12 KB)

Hi, Malcolm.

Attached is a brief outline of a range of violence prevention strategies that I believe could be implemented in Chicago area communities in a manner that would benefit a wide range of community members and organizations while addressing community needs and contributing to violence prevention and safer communities.

I will call you at about 12:30 today while driving back to Chicago (my hubby will be driving), if that's okay. Let me know if you prefer a later time, which would be no problem.

I understand the tentative nature of these thoughts. But if it is going to happen, I think it makes great sense for IVPA to take the operational lead. We are a small, focused agency that can make complicated things happen in a hurry. Moreover, we have a good reputation in the violence prevention community and we have a robust set of contacts at different levels of relevant organizations. In any event, we stand ready to assist.

In addition to discussing the overall strategic approach, I would like to also talk with you about the following issues which I think impact the potential for success of the proposed strategies:

- If this is to be announced anytime soon, I would need to immediately (with discretion and confidentiality) pull together the people and organizations that we would need to partner with in order to set up the coordination and delivery mechanisms that would ensure speedy implementation, effective programming, and efficient, accountable use of resources. If this initiative is to be meaningful, thoughtful work needs to happen under the radar so that we can be ready to go quickly. This also ensures that a broad group of people can stand with the Governor when the initiative is announced.

- How would/could we ensure that dollars actually flow and are not hung up in the Comptroller's Office? I think that if the Governor wants to see some immediate results, then at least a quarter of the total ($5 million) needs to be available right away for first quarter costs.

- The IVPA board would need to approve the program (according to our rules, the IVPA board approves all grants—this should be no problem and could be done at our Sept 30th board meeting or earlier thru a special meeting). Also, we would need to hire at least 2 people (off headcount; no pension or health insurance obligations—at least in year one) to implement the initiative.

- Evaluation of the initiative needs to be considered. Perhaps private foundation or federal funds could be sought for this purpose.

- Federal Medicaid match might be an option with the school-based counseling component.

Youth Values/Youth Culture Initiative
A Review of Relevant Programs/Organizations

General Youth Development Programs

1. Youth In Action (YIA), Providence, RI, http://www.youthinactionri.org/: a youth organization that seeks to train community leaders from Providence's teenage population by providing leadership training and individual support. Youth participate in activities that encourage the avoidance of risky behavior, the goals of higher education and a posture of community activism. Major programs include: *Youth Educating About Health, Community Action Team, Multicultural Arts Team, and Street Team.*

2. Teen Empowerment, Inc. (TE), Boston, MA, http://www.teenempowerment.org/- By partnering them with engaged adults, Teen Empowerment seeks to inspire young people to think deeply about pressing problems in their community and providing them with concrete tools to work towards social change. Sites are housed at schools across the city and work to bringing an "authentic youth voice" at their respective institutions by facilitating dialogues between students and adults. TE provides a comprehensive methodology for working with groups that has wide-ranging applications in both youth and adult settings that consists of a set of beliefs that are put into practice group building, skill development, decision making, and behavior management methods.

3. Youth Opportunities Unlimited, Los Angeles, CA, http://www.youincla.org/main.php- Framing youth development as a policy perspective, YOI seeks to build self-confidence and career building skills as means to nurturing in young people a sense of competence, usefulness, belonging and power. Core programs include a computer clubhouse, alternative high school, media and technology program, Future Scientists and Engineers program, community gardening, Parent Education Academy, tutorial services and Project Lead (a comprehensive mentoring program that specifically serves girls.

4. Council on Prevention and Education: Substances, Inc. (COPES), Louisville, KY, www.copes.org- COPES provides programming and curricula geared towards reducing alcohol and other drug use among teenagers by increasing family resiliency and community connections. By engaging at-risk youth and their parents, the program provides substance abuse training, family management skills, and communication techniques. Community organizations, churches in particular, are involved in program implementation. The program has been implemented in rural, suburban, and urban areas. Evaluations indicate that the program is effective in increasing resiliency.

5. Wyman Teen Program, Eureka, MO, www.wymanteens.org- Their Teen Outreach Program (TOP) is a broad, developmental intervention that attempts to help teens understand and evaluate their life options, with a particular emphasis on preventing problem behaviors in adolescents. TOP includes three essential program components: classroom/group instruction, community service, and service learning…Core curriculum activities include values clarification, relationships, communication, influence, goal setting, decision-making, adolescent development,

and community service learning." Evaluations have indicated that this is a promising curriculum.

6. Girls Incorporated, New York, NY, www.girlsinc.org – A national nonprofit youth organization dedicated to inspiring all girls to be strong, smart, and bold. Girls Inc provides educational programs to millions of American girls, particularly those in high-risk, underserved areas. Research-based programs provide opportunities for girls to develop through physical, intellectual, and emotional challenges. Program areas include science, math and technology, pregnancy prevention, literacy, critical engagement with the media, self defense, personal finance, substance abuse prevention, athletics and health awareness, and womanhood.

7. Resolving Conflict Creatively Program, http://www.esrnational.org/about-rccp.html- The Resolving Conflict Creatively Program, an initiative of Educators for Social Responsibility (ESR), is a research-based social and emotional learning K-12 school program. It is the nation's largest and longest-running school program focusing on conflict resolution and intergroup relations. RCCP is characterized by a comprehensive strategy for preventing violence and creating caring and peaceable communities of learning, which is implemented over several years. This program uses school-based instruction in conflict resolution and intergroup relations, emphasizing mediation, teacher training, and parental influence. The program is currently based in twelve school systems across the United States and has pilots in three international cities.

8. City Year, www.cityyear.org - City Year, an Americorps program, is a national service organization that unites young adults, ages 17--24, from diverse racial, cultural, and socioeconomic backgrounds for a demanding year of full-time community service, leadership development, and civic engagement. Through their service work, young people learn the value of community, realize their potential to improve the lives of others, and develop the skills necessary to excel in educational and professional endeavors. Our commitment is to develop challenges that stretch corps members while allowing them to succeed; to build an environment where young people can share leadership and responsibility with adult partners; and to nurture the next generation of civic leaders…At City Year the core values we work to cultivate are spirit, discipline, purpose, and pride.

9. The School for Ethical Education, Milford, CT, http://www.ethicsed.org/ - The School for Ethical Education (SEE) addresses "the need for an increased focus on ethical behavior within human interactions" through programming and consulting. SEE provides classes and seminars to educators, parents, student leaders and community members. Service-learning is a key component of their ethics-building strategy.

10. Harlem Children's Zone, Harlem NY, http://www.hcz.org/- Founded in 1970, Harlem Children's Zone, Inc. is a pioneering, non-profit, community-based organization that works to enhance the quality of life for children and families in some of New York City's most devastated neighborhoods. HCZ, Inc.'s 15 centers serve more than 12,500 children and adults, including over 8,600 at-risk children. "The emphasis of The Children's Zone work is not just on education, social service and recreation, but on rebuilding the very fabric of community life." Their mission based on "twin principles — a critical mass of engaged, effective families, and early and progressive intervention in children's development." HCZ provides an integrated network of

services and support that provides: family stability; opportunities for employment; decent and affordable housing; a quality education; and youth development activities for adolescents.

11. The Posse Foundation, http://www.possefoundation.org/ - The Posse Foundation identifies, recruits and trains student leaders from public high schools to form multicultural teams called "Posses." These teams are then prepared for enrollment at top-tier universities nationwide to pursue their academics and to help promote cross-cultural communication on campus. The program "is rooted in the belief that a small, diverse group of talented students—a Posse—carefully selected and trained, can serve as a catalyst for increased individual and community development." The program has sites in Boston, Chicago, Los Angeles, New York and Washington, D.C. It has seen great success in its seventeen years—thousands of college placements, millions secured in student scholarships, and a 90% college graduation rate.

12. 100 Black Men of America, www.100blackmen.org- 100 Black Men of America (BMOA) is a national network of local chapters composed of concerned African American leaders. BMOA's mission is "to improve the quality of life within our communities and enhance educational and economic opportunities for all African Americans." BMOA is upholds the core values of respect for family, spirituality, justice, and integrity. Programs and services fall in four categories: mentoring, education, health and wellness, and economic development.

13. Outward Bound, http://www.outwardbound.org/ - Outward Bound's mission is to "inspire character development and self-discovery in people of all ages and walks of life through challenge and adventure, and to impel them to achieve more than they ever thought possible, to show compassion for others and to actively engage in creating a better world." This is pursued through five core programs "that change lives, build teams, and transform schools." These programs use adventure activities for training and development. Activities take place in the wilderness, urban centers, workrooms, and classrooms. Outward Bound currently has centers serving urban communities in the following cities: Atlanta, Baltimore, Boston, New York City, and Philadelphia.

Programs Utilizing the Arts, Media & Popular Culture

1. ART START, New York, NY, http://art-start.org/- Through a range of programs (*Arts in the Shelters, Media Works, Hip Hop Project, Mentoring Project*) Art Start utilizing the arts as a resource for outreach and work with at-risk young people in New York City to build self-esteem and concrete skills.

2. East Palo Alto Mural Project, East Palo Alto, CA, http://www.epamap.org/- The Mural Art Project's mission is to educate, empower and inspire youth through the arts, in form of three primary programs: 1) History Through Hip-Hop- The History Through Hip-Hop (HHH) program expresses the various issues associated with the theme of the mural through the Hip-Hop art form. 2) Teen Mural Program- Each Teen Mural Program (TMP) employs 25 at-risk teens to research, design, and install a large public art mural in their community and 3) History Through

Art- The History Through Art Program (HTA) employs an interdisciplinary teaching curriculum striving to reinforce State Board of Education Standards.

3. DreamYard Project, Bronx, NY, http://www.dreamyard.com/dreamyard/- DreamYard is committed to helping transform Bronx schools and communities through the power of innovative, project based arts education. DreamYard programs are designed to challenge the cyclical systems of inequality and poverty by empowering youth to discover and develop their best possible selves and to locate meaningful paths and ways to engage with their fellow students, schools, families, and communities. As the largest arts education provider in the Bronx, DreamYard critically impacts the social and intellectual growth of thousands of Bronx youth through safe, positive and creatively challenging programs. DreamYard's team of professional artists partner with classroom teachers and community educators to help students learn how to express, write and perform their own stories. Through yearlong programs offered during the school day, after school, on weekends and during the summer, DreamYard supports youth development, enhances life-long learning skills, and promotes creative thinking and expression. The organization understands that it is imperative to direct a young person's creativity toward positive goals as we strive to develop well-rounded and engaged citizens.

4. KAOS Network/Project Blowed, Los Angeles, CA, http://www.projectblowed.com/- Located in the historical Leimert Park Village, KAOS Network is a community arts center dedicated to providing training on digital arts, media arts and multi-media. Established in 1984 by Ben Caldwell, KAOS Network offers weekly classes and workshops in video production, animation, digital arts, video teleconferencing, artist development and drop-in performances / open mic programs. Each week over 150 youths participate in workshops and programs at the center. In addition to these workshops, Kaos Network has videotaped community events and produced documentaries for the state of California. KAOS Network is committed to creating a community of young people who are dedicated to learning new technologies, acquiring employable skills and participating in digital arts and new media training.

5. Las Artes Mural Project, Tuscon, AZ, http://www.csd.pima.gov/youth/LasArtes.html- Las Artes is a community arts program that addresses the educational needs of dropout and at-risk youth. It provides the opportunity to produce community arts projects while earning a GED or high school credits. Participating youth learn new leadership skills and gain valuable team building experience. Working together in project teams, these youth develop new friendships and they acquire new socialization talents that stress punctuality and a strong work ethic. In addition to these life learning skills, students complete a money management course and receive first aid and CPR training. Success in the workplace translates into success in the classroom where youth prepare to take the GED exam or re-enter their former high school equipped with newly found self-esteem and sense of accomplishment as well as additional school credits.

6. Project: Think Different!, Boston, MA, http://www.projectthinkdifferent.org/index.htm- *Project: Think Different* supports a new pop culture that's about human beings, not dollar bills. A pop culture where it's hip to be engaged, where the new cool is being true to your self, your community, and your world. We are musicians, video and film producers, directors, spoken word artists, educators, community activists, and allied organizations—and we are you. If you're sick of what's being dished out and tired of waiting for something to change—Join us. We're making

change happen! *What we do*- Using music, film, and video, P:TD partners with you to create, fine-tune and disseminate new cultural messages that promote positive action. We bring people together to: 1) talk about how current issues and pop culture affects us and engage in action for positive change, 2) learn media technologies and techniques to define and develop a message in music, film and video , and 3) access media channels to spread that message.

7. Project Hip-Hop, http://www.projecthiphop.org/index.html- Through the study of hip hop culture and the history of social movements we engage young people in a process of critically analyzing the past and present so they can take action to make a better future. Project HIP-HOP (Highways Into the Past- History, Organizing & Power) is a youth-led organization. Hip hop culture and the history of resistance to injustice are our primary tools for engaging and developing young people as activists and organizers. We provide opportunities for young people to work together gaining the skills and experiences to educate and organize in their schools, communities and the broader society. While we believe that movement requires the participation of many different peoples, Project HIP-HOP is particularly interested in building the skills of young people who are often labeled "at-risk." We believe that these youth are most in need of the resources we offer and are most keenly aware of the human reality of the injustices in our society. PROGRAMS: 1. Hip Hop Arts & Media Work (Urban Echo Hip Hop Open Mic and Street Hype Magazine, 2. Political Education & Critical Thinking Work, 3. Summer Leadership Institute and Small Groups and, 4. Summer Street Outreach Project.

8. Street Poets Inc., Los Angeles, CA, http://www.streetpoetsinc.com/what.html- creates circles. Poetry circles. Drum circles. Multi-cultural multi-generational circles. Creative healing circles within which at-risk youth and young adults can breathe, write, laugh, cry and rediscover their authentic voices in the midst of a world increasingly ruled by fear and permeated by violence. We do what we do with the larger goal of transforming our society into one that champions the creative process, multicultural community, peace-making, healing and personal growth.

9. Youth Entertainment Studios, Chesepeake, VA, http://www.yesamerica.org/ - "The mission of Youth Entertainment Studios is to empower inner-city youth to become leaders of character, vision and action in their communities by challenging their creativity and equipping them with practical, confidence-building media production and marketing skills." YES offers a productivity-driven model of youth development by: 1) providing teens a safe place to works as a team on creative projects and be mentored by responsible, caring adult; 2) teaching teens hands-on media production, technology and business skills; 3) inspiring teens to value character and spiritual growth; 4) showing teens how direct their creativity and make entertainment products to be proud of; and 5) motivating teens to think like business people by giving them tools to sell their products. "The hallmark of YES' strategy is to embrace urban youth culture as the principle way to reach teenagers at-risk in order to re-direct them toward character development and education. YES Community Studios cultivates the interests of teens in hip hop culture and involves music, script development, video production, and Web publishing."

Programs Targeting the most "At Risk/Disconnected" Youth

1. American YouthWorks (AYW), Austin, TX, http://www.americanyouthworks.org/- has been transforming the lives of at-risk Austin youth for 30 years. Our holistic approach to education and community service has enabled thousands of would-be dropouts to: Complete High School, Find employment that supports them and their family, Build life skills that last a lifetime, and Gain the self-respect that comes with self-sufficiency and giving back to the community. At the core of all we do is Service-Learning, which links classroom education with service projects that address real community needs.

2. Boston TenPoint Coalition, Boston, MA, http://www.bostontenpoint.org/index.html- The Boston TenPoint Coalition envisions a strong, mobilized coalition of churches, effectively using their collective power to provide consistent services for high-risk youth while rebuilding communities to secure a safe, moral and productive future for all youth in Greater Boston. Boston TenPoint foresees a future when the social entrepreneurial efforts of Coalition members and partners will generate the funds required to sustain local efforts while reaching out to replicate successful policies, programs and practices throughout the state and region. The Boston TenPoint Coalition is committed to reinforcing and creating new networks of violence prevention and intervention services, by building the capacity of member churches to serve high-risk and, oftentimes, violent youth. The Coalition also commits to strengthening and expanding partnerships with community-based, governmental, and private sector institutions willing to invest in high-risk youth and the future of the communities in which they live.

3. Boston Urban Youth Foundation, http://www.buyf.org/index.htm- Boston Urban Youth Foundation's mission is to help at-risk youth develop spiritually, emotionally, academically, and economically. Boston Urban Youth Foundation serves over 500 youth ages 11-18 from the Roxbury, Dorchester and Mattapan neighborhoods of Boston. BUYF uniquely combines case management, incarnational mentoring, academic skill-building, vision casting, and positive peer group experiences to build positive futures, one kid at a time. BUYF motivates, mobilizes and equips at-risk youth toward college and a positive future. BUYF partners with parents, schools, courts, and police. BUYF's in-school and after-school integrated approach involves caring adults in the lives of young people so that they can fulfill their God-given potential.

4. Center for Alternative Sentencing and Employment Services(CASES), New York, NY http://www.cases.org/- was established in 1989 when the Court Employment Project and the Community Service Sentencing Project - originally demonstration projects designed and managed by the Vera Institute of Justice - were gathered under the umbrella of a single, independent non-profit corporation. Today, with a staff of 140 and an annual budget of $9 million, CASES provides services and supervision for over 10,000 offenders a year. The mission of CASES is to increase the understanding and use of community sanctions that are fair, affordable, and consistent with public safety. For more than 30 years, CASES has worked with the justice system to find sentencing alternatives that respond to justice system needs. By addressing the factors that underlie criminal behavior, such as poor education, lack of community support, inability to get and keep a job, substance abuse and low self-esteem, our programs help young and adult offenders re-integrate into society. We offer structured alternatives that are more substantial than probation, but less costly and intrusive than jail or

prison. CASES and its programs contribute to safer streets, improve lives and save taxpayer dollars each year.

5. East Bay Conservation Corps (EBCC), Oakland, CA, http://www.ebcc-school.org/ - EBCC is a comprehensive, nonprofit educational organization. Its mission is to promote youth development through environmental stewardship and community service and to further education reform and social change. Through service-learning—the practice of linking academic learning with service that meets real community needs—EBCC engages young people from all walks of life in their education and development while addressing environmental and social issues. For nearly two decades, EBCC's program models have enhanced participants' academic, leadership, employment and life skills, self-esteem, civic responsibility and environmental awareness.

6. Exodus Transitional Community, Harlem, NY, http://www.etcny.org/- Exodus Transitional Community, Inc. seeks to address the needs of men and women reintegrating to society from prison. Our Board of Directors consists of influential community members that provide invaluable assistance by sharing their knowledge and expertise. They aid in the ETC, Inc. mission by serving as advocates for social justice. Exodus provides: employment services; life coach mentoring, substance abuse counseling, Alternatives to Domestic Violence, Youth Empowerment program, and a range of support services

7. Gulf Coast Trade Center, New Waverley, TX, http://www.gctcw.org/welcome.htm- Over the past 34 years, there have been many changes, but the mission and purpose of the organization has remained constant - to assist adjudicated or disadvantaged youth to develop vocationally, academically and socially so that they may make positive contributions to society and correct or remedy problems or barriers which limit their potential opportunities and careers. The Gulf Coast Trades Center strives to provide quality programs that help our young people have the necessary skills to survive in the ever changing workplace. The quality and the effectiveness of the Center's comprehensive approach is validated by the numerous studies and awards received by the organization over the past 30 years. The Center has and will continue in the future to develop new and innovative programs that will benefit the youth that we serve.

8. Huckleberry Youth Programs, San Francisco, CA
http://www.huckleberryyouth.org/home2.html - Our mission is to engage adolescents and their families in San Francisco and Marin Counties in a comprehensive array of quality services addressing prevention and health promotion, crisis intervention, stabilization and growth. We seek to empower young people to develop and maintain healthy relationships as well as promote their talents, ideas, leadership and health; to assist youth and their families in overcoming the obstacles they may encounter, which can include family concerns, drug and alcohol abuse, mental health challenges, teen pregnancy, sexually transmitted infections, violence, social and economic inequities, and physical and sexual abuse; and to assist clients in navigating complex social welfare, educational and juvenile justice systems. Throughout its history, the programs and services of Huckleberry Youth Programs have been characterized by: a commitment to community-based and collaborative services for at-risk youth; attention to the urgency, complexity and ever-changing nature of the needs presented by at-risk youth; recognition of the value and dignity of young people and belief in their capacity to become healthy, creative adults. Programs include: *Huckleberry House, Nine Grove Lane, Huckleberry Youth Services at Cole*

Street Clinic, Huckleberry Teen Health Program, The Community Assessment and Referral Center (CARC), The Violence Is Preventable (VIP) Girls Project

9. Janus Youth Programs (Oregon and Washington), http://www.jyp.org/ - Janus Youth Programs has operated community-based programs for children, youth and families in Oregon and Washington since 1972. A network of over 20 programs includes: 1) Runaway and homeless youth services in Oregon and Washington that provide street outreach, 24-hour access and assessment, emergency and short-term shelter, family reunification, continued school support, transitional housing and independent living services, 2) Residential and shelter services for youth in custody of the Oregon Youth Authority and emotionally disturbed and neglected youth in Oregon's Department of Human Services' child welfare system, 3) Alternative education for youth failing in traditional classroom settings, 4) A scholarship program helping former clients pursue higher education or vocational/technical training, 5) A detention program in collaboration with the Clatsop County Juvenile Department, and 6) A 56,000 square foot urban agriculture program focused on hunger reduction, employment and economic independence

10. Montgomery County Out of School Youth Initiative/Fast Forward Center (Ohio), http://www.sinclair.edu/organizations/ffc/ - The Fast Forward Center was established after a two-year study by the Montgomery County Out-of-School Youth Task Force. It is a department of Sinclair Community College which serves dropouts ages 15-21. The center serves as the "operating arm" of the Montgomery County Out-of-School Youth Initiative. The center provides initial assessment, case management, marketing, collaboration and innovative solutions the initiative. The ***Fast Forward Center*** partners with three alternative charter high schools that specifically serve dropouts, a charter middle school, and other Dayton-based alternative education programs to serve the needs of out-of-school youth. All of these programs are student-driven allowing students to work at their own pace and earn credits in a school geared toward credit recovery. The goal is to return the youth to high school, help them achieve proficiency, earn a high school diploma, and have a positive placement upon graduation (employment, military, or postsecondary education). The Fast Forward program is one of the few (if not the only) county-wide out-of-school youth initiatives in the country

11. New Heights Neighborhood Center, New York, NY- The New Heights Neighborhood Center works to build solid connections between out-of-school youth and local businesses in the Washington Heights/Inwood section of Manhattan, a heavily Dominican area. The New York-based Academy for Educational Development estimates that the community's unemployment rate is 15 percent, about 5 percentage points above the city's average. Recognizing that shifts in the economy have steepened the climb for dropouts, the center provides youth with simultaneous GED preparation and job training, and it steers them to internships with local employers in growth industries like health, technology and banking. Each participant develops an "individual service plan," then enters a two-week job-readiness program that covers such topics as job and career interests, interview preparation and job searching. Participants then begin 12-week internships, after which they receive help finding jobs or further education. They are referred to other agencies for services such as counseling about personal and family problems. Primary employer partners have included Columbia Presbyterian Hospital, the 168th Street Armory and the 1199 Service Employees International Union.

12. Open Meadow Alternative Schools, Portland, Oregon, http://www.openmeadow.org/- Open Meadow successfully re-engages disconnected youth in their education, providing academic and support services to those at high risk of dropping out of school. All students work toward high school graduation. We educate students in small middle and high school programs and provide an array of transition services that help students move smoothly from middle school to high school and from high school to college and career. In 2005-06, Open Meadow served more than 600 youth in our programs.

13. Peaceoholics (DC), http://www.peaceoholics.org/home.htm- A Non-Profit organization that is committed to the youth and families of the District of Columbia. Through the various activities of Peaceoholics, youth will be transformed into drug-free and crime-free productive members of their communities. Activities include: *Designing & Operating Youth Programs. Developing a Network of Peace-Minded Individuals. Participating in Youth Events Sponsored by Schools, Government Agencies & Non-Profit Organizations. Training and Workshops. Producing & Distributing Information.*

14. Philadelphia Youth Network/E3 Power Centers, http://www.e3philly.org/- Philadelphia's three E^3Power Centers offer skill-building experiences for out-of-school and other disconnected youth that are grounded in youth development theory and practices. E^3 stands for Education, Employment and Empowerment. The Centers' service delivery structure is designed to help youth achieve long-term goals in the areas of education, occupational skills, life skills and employment. The Philadelphia Youth Network contracts with youth-serving organizations to operate the centers, each of which offers a schedule of diverse activities that provide opportunities for holistic development.

15. Straight Ahead Ministries, http://www.straightahead.org/- We train and equip Christians to lead Bible Study discussion groups, facilitate recovery discussion groups, and mentor youth who are locked up in juvenile facilities, as well as provide effective aftercare models to help youth transition successfully back into the community. Our strength-based resources, curriculums, training modules, and direct ministry models help youthful offenders become all that God intended them to be.

16. Transcenter for Youth (Milwaukee, WI), http://talcnewvision.org/Main/HomePage- The mission of TransCenter for Youth, Inc. is to provide high quality educational programs that allow "at risk" youth to become productive adults and responsible community members. TransCenter's work is part of the effort to build a new vision of public education. TransCenter for Youth, Inc. began working with adjudicated and "at risk" youth in 1969. In May of 1973, TransCenter registered as a nonprofit corporation in the State of Wisconsin and was recognized as a 501©(3) tax-exempt organization by the Internal Revenue Service in the fall of that year.

17. Urban Alliance Foundation (DC), http://www.urbanalliancefoundation.org/- Founded in 1996, Urban Alliance (UA) was created by a small group of volunteers to provide the tools necessary for youth living in under-resourced DC neighborhoods to excel. UA mobilizes a variety of community resources to provide youth with otherwise unavailable educational and employment opportunities. *High School Internship Program, Health Alliance Program, "You Find It, We Fund It" Program*

18. Uth Turn (NY & NJ), http://www.uth-turn.org/home.htm- Founded in 1999, Uth Turn is a collaboration of churches, criminal justice partners, and service agencies, Fund for Community Leadership Development, and New York Theological Seminary. Those who serve on this project work with "at-risk" youth ages 13-21, in greatest need of intervention: street youth, gang members, youth people with pending or prior conflicts with the law. Uth Turn services: mentoring, leadership training, educational and job preparation, employment and social services referrals, counseling and substance support. In 1999, Uth Turn received a four year grant from the Ford Foundation, and in 2001, the New York State Office of Children and Family Services (OCFS) designated Uth Turn as the "Model Youth Intervention Project."

19. Youth Employment Partnership, Inc., http://www.yep.org/- An employment training agency that helps at-risk youth in poverty to overcome barriers to economic independence. Teaches workplace behavior, job search strategies, and basic business and life skills. Has summer and year-round job training programs for in-school and out-of-school young people aged 14 to 29. Counselors assist young people with resumes, interview techniques, job placements, while helping them build their sense of self-sufficiency and self-esteem. Programs include Career-Try-Out (internships), YouthBuild (construction training), PASS (tutoring), WIA (job training and internships), and Team Oakland (environmental education and city beautification).

20. Youth Opportunity (Baltimore), http://www.yobaltimore.org/index.htm- The mission of the Youth Opportunity (YO!) Baltimore is to help City youth receive the education and career skills training needed to become successful adults. YO! serves any out-of-school youth 16 to 22 years of age who's a resident of Baltimore City. The YO! strategy is youth-friendly. Its youth development approach meets young people where they are. Working with caring adults, participants form an Individual Opportunity Plan (IOP) or pathway to success. There are two YO! Centers that provide support services including: GED and Pre-GED classes on-site at each Center; Screenings to identify careers that suits your skills and interests; Classes and on-line courses to help youth earn a diploma; Life skills, clubs and fun social events; Job readiness classes and job placement services; Career training in high growth industries; Computer Labs with Internet access; Youth lead community service projects and civic engagement; College Fairs and Tours; Health suite providing basic health services and education (Westside only); Recording Studio (Westside only); Fitness Center (Westside only)

21. YouthBuild Louisville, http://www.youthbuildlouisville.org/main.html- aids unemployed and undereducataed young people, ages 16-24, build affordable housing for homeless and low-income families in their own communities. They split their time between the construction site and the classroom, where they earn their GED or high school diploma, learn to be community leaders, and prepare for jobs or college.

CURRICULUM & TRAINING

1. Habits of Mind, Highlands Ranch, CA http://www.habits-of-mind.net/ - This website includes books, a bibliography, and activities for the teaching of the "Habits of Mind," a strategy for thinking and acting. The organization describes the Habits of Mind as "thinking dispositions" that encourage "having a disposition toward behaving intelligently when

confronted with problems." The Habits approaching teaches people to "draw forth certain patterns of intellectual behavior that produce powerful results. They are a composite of many skills, attitudes and proclivities." Links, examples, and resources are provided.

2. Heartland Institute, Pittsburg, PA, www.heartwoodethics.org- The Heartland Institute offers curriculums and tools for teaching character in the classroom using literature. Heartland Institute products aim to teach children to understand and practice the values of courage, loyalty, justice, respect, hope, honesty, and love. The curriculum uses read-aloud children's books to teach these values. A variety of professional development, activities and web resources are offered.

3. Philadelphia Safe and Sound (PSS), Philadelphia, PA http://www.philasafesound.org/ – PSS is a nonprofit organization that transforms groundbreaking research into best practice initiatives to improve the health and well-being of children and youth in the Philadelphia region.

4. Promoting Alternative Thinking Strategies (PATHS), Seattle, WA,
http://www.colorado.edu/cspv/blueprints/model/programs/PATHS.html- PATHS is a school-based curriculum for promoting social and emotional competence. Teachers in grades K-5 implement the curriculum. Lessons include self-control, emotional understanding, self-esteem, relationships, and interpersonal problem-solving skills. Youth are given activities and strategies to use inside and outside the classroom, and parents receive program materials to reinforce behaviors at home. Studies have shown that PATHS increases prosocial behavior.

5. Strengthening America's Families: Effective Programs for Prevention of Delinquency, (Department of Health Promotion and Education), http://www.strengtheningfamilies.org/- This website offers a variety of resources on delinquency prevention, with a focus on a family-centered approach. It includes a report of effective programs, descriptions of and links to these programs, and a resource section.

6. Youth Development and Research Fund (YDRF), Gaithersburg, MD,
http://www.ydrf.com/index.htm- The Youth Development and Research Fund, Inc. is solely dedicated to improving the lives of at-risk youth, and the policies and programs that serve them through research, training and the power of youth cultural competence (YCC). Our innovative research, training, products and information help policy organizations, advocacy groups, foundations, community based organizations and educational institutions better meet the needs of today's youth. Our unmatched services, reinforced by a comprehensive network, recognizable staff experts and strategic partnerships with hip-hop industry celebrities, sets the Youth Development and Research Fund, Inc. apart from any other entity seeking to effectively reach and impact today's youth.

FIRST DRAFT OF STATE OF ILLINOIS NEIGHBORHOOD RECOVERY PLAN MODEL
(FOR DISCUSSION ONLY –DO NOT DISTRIBUTE- AUGUST 23, 2010)

Sharron D. Matthews

The City of Chicago is the 27th most violent municipality in the United States according to the most recent FBI national annual report on violent crimes in America (2009) which ranked 272 cities throughout the nation. Contributing to such a high ranking is another report which cites the City as being the location of 4 of the 20 most violent neighborhoods in the United States as reported by the Chicago Sun Times (June 23, 2010) (need article). Recently certain Chicago communities have experienced an unprecedented increase in the number of school-aged children being shot and killed in their communities, near their schools and their homes. In these communities, death by violence is at a crisis level and has become the horror of daily life.

Community leaders have reached out to the Office of Governor Patrick Quinn of Illinois for assistance in combating the forces which are propelling this wave of deadly violence in their neighborhoods. Many times when crises occur, citizens look to government for assistance, leadership and resources. However, state government cannot adequately address such complex public policy and services issues alone. To address this crisis of violence against innocent children and youth, the Office of the Governor proposes to work in collaboration and partnership with community leaders and other residents and their families; community and faith based organizations; foundations; city, county and federal offices of government; and state agencies that have the requisite expertise and resources needed to appropriately and most rapidly respond.

In response to requests from and discussions with community leaders, the Office of the Governor proposes to offer a proactive approach and methodology for a "Plan of Neighborhood Recovery" to aid these communities under attack in taking back their front porches and yards, their sidewalks and streets, their schools and parks, and their communities block by block. The Office of the Governor proposes to begin by offering assistance in 4 of the Chicago neighborhoods most impacted by violence in collaboration and partnership with community leadership, and the City of Chicago, Cook County and federal governments. The state's approach to providing assistance and support in this partnership will involve a Neighborhood Recovery Plan (NRP) being designed and built on the strengths and priorities of each of the selected 4 communities. The NRP model is based on 5 key elements: Community Leadership; Safety and Protection; Education; Employment and Business Development; Housing and Community Leadership Development.

Neighborhood Recovery Plan Model

Community Leadership

Community Leadership in each targeted neighborhood will be requested to lead this initiative by: identifying the strengths and assets of their communities; selecting the core problems they feel contribute/promote the violence plaguing their neighborhoods; sharing/developing ideas for addressing these issues; and prioritizing issues and developing plans of action based on an inventory of the collective resources of participating nonprofit /private organizations and governmental entities. This planning process is designed to be community -based and done in collaboration with partnering entities.

Neighborhood Safety

Community residents must take back their neighborhoods. Families must feel protected from the ravages and pains of street violence. The law enforcement agencies and neighborhood safety offices and programs of Chicago, Cook County and the State of Illinois working in collaboration can coordinate to produce a wider blanket of community patrol and crime surveillance on a 24 hour basis Also engaging residents and volunteer law enforcement personnel as well as the state's Safety Net and Cease Fire programs to supplement law enforcement activities can aid in crime prevention/reduction. This issue must be addressed by each planning group as soon as possible in order to provide the focus and time required for the development and implementation of each Neighborhood Recovery Plan.

Education

The children living in the 4 neighborhoods targeted predominately attend Chicago Public Schools. Many of the students as well as the faculty are doing their best to actively be engaged in the educational process while in the classroom. However, children cannot be engaged if they fear coming and going from school, and/or are terrified of what may happen while they are in the school building or on school grounds. Understandably, in some instances, teachers become preoccupied with the need for safety and protection for the students as well as themselves. In addition to safety, buildings and campuses need to be equipped and operational enough to promote/support a learning environment. Parental involvement is also key. More encouragement and support for parents and other interested adults to participate before, during and after school hours is always warranted. These are issues each Neighborhood Recovery Plan group will address for its area's students and schools.

(School transportation, escorts, after school programs, dollars for scholars, Mid-night Basket Ball, etc ;)

Employment

The 4 targeted areas have some of the highest numbers of residents available for employment who are seeking job opportunities and/or training. With the "Put Illinois Back to Work" program and state agencies such as IDES, DCEO, IDOT and Capital Development Board, working with the City and County, employment and training opportunities can be identified and followed up based on individual assessments of each resident's interest, talents, education, skills and potential. It is important that business development is also included as a method for job creation and economic development. Intergenerational job development and placement are also strong components of this model. There are many youth and seniors who have interests, talents, skills, and experience to share with and learn from other community residents. Teen employment will include recreational activity related jobs. A focus on evening shifts as well as day hours can both have an impact on the monetary motivation and physical availability of youth and adults for criminal activities.

(Weatherization and school repair , construction skilled and unskilled labor, community patrols, school escorts, drivers, recreational sports trainers/coaches; foreclosure counselors community planners, case managers, education aides, senior mentors ;etc.)

Housing

Home ownership is a major component of community stability. Fortunately, many of the residents in the targeted neighborhoods are homeowners. Some are second and third generations of owners. Unfortunately, like others throughout the country many are also struggling economically to keep their homes from being foreclosed due to the decrease of income from job loss and/or underemployment. Illinois was recently awarded $166 million to assist community residents who because of job loss are in danger of losing their homes. These funds can be utilized to expand the state's foreclosure counseling program, and also create training and employment for residents who are interested in becoming counselors. IDES will work in collaboration with IHDA to provide employability assessment and job placement or training referral services for participating homeowners.

Community Leadership Development

To insure on-gong community stability, new indigenous leadership must be fostered. The building and support of the human infrastructure is more important to a community's future as the mortar and bricks of a neighborhood. Opportunities for maximum participation from new and evolving community leaders are incorporated into the Neighborhood Recovery Plan model design. Each neighborhood planning group can select emerging community leaders to work in tandem with their veteran leadership as assistant community planners.

(Note that 2 versions of the plan will be needed. An internal guide for participating state agencies and one to be shared with public. Additional information/ideasare needed to further develop and complete both versions.)

Governor's Save Our Youth / Neighborhood Recovery Initiative

(Urban) Neighborhood Recovery Initiative:

The Neighborhood Recovery Initiative is a state government initiative to help protect and rebuild our most vulnerable urban communities from the devastating effects of the economic recession. In order to accomplish this goal, this initiative encourages many different existing agency initiatives to work in combination to achieve the biggest bang for the buck in terms of economic development, OMB metrics and model testing. The information found below breaks down the initiative by three themes: Community Engagement, Youth Engagement and Workforce Revitalization. Under each of these headings is a brief summary of potential initiatives.

The Communities that will be targeted are as follows: Albany Park, Auburn Gresham*, Austin*, Brighton Park*, Cicero*(outside of Chicago), East Garfield Park*, Englewood*, Grand Boulevard, Greater Grand Crossing, Humboldt Park*, Logan Square, Maywood (outside of Chicago), North Lawndale, Pilsen-Little Village*, Rogers Park, Roseland*, South Shore*, West Chicago (Gage Park, Chicago Lawn)*, West Garfield Park, Woodlawn. Note: * denotes Safety Net Works Community

Community Revitalization:

Housing:
Since the inception of the foreclosure crisis, lenders and governmental bodies have relied on counseling agencies (Agencies) to assist borrowers in navigating the foreclosure mitigation process. The presence of agencies within communities hardest hit by foreclosure is vital to ensure homeowner access to assistance programs at the state and federal level. IHDA recommends building Agency capacity in two ways as described below:

Housing Counseling New Agency Development Pilot Program:
Provide dollars for technical assistance to create new agencies through small development grants to build agency infrastructure, add staff, and assist in readiness to apply for HUD certification.

- Use funds to foster the development of Agencies in targeted areas
- Agencies would provide much needed foreclosure counseling
- Incentivize Agencies to hire from local work force
- Recommended allocation - $3 million to $5 million over two (2) year period
    - Funding would create approximately 35 jobs

Program for Augmentation of Existing Housing Counseling Agency:
Agencies would receive funding to hire additional staff to support current foreclosure counseling initiatives and also ensure additional counseling assets are available to support US Treasury's unemployed citizen mortgage assistance program in Illinois

- Use funds for capacity building throughout the State
- Recommended allocation - $4 million to $6 million over one (1) year period
- Expected costs to add one (1) counselor per agency - $60,000 per year
- Funding would create approximately 75 jobs

Small Businesses Lending:

DCEO:

- **The Illinois Capital Access Program (CAP)** is designed to encourage financial institutions to make loans to small and new businesses that do not qualify under conventional lending policies. CAP is a form of loan portfolio insurance, which provides additional reserve coverage to the lender on loan default.
- **The Illinois IKE-Business Assistance Program (BAP)** is a small business loan funding source soon to be launched by Illinois, to support small and micro businesses in 41 eligible Illinois counties. This funding, known as the "IKE" disaster program, is tied to flood disaster that Illinois faced in 2008, for which three federal declarations involving Illinois counties were issued by FEMA. If a small business is located within one of the 41 "IKE"-eligible counties, it can seek loan financing at a CDFI selected to manage the BAP loan funding on behalf of the state. More information, including contact information, where to apply for funding, and program requirements will be available shortly.

  DCEO is currently in discussions with three CDFIs with strong small business lending backgrounds to support the BAP, including the **Chicago Community Ventures (CCV)**, **ACCION** and the **IL Ventures for Community Action (IVCA)**. DCEO is working with all three CDFIs to finalize terms by the early part of the week of 9/13/10. ACCION and CCV have proposed to support up to 9 of the 41 Ike-eligible counties, including Cook, the collar counties and additional counties west and north of the collar counties. IVCA is considering some or all of the remaining IKE eligible counties, clustered in the southeast, west and central parts of Illinois. (See the IKE-program map below with all eligible counties shaded in either pink or orange. Quick summary of the BAP:

  - $5 million of the IKE program funding has been initially set aside for the BAP program.
  - Business startups can apply for $1,000 - $50,000 based underwriting standards. (DCEO is considering lowering the minimum loan size to $500, per feedback received from one of the CDFIs.)
  - Existing businesses can apply for $1,000 - $75,000.
  - Funding can support business operating costs, construction, equipment costs and more.
  - The BAP will be a revolving fund, with repaid loans returned back to the CDFIs for future loan awards.
  - The selected CDFIs will network with each other in referring prospective loan prospects, to boost BAP program coverage.
  - New businesses can count the business owner(s) in achieving a minimum one full-time or (FTE) job, important in the current economy.
  - Small businesses with high-growth potential can also see funding under BAP.
  - Micro-businesses can receive technical assistance under the BAP, although this will vary by each CDFI's capacity- all selected CDFIs will also refer and link micro and small business loan prospects to other resources that can provide technical assistance such as the Illinois SBDC network.
  - The program is targeted to start October 1, 2010.

<u>Youth Engagement:</u>

Governor's Save Our Youth Initiative:

The following program components would be implemented in each community by a strong lead

community organization in collaboration with partner organizations containing expertise in the program components. Technical assistance will be provided by Motivational Educational Entertainment (MEE) Productions, inc., and other organizations in support of program development and implementation. For background, MEE is a communications, research and marketing firm that specializes in developing cost-effective and culturally relevant messages for hard-to-reach urban and ethnic audiences based in Philadelphia and Los Angeles.

- **Mentoring Plus Jobs (MEE Model):** Provides 80 youth in each community with part time jobs, mentoring and social/emotional skills and support. Mentors (16) and coordinators (2-3) would be hired part time. $400,000 per community.
- **Parent Leadership (MEE Model):** Provides 50 parents in each community with leadership, empowerment and self-care skills that enable them to be community leaders, educators and mentors for other parents. Participating parents and 1-2 coordinators would be hired part time. $100,000 per community.
- **School Based Counseling:** Provides funds for K-12 schools in each community to contract with providers or hire their own clinical staff to provide early intervention and trauma-informed counseling services for students. Providers would be trained in trauma counseling. $275,000 per Community.
- **Safety Net Works (SNW):** Expands Safety Net Works youth violence prevention programming in existing SNW communities and adds the program in communities that do not have it. $100,000 to 11 existing programs. $300,000 to 9 new programs.
- **Reentry Programs:** Provides/expands reentry services for youth and young adults returning to the community from correctional facilities. $250,000 per community.
- **Lead Community Partners:** Lead agency project coordination and management. $200,000 per community.
    - **Total Costs:**
        - $1,325,000, 11 existing SNW communities
        - $1,525,000, 9 new SNW communities
    - **Estimated Total Jobs:**
        - 3,300
    - **Estimated Total Youth Served:**
        - 18,000

Workforce Revitalization:

Job Training Economic Development (JTED) Model

The JTED program assists low-wage/low-skill workers to advance in their careers and helps unemployed or disadvantaged people learn skills necessary to secure employment. The program provides grants to not-for-profit community-based organizations (CBOs) that work with small local businesses (employing fewer than 250 workers) in order to develop curricula, train eligible workers, and provide ongoing support.

CBOs can establish a partnership with a local business to provide training to its low-wage workers, thereby expanding workers' skills and advancing their career opportunities.

Program Goals:

- Foster local economic development by linking the needs of the low wage/low skilled employed worker with the workforce needs of local industry. (Category I)
- Foster local economic development by linking the needs of the unemployed disadvantaged individual with the workforce needs of local industry. (Category II)

Pilot Construction Industry Training Program

IDOT, jointly with Chicago-area labor unions, is working to implement a new pilot program to complement existing efforts and test a new model to more effectively improve the number of minority workers in the building trades.

Under the guidelines of the pilot program, the Chicago Laborers' District Council will provide minority community members in the Chicago area with construction trades skill training, union apprenticeship opportunities, and potential employment. Additionally, local community organizations will be selected through a competitive process to screen potential candidates for placement into the training program (drug testing, math skills, and life skills training to enhance participants' employability).

Details of Pilot Project Contract

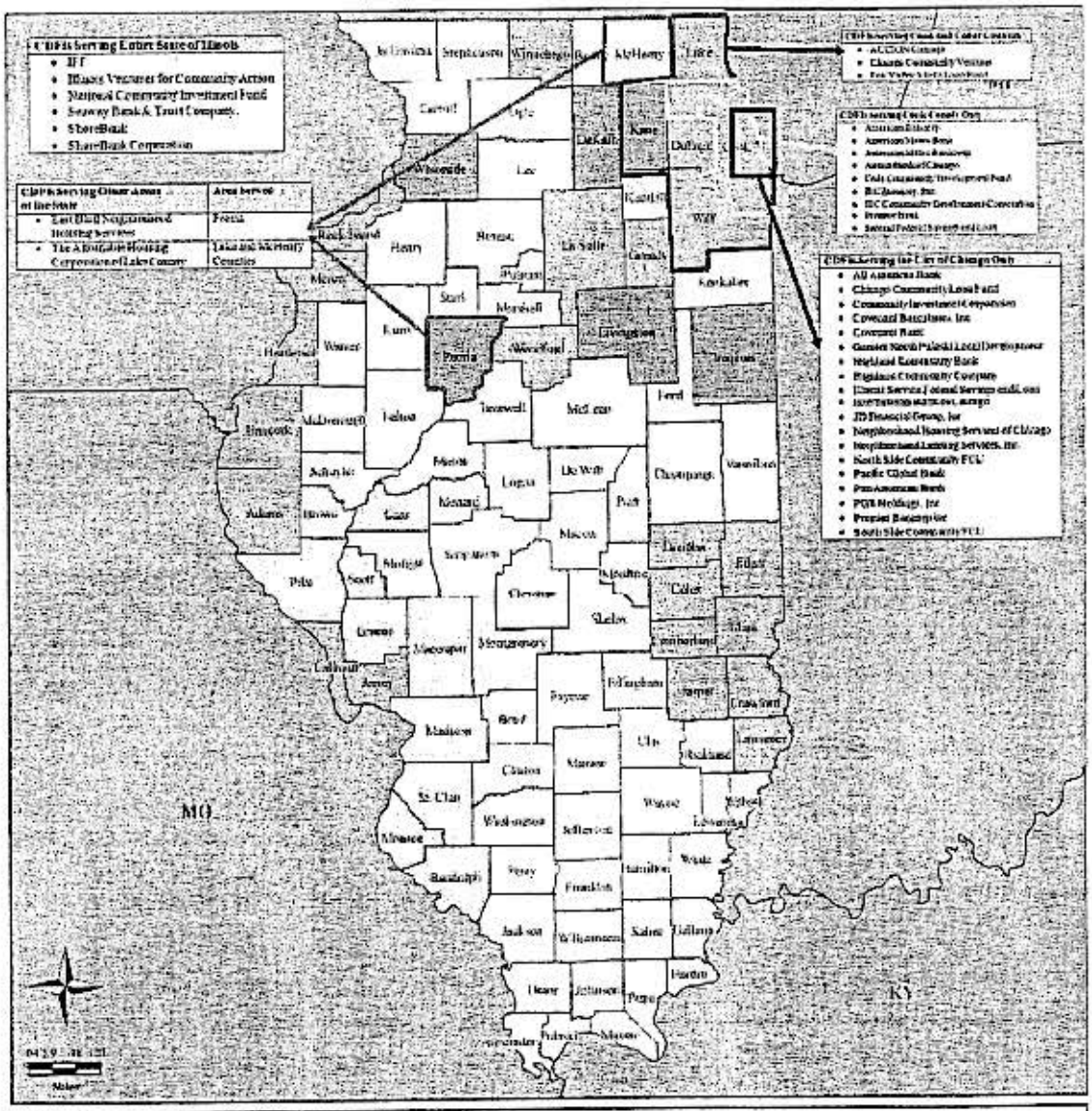
- The pilot program will be done through a one year agreement beginning in November 2010 to train 660 individuals renewable by six months for a total of 1,000 individuals.
- The training will be conducted over 10 weeks at the Laborers' new training facility on the near west side, with 20 students in each class, and up to 140 students being trained at a time. Trainees will receive a stipend of $10/hr during the 10-week training period
- A Partnership Oversight Committee will be established with a manager appointed by the Governor and consisting of IDOT, union officials, government and community leaders to oversee the good faith placement efforts of the pilot contracts. The Committee will evaluate efforts of the contractors on an ongoing basis and can recommend termination of the pilot contracts at any time with 30 days notice.
- Initially after training, the placement contract requires placement of a minimum of 100 trainees into USDOL approved apprenticeship and training programs and this minimum shall be increased by the Oversight Committee no later than June 30, 2011 to place or exceed a goal of 250 placements. Milestones will be set for the additional placements, however the commitment is to place up to 25% of the graduates in an apprenticeship program or employment opportunity.
- The pilot training contractor will work to place current minority apprentices and journeymen who have been unemployed for over 30 days onto identified projects in IDOT's District/Region 1 for the duration of the pilot project.
- The pilot contractor will work to place current union apprentices and journeymen from zip codes surrounding certain identified IDOT District/Region 1 projects on those projects.

- Contract payments will be made monthly based on the pilot contractor fulfilling the terms and conditions of the contract.
    - **Cost:** Program cost is $5.5M, which includes $2,396 per individual for training, $4,000 per individual for stipends, and $500 per individual for community-based providers.
        - Broken down, the cost per trainee is $6,896, which is more economical than similar programs IDOT currently sponsors through SIU-E and the Illinois Community College Board. The ICCB program costs the Department $8,000 per student; and The SIU-E training program is done in cooperation with Southwestern Illinois College at an average cost of $7,017 per student, and places approximately 15% of the graduates.

DRAFT

State of Illinois

Community Development Financial Institutions



Location Map

Legend

Designated Counties

- No Designation
- Public Assistance
- Individual Assistance
- Individual Assistance and Public Assistance

Agenda for Friday

Shaw, Barbara
Sent: Wednesday, September 01, 2010 7:34 PM
To: Weems, Malcolm
Importance: High
Attachments: Agenda Sep 3, 2010.docx (12 KB)

How's the attached for Friday's agenda? My thoughts about it are as follows:

- You would do the welcome, facilitate introductions and make opening remarks (Item I)
- I would outline the initiative and the application process with a *very* brief (2-3 minutes) lead in about what works in violence prevention as a framework/rationale for our proposed approach (Item II)
- We would both field Q & A (Item III)
- You would wrap up

Let me know if you want any changes or if you want to handle the agenda items differently. I will remove our names in red from the final agenda--just wanted you to see my suggestions for who would do what.
Also, I will be preparing handouts for people to use during the meeting, and will hand out the actual application package at the end of the meeting (I want them focused on the big picture during the meeting, not caught up in the application --that's for the lead community agency to focus on).
As part of the application process, we will have a conference call for the community agency applicants when we will go over the application with them and answer their questions. The date for the call will be included in the handouts.
I'll get the handouts to you as soon as I can and will make all copies and prepare the packets for the meeting.
As mentioned before, I think it's going to be a good size group. Can someone make sure we have seating for 25 people more or less?
Thanks,
Barbara

Follow-up

Shaw, Barbara
Sent: Monday, September 20, 2010 11:05 PM
To: Matthews, Sharron

Hi, Sharron. I'm sorry I couldn't get back to you today, but I didn't get a chance to talk to Malcolm until this evening at the Anti-Violence Commission hearing.

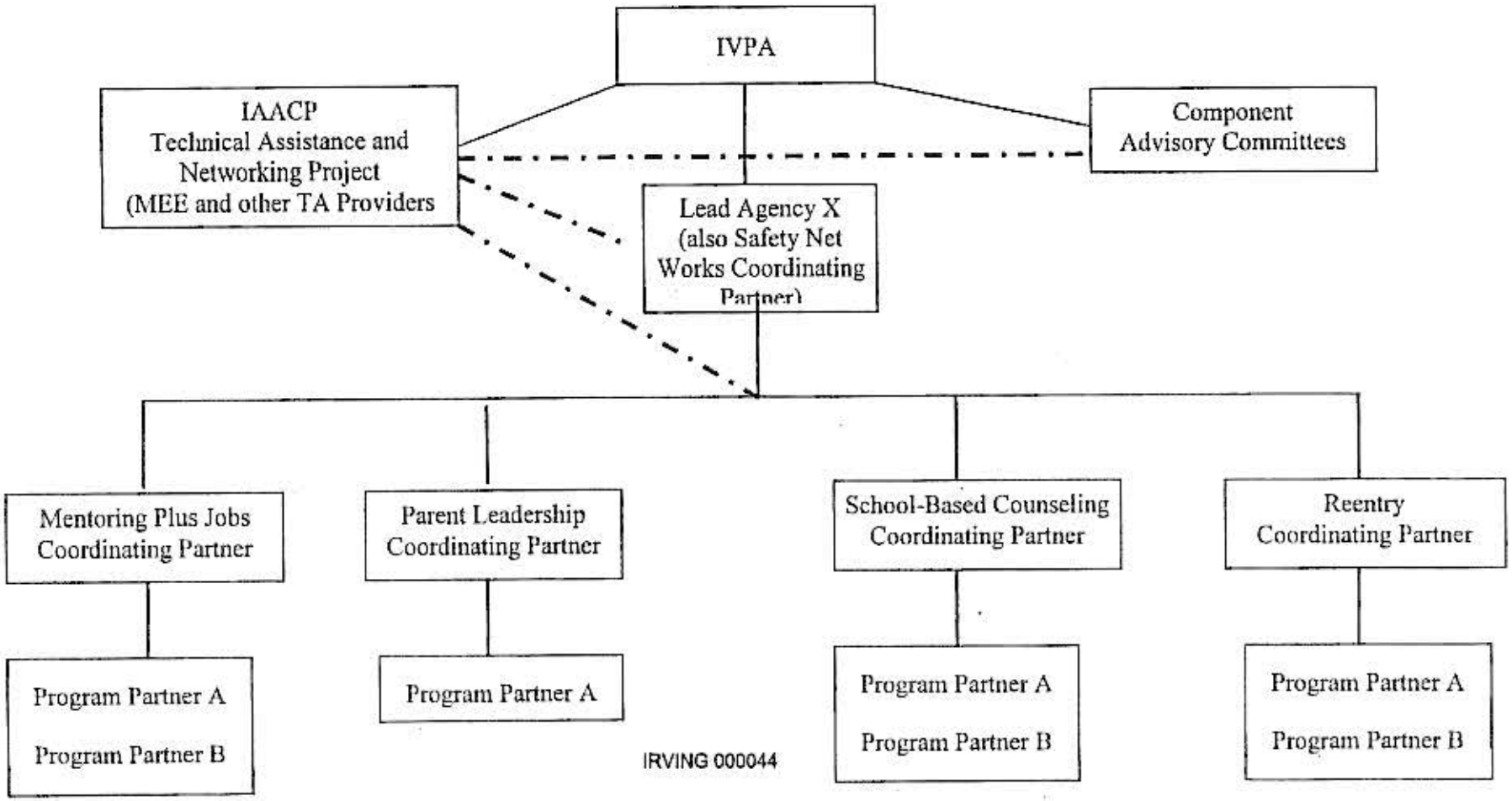
I'll be bringing a form tomorrow afternoon for the ministers to use in recommending potential partners for the Neighborhood Recovery Plan Initiative. They will submit these to IVPA (the fax number will be on the form). We will review and send on the appropriate ones to the lead agencies as suggestions for possible partners.

I'll be available between 11:30 and 1:45 if you want to call. Otherwise, I'll see you at the 4:00 meeting. The meeting is in room 205 at JRTC, right?

Thanks;
Barbara

NEIGHBORHOOD RECOVERY INITIATIVE

SAMPLE STRUCTURE CHART



NEIGHBORHOOD RECOVERY INITIATIVE

NEIGHBORGHOOD RECOVERY INITIATIVE

Project Themes

1. Build the Capacity of Communities, Parents and Youth

2. Promote Violence Prevention and Wellness

3. Implement Program Component Models Consistently in All Sites

4. Provide Training and Ongoing Technical Assistance to Ensure Quality and Fidelity to Models

5. Collect Data and Evaluate Outcomes

6. Network and Organize to Promote Sustainability

Neighborhood Recovery Initiative

Reentry Committee

October 12, 2010

Agenda

I Welcome/Introductions

II Updates and Review of Data

III Framing the Reentry Component (reflects changes from 10/1 meeting):

a. Target population: Juveniles and young adults up to age 24 returning to community from youth facilities and adult correctional and facilities

b. Required elements: Funded sites will be required to provide or link youth and young adults with the following range of services, gender-specific where appropriate:

- Intake, referral and screening procedures
- Case management
- Mentoring
- Family support and parenting skills
- Mental health/ATOD treatment
- Educational supports (emphasis on obtaining HS diploma or GED)
- Job/vocational training and development
- Emotional/social/life skills development
- Recreational supports

c. Provider qualifications: Qualifications need to be as inclusive as possible in order to build the capacity of community support networks)

- Program and fiscal management capacity, including reporting
- Experience working with system-involved juveniles and young adults
- Ability to implement expectations for tracking and monitoring client progress

Reentry Process for Neighborhood Recovery Initiative

The Neighborhood Recovery Initiative will provide reentry services to young offenders in 18 Chicago neighborhoods and 5 suburban locations. The target population for the initiative includes:

1) Juveniles currently on parole (aftercare);
2) Juveniles reentering the target communities during the project;
3) 17-24 year olds reentering the target communities **(does DOC also want to include those on parole already in the target area, just a thought)** who need educational supports and/or crisis supports.

One key to the success of this initiative is the linkage by DOC or DJJ to the reentry agencies in the various communities. Without a formal referral process, the likelihood of young offenders accessing these services is greatly reduced.

This document will outline the process for linking young offenders to reentry services in the target communities. The process will vary based on whether the offender is already on parole and in the target community or is reentering from one of the IDJJ Youth Centers to that community (Note sure if this also includes the DOC ATC's).

Referral Process for Juveniles on Parole and DOC population returning to Target Communities

The key to accessing reentry services for juveniles on parole and the DOC population that will be served by the initiative is a referral to the Reentry provider agency and assignment to a case manager at that agency. It is recommended that this referral come from the clients' parole agent.

To ensure referrals will occur, the following protocol is recommended:

- Reentry provider agency meets with parole agents in their area (both those that serve youth and young offenders) to review the services that are available through the initiative.
- Reentry provider agency outlines the referral process i.e. who is the contact person for the initial referral, will the agency be open after hours to accept referrals for crisis supports, what information will the agency need from parole as part of the referral, etc.
- Agents review parole board orders of existing caseload to identify potential referrals to the Reentry provider agency. Agent then refers these clients to the agency.
- The process should allow for reverse referrals—client shows up to Reentry provider agency and is in one of the service categories—agency contacts parole and enrolls client in the reentry program.
- Following the initial referral and the client meeting with the Reentry provider agency case manager, a staffing will be held with client, case manager and parole to review the plan for services. Client's family should also be invited to attend the staffing.
- The agency case manager will maintain regular contact with the parole agent. It is suggested that in addition to routine updates, that there is a staffing every month with parole, client, and client's family and agency case manager to discuss progress in services.

Not sure where Parole Board Hearing fits in for youth. I understand every youth has one prior to release. Do you know the timing on this?? And how it would fit into the model?

Post release Reentry Case Management

The initial transition back into the community can be a difficult experience for the youth. During the first 30 days following release, it is critical that all stakeholders have frequent contact with the youth. The Parole Agent serves as the "quarterback" of the case management team and has primary responsibility for coordinating the other parties. Decision making during all stages should be collaborative in nature, but decisions regarding public safety fall clearly to the Parole Agent, while decisions regarding services would tend to fall more to the case management staff.

All parties are responsible for ensuring the youth's smooth transition back into the community. The primary objectives for the youth during the first 30 days following release include:

- The youth following all conditions of parole
- The youth engaging in all recommended services and programs
- The youth returning to school as required.

The case management team also has responsibilities as the youth reenters the community including:

- Promoting motivation for treatment and other services
- Ensuring the youth has the necessary resources/supports for successful reentry
- Engaging the family in the reentry process
- Reinforcing early accomplishments and pro-social behaviors
- Ensuring goals and expectations are clear to the youth
- Assist the youth in problem-solving.

Following the initial referral and the client meeting with the reentry case manager, a staffing will be held with client, case manager and parole to review the plan for services. Client's family should also be invited to attend the staffing.

The agency case manager will maintain regular contact with the parole agent. It is suggested that in addition to routine updates, that there is a staffing every month with parole, client, client's family and agency staff to discuss progress in services.

NEIGHBORHOOD RECOVERY INITIATIVE

Neighborhood Recovery Initiative

Reentry Committee

Framing the Reentry Component:

a. **Target population: Juveniles and young adults up to age 24 returning to community from youth facilities and adult correctional facilities. This pool includes:**
   1) **Juveniles currently on aftercare**
   2) **Juveniles reentering during program period**
   3) **17-24 year olds reentering from DOC (with a subset of those who committed adult crimes as juveniles)**

b. **Required elements: Funded sites will be required to provide or link youth and young adults with the following range of services, gender-specific where appropriate. For the DOC target population, the asterisked services will be the primary services supported by NRI. Reentry providers will be required to report on client status to the DJJ/DOC after-care teams and /or parole office.**

- **Intake, referral, consent, screening, information-sharing procedures**
- **Case management and Reentry plan**
- **Mentoring**
- **Family support and parenting skills**
- **Mental health/ATOD treatment**
- **Educational supports (emphasis on obtaining HS diploma or GED)****
- **Job/vocational training and development**
- **Emotional/social/life skills development**
- **Recreational support**
- **Crisis supports (clothing, food, emergency shelter, bus tokens, etc.)****

c. **Provider qualifications: Qualifications need to be as inclusive as possible in order to build the capacity of community support networks)**

- **Program and fiscal management capacity, including reporting**
- **Experience working with system-involved juveniles and young adults**
- **Ability to implement expectations for tracking, monitoring and reporting client progress (on-line system will be provided)**
- **Medicaid certification optimal, not required**

Problem NRI Lead Agencies

Shaw, Barbara
Sent: Friday, October 15, 2010 10:10 AM
To: Weems, Malcolm; Irving, Toni; Ocasio, Billy; Lavin, Jack; Saddler, Michelle
Importance: High

I just wanted you to know that there are at minimum two–and possibly one more–applicant Lead Agencies that have not demonstrated in their proposal or in follow-up information that they have the fiscal or management capacity to handle the large NRI grants and the related subcontracts. The two definite problem sites are from East Garfield Park and West Garfield Park. For example, one site has never had more than a $100K budget and is a one person operation. The other has been incorporated as a non-profit for only 16 months (a spin-off from a church), operates with funds gifted through the parent church and private funders, with 60% of their staff volunteer or pro-bono and only recently registered as Charitable Trust as a requirement of this application. It would be a set-up for failure to have these organizations try to manage $1,225 million in funds and enter into and monitor subcontracts with multiple agencies in the community. They would be good provider partners, but not Lead Agencies.

My plan is to reach out to the aldermen from the target communities this afternoon and explain the situation (we certainly don't want these projects to fail), ask for help identifying Lead Agencies with greater capacity, and recommend that the previously suggested groups be considered as potential subcontracted provider partners. We will also notify the applicant Lead Agencies that their application has not been approved.

I'm reachable at my office (312) 814-1514 or on my cell at (312) 636-4557 if you want to talk about this.

Thanks,
Barbara

Barbara Shaw
Illinois Violence Prevention Authority
100 W. Randolph, Ste. 4-750
Chicago, Illinois 60601
(312) 814-1514
(312) 814-8259 fax

Governor's Neighboorhood Recovery Plan
Suggested Community Partners

Community Area	Suggested by:	Suggested Community Organization
Auburn Gresham	Elder Jonathan Banks, Apostolic Faith Church	Changing Life Education Initiative, Inc., Audrey Johnson, CEO/Exec. Dir.,
Austin	Pastor Abererombie, Truth Deliverance	Kingdom Community Inc., Vanessa Taliffero, Dir. Bus. Affairs
	Rev. Ira Acree, Greater St. John Bible Church	Austin Safety Network/Westside Hlth Auth., Jackie Reed, Executive Director
	Pastor Reginald Bachus, Friendship Baptist Church	Austin Coming Together c/o Goodcity NFP, Michael Ivers, Pres.,
	Vicki D. Taylor, Peoples Church of The Harvest	New Beginning Outreach Network, Vicki Taylor, Pres.
	N/A	New Life Knew Solutions, Robert Belfort, President
	Rosetta Dotson, Walk By Faith Mission	Essie Little Folks Daycare, Mr. Al Taylor, Director
	Pastor Steve Nelson, Christian Love M.B.C.,	Walk by Faith Mission, Rev., Rosetta Dotson, President
	Pastor Steven Nelson, Christian Love M.B.C.,	Devloping Young Minds, Naeem Karriem, CEO
	Rev., Willia Brown, 773-842-0254	Maranatha Community Development Corp., Chgo.,IL
Cicero	Pastor Mark Jobe, New Life Community Church	New Life Centers, Matt DeMateo, Little Village Site Director
East Garfield Park	Elder Jonathan Banks, Apostolic Faith Church	Changing Life Education Initiative, Inc., Audrey Johnson, CEO/Exec. Dir.
	N/A	New Life Knew Solutions, Robert Belfort, President
	Denise Harris, JLM Life Center	New Tabernacle of Faith Baptist Church, Rev. Paul Jakes
	Christian Love M.B. Church	S & S Visions, Inc., Etienne Nelson, Program Director
	N/A	People's Community Development Association of Chicago, Inc., Michael Eaddy, President
Englewood	Pastor E. Kevin Brown, Believe in Thine Heart Ministries	Kennedy King College, John Dozier, President
	Alderman Willie Cochran, 20th Ward	K.L.E.O. Community Center, Torney Barnett, Executive Director
	Rosetta Dotson, Walk By Faith Mission	TOT Dart Play House, Beverly Smith, President
	Elder Jonathan Banks, Apostolic Faith Church	Changing Life Education Initiative, Inc., Audrey Johnson, CEO/Exec.
Grand Boulevard	Elder Jonathan Banks, Apostolic Faith Church	Generations Community Development Corp., Audrey Johnson, Outreach Coord.
	Pastor P.L. Barnett Jr., Life Center Church	Life Center Church, P.L. Barnett, Pastor
	Alderman Willie Cochran, 20th Ward	K.L.E.O. Community Center, Torney Barnett, Executive Director
Humboldt Park	Pastor Mark Jobe, New Life Community Church	New Life Centers, Matt DeMateo, Little Village Site Dir.
	Denise Harris, JLM Life Ctr.,	
	Wilfredo DeJesus, New Life Covenant Church	New Life Family Services, Mentorship Program, Edwin Caraballo, Director of Progam

Community Area	Suggested by:	Suggested Community Organization
Maywood	Miracle Revival Center Church	Miracle Community Youth Residential Center, Gregory Gaither, Project Manager
	Bishop Dr., Claude Porter, Proviso-Leyden Council for Community	Proviso-Leyden Council for Community Action, Inc., Bishop Dr. Claude Porter
	Fr. Livingstone K. Peshn, St. Simeon Cath Church	Community Centre-Mt. Carmel Church, Fr. Claudo Holzer, Pastor, Director
North Lawndale	Johnnie Miller Youth Program	Operation Brotherhood, Rev. Helen Cooper, Executive Director
	Rev. Lawrence Dowling	St. Agatha Family Empowerment (SAFE), Willie Bobbitt, Executive Director
Pilsen-Little Village	N/A	New Life Knew Solutions, Robert Belfort, President
	Pastor Mark Jobe, New Life Community Church	New Life Centers, Matt DeMateo, Little Village Site Director
	Rev. Brendan Curran, St. Pius V. Parish	St. Pius V. Parish, Rev. Brendan Curran, Pastor, Executive Director
Roseland	Pastor Rosetta Dotson, n/a	Apostolic Pentecostal Church of Today, Campaniana Harper, Accountant
	"phone call from Governor's office"	Greater New Mt. Eagle, M.B. Church, Pastor Frederick E. Wilson, Sr.
West Chicago	St. Gall Parish	St. Gall Parish, Juan Martinez, Project Manager
West Garfield Park	N/A	New Life Knew Solutions, Robert Belfort, President
	Rev., Willia Brown, 773-842-0254	Maranatha Community Development Corp.,
	Elder Steve Nelson (Pastor), Christian Love M.B. Church	Priscy's Production Outreach Program NFP, Priscilla Jones, CEO/Director
Woodlawn	Alderman Willie Cochran, 20th Ward	K.L.E.O. Community Center, Torney Barnett, Executive Director
South Suburbs	Apostle Carl L. White, Southland Ministries Health Network	The Link and Option Center, Inc., Twin Green,President/CEO
	Southland Ministerial Health Network	Epitome of Excellence (EOE), Dr. Samuel E. Hinkle, III., President
	Apostle Carl L. White, Victory Christian Ministries	Bethel Community Facility, Rev. John Rice, Executive Director
	Denise Martinez, Dir. of New Americans Dept.	Mt. Carmel Church Community Center, Father Claudio Holzer, Pastor/Executive Director
	The Southalnd Healthcare	Southland Hispanic Leadership Council, Salvador Alcantar, President
	Southland Advisory Council	Crossroads Coalition Inc., Jennifer Artis, Executive Director
	Apostle Carl L White, Jr., Southland Ministerial Health Network	Victory Christian Assembly (V.A.M.P. Program), Wendell Brown, Deacon
	Apostle C.L. White, Southland Ministerial Health Network	Word Made Flesh Worship Center, William Jenkins, Pastor
	Chief Apostle William McCoy, IPAE	Elite Treatment Facility, Albert Ellis, Executive Director
	Dr. Sherman Arrington, Pastor	Family Christin Health Center, Dr. Lisa Green/Dr. Sherman Arrington, CEO
	Pastor Terry Haynes, Southland Ministerial Health Network	Hope Deale's Mentoring, Terry Haynes, Director
	Pastor Barbara A. Wilson, Southland Ministerial Health Network	YAPS-Inc., Barbara A. Wilson, Executive Director
	Pastor Tyrone Crider, Southland Ministers Health Network	TruVision Productions, Jacqueline Sanders, President
	Victory Christian INTNL, Partner Church	Sanctuary of Life Church, Pastor Dennis Sempebwa, Senior Pastor
	Dr. Victor Onafuye, The Apostolic Church of S. Suburban	IPAE Network, Rev. Dr. WM McCoy, Presiding Chief Apostle

Community Area	Suggested by:	Suggested Community Organization
South Suburbs	Apostle Carl L. White, Jr., Southland Ministerial HlthNetwork	BOOC- Building Our Own Community, Bishop Lance Davis, Exec. Director
South Suburbs	New Faith Baptist Church Intl.,	Ford Heights Community Serv. Organization, Angela Smith, Executive Director
South Suburbs	Rev. Ellis Franklin, Pentecostal Church of Christ	Pentecostal Church of Christ, Ellis Franklin, Pastor/Administrator
		updated 10/26/1

cc

Shaw, Barbara

From: Shaw, Barbara
Sent: Friday, November 05, 2010 3:16 PM
Subject: Important NRI Information
Attachments: Partner Application.docx

Importance: High

Greetings, all. I have a few important issues to share with you:

1. Good News – **The funds for your first quarter payment have arrived at IVPA!** We will immediately begin processing payment for those Lead Agencies whose grant agreements have been signed, executed and filed with the Comptroller's Office. You should receive your payment within 8-10 days. For those whose contracts are still in process, we will initiate payment as soon as we receive your signed contract and file it with the Comptroller.

2. Partner Provider Applications: **The attached, revised Partner Application form will now be required.** The Governor's Office and other State leaders working with us on this Project feel very strongly that there needs to be some formal process by which you gather information from any and all organizations interested in being funded as NRI partners. You don't have to post this in the community or issue a call for proposals, but any entity that you are considering or that indicated interest through the Suggested Partner Profiles that I distributed to you must complete an application, and you and your Advisory board need to review these applications before selecting your provider subcontractors. These selections need to be based on three things:

    - Whether the program meets the criteria for each component (a list of criteria for most, if not all, components will be given to you on November 12th).
    - Whether the program has the capacity fiscal, management and program capacity to implement the component
    - The goal of extending NRI subcontracts to some qualified, capable entities that may not have traditionally received public funds.

3. Approval of Subcontractors: As stipulated in the General Assurances you signed as part of your application, **IVPA must review and provide written approval of your proposed partners and their subcontracts.** It is our hope that you will be able to provide us with your recommended partner list, accompanied by their Partner Applications, by December 3rd (earlier if possible). Once we approve your partners, you will then need to submit partner subcontracts (unsigned) for approval. Once approved, you will then sign and execute the subcontracts and send us a copy. If all goes well, subcontracts should be able to be effective on January 1st.

    Please be aware that there is a great deal of interest in this Initiative and on how and which local partners are selected, and we want to assure a minimum of discontent with the outcomes.

We will talk about these items and more at the November 12th Lead Agency Meeting. I look forward to seeing you there.

Best,
Barbara

Barbara Shaw
Illinois Violence Prevention Authority
100 W. Randolph, Ste. 4-750
Chicago, Illinois 60601

NEIGHBORGHOOD RECOVERY INITIATIVE

LEAD AGENCY MEETING

November 12, 2010

AGENDA

I Welcome and Introductions

II Overarching Project Themes

- Build the Capacity of Communities, Parents and Youth
- Promote Violence Prevention and Wellness
- Implement Program Component Models Consistently in All Sites
- Provide Training and Ongoing Technical Assistance to Ensure Quality and Fidelity to Models
- Collect Data and Evaluate Outcomes
- Network and Organize to Promote Sustainability

II Project Status

- Contracts
- Payments
- Staff Hiring, Formation of Advisory Committees

III. Component Criteria and Requirements

- Mentoring Plus Jobs (incl. budget)
- Parent Leadership (incl. budget)
- Reentry (budget not yet available-forthcoming soon)
- School-Based Counseling (criteria and budget not yet available—forthcoming soon)

IV Required Submissions and Proposed Timelines

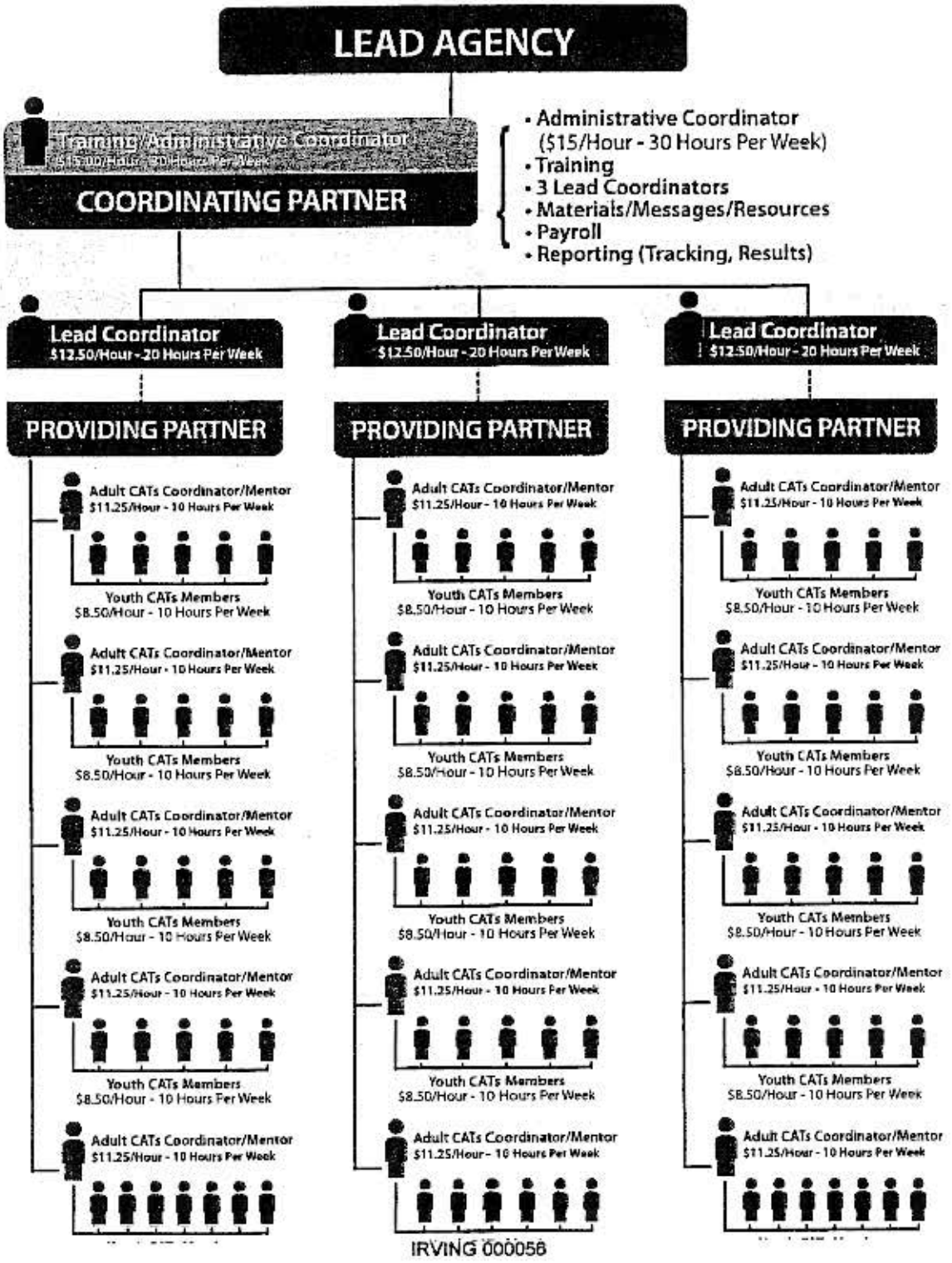
- List of Advisory Committee Members — by Nov. 24th
- List of Selected Provider Partners with Applications and List of Provider Partner Applicants (declined) — by Dec. 3rd
- Subcontracts* (unsigned) — by Dec. 22th
- Subcontracts (signed) — by Jan 15th

* Boilerplates for each component will be provided

V Other Business

VI Next Meeting Date: December 3rd

Mentoring-Plus-Jobs Organizational Breakdown (City)



Governor's Neighboorhood Recovery Plan
Violence Prevention
Lead Agencies

COMMUNITY	LEAD AGENCY	CONTACT NAME	PHONE	E-MAIL
Albany Park	Albany Park Community Center	Harold T. Rice	[redacted]	hrice@apcc-chgo.org
Auburn Gresham	Catholic Bishop of Chicago- St. Sabina	Rev. Michael Pfleger		pastorpfleger@[redacted]
	Catholic Bishop of Chicago- St. Sabina	Leonard Langston, Jr.		leonardlangston@saintsabina.org
Austin	Circle Family HealthCare Network	André Hines		ahines@cfhcn.org
Brighton Park	Pilsen-Little Village Community Mental Health Center, Inc.	Paul Naranjo		pnaranjo@pilsenmh.org
Cicero	Corazon Community Services	Adam M. Alonso		amalonso@corazoncs.org
East Garfield Park	JLM Abundant Life Community Center	Denise Harris		mz.dharris@theJlmcenter.org
Englewood	Children's Home and Aid	Emily Kropp		ekropp@childrenshomeandaid.org
Grand Boulevard	Chicago Area Project (CAP)	Howard Lathan		howardlathan@[redacted]
Greater Grand Crossing	Greater Auburn Gresham Development Corporation	Carlos Nelson		cnelson@gagdc.org
Humboldt Park	Chicago Commons	Edgar Ramirez		ramireze@chicagocommons.org
Logan Square	Alliance of Local Service Organizations (ALSO)	David Cassel		dcassel@also-chicago.org
Maywood	Village of Maywood	Jason Ervin, CPA		jervin@maywood-il.org
North Lawndale	Better Boys Foundation	John K. Holton, Ph.D.		jkholton@betterboys.org
Pilsen-Little Village	Enlace Chicago	Michael D. Rodriguez		mrodriguez@enlacechicago.org
Rogers Park	Organization of the North East	Jamiko Rose		jrose@onechicago.org
Roseland	Community Assistance Programs	Sheryl Holman		sholman@capsinc.org
South Shore	Black United Fund of Illinois, Inc.	Henry L. English		english@bufi.org
West Chicago (Gage Park, Chicago Lawn)	Latino Organization of the Southwest	Hector Rico		losorganizationsw@[redacted]
West Garfield Park	Greater Garfield Park Chamber of Commerce	Ernestine King		ernibcmp@[redacted]
Woodlawn	The Woodlawn Organization	Georgette Greenlee-Finney		georgette@twochicago.org
South Suburbs	The Southland Health Care forum	Jennifer Artis		jennifer.artis@ssfhs.org
South Suburbs	Healthcare Consortium of Illinois	Gregory A. Dean Jr.		gdean@hcionline.org
South Suburbs	Grand Prairie Services	Lisa M. Labiak		llabiak@gpsbh.org

10/13/2010

Governor's Save Our Youth Initiative

Program Components

The following program components would be implemented in each community through a strong lead community organization in collaboration with partner organizations having expertise in the program components. Technical assistance will be provided by MEE and other organizations in suppiort of program development and implementation.

1. Mentoring Plus Jobs (MEE model)	Provides 80 youth in each community with part time jobs, mentoring and social/emotional skills and support. Mentors (16) and coordinators (2-3) would be hired part time.	$400,000 per community
2. Parent Leadership (MEE model)	Provides 50 parents in each community with leadership, empowerment and self-care skills that enable them to be communty leaders, educators and mentors for other parents. Participating parents and 1-2 coordinators would be hired part time.	$100,000 per community
3. School-Based Counseling	Provides funds for K-12 schools in each community to contract with providers or hire their own clinical staff to provide early interevntion and trauma-informed counseling services for students. Providers would be trained in trauma counseling.	$275,000 per community
4. Safety Net Works (SNW)	Expands Safety Net Works youth violence prevention programming in existing SNW communities and adds the program in communities that do not have it.	$100,000 11 existing programs $300,000 9 new programs
5. Reentry Programs	Provides/expands reentry services for youth and young adults returning to the community from correctional facilities.	$250,000 per community
Lead Community Partners	Lead agency project coordination and management	$200,000 per community
	TOTAL	$1,325,000 11 SNW communities $1,525,000 9 new SNW communities

Estimated Total Jobs 3,300
Estimated Total Youth Served 18,000

December 8, 2010

Dear Governor Quinn:

It is our hope that this letter finds you well. We would like to congratulate you on your election victory. In addition, we are thankful your office has deemed violence prevention efforts vital to 23 communities in and around Chicago by introducing the Neighborhood Recovery Plan. Those signing this letter are members of the Pilsen-Little Village Neighborhood Recovery Initiative (NRI) advisory committee.

The committee recently met to make decisions related to NRI resources and services. Through the course of our discussion on how best to serve these two distinct communities and their residents a common theme recurred: The two communities of Pilsen and Little Village have unjustly been merged together, and NRI's cultural competency must be addressed for the realities in distinct Latino communities. The Pilsen-Little Village NRI advisory committee does not write you as a fractured group bickering over money. We write you as a unified group for fair distribution of resources.

Little Village alone is the youngest community area in Chicago and the second most densely populated community taking part in the NRI with over 91,000 residents. Pilsen adds more than 45,000 residents to this area. Both communities have historically experienced some of the highest rates of youth violence in the city. By comparison, Auburn Gresham is a community of under 56,000 residents, Brighton Park under 45,000 residents, East Garfield Park is under 21,000 residents, Humboldt Park under 66,000 residents and North Lawndale has under 42,000 residents according to the US Census Bureau (these are just a few of the communities in the NRI whose population was readily available at the newcommunities.org website).

What we ask is that this inequitable situation be rectified immediately. As we reviewed grant proposals, it was obvious that the innovative design of the initiative will be softened with such few slots for organizations to effectively administer the programs in such a populous area of Chicago. We also ask that the parent leadership component age requirements be modified. Parent participant age should be lowered to 21 to reflect the relatively young median age of Latino parents. We also ask that you look at an alternative payment structure that the state has used with previous initiatives so that all (omit Chicago) residents are eligible for the program.

We would like you to meet with the Pilsen-Little Village NRI advisory committee so we can discuss these issues with you and hear directly from you how they can be rectified. Please let us know a date that and time that would work for you. We look forward to hearing from you and resolving these issues.

Sincerely,
Pilsen/Little Village NRI Committee
Representatives:
Alivio Medical Center
Beyond the Ball
Boys & Girls Clubs of Chicago, General Wood Unit
Chicago Youth Boxing Club
Enlace Chicago
Instituto del Progreso Latino
La Villita Community Church
Latinos Progresando
Mujeres Latinas en Accion
New Life Centers
Project VIDA
St. Agnes of Bohemia Parish Council
St. Anthony Hospital
St. Pius V Parish
Telpochcalli Community Education Project
YMCA of Metro Chicago Street Intervention Program

Sharon Denise Dixon

ALDERMAN—24TH WARD

CITY COUNCIL
CITY OF CHICAGO

24TH WARD OFFICE
2100 SOUTH MARSHALL BOULEVARD
SUITE 801
CHICAGO, ILLINOIS 60623-3515
TELEPHONE: (773) 522-2430
FAX: (773) 522-2437

CITY HALL OFFICE
CITY HALL—SUITE 200
121 NORTH LASALLE STREET
CHICAGO, ILLINOIS 60602
TELEPHONE: (312) 744-6849
FAX: (312) 744-6824

COMMITTEE MEMBERSHIPS

COMMITTEES, RULES AND ETHICS

EDUCATION

HEALTH

HOUSING AND REAL ESTATE

SPECIAL EVENTS AND CULTURAL AFFAIRS

December 14, 2010

12/20/10
Barb will draft letter for me to build on

The Honorable Pat Quinn
Governor
State of Illinois
100 W. Randolph Street Suite 16-100
Chicago, IL 60601-3218

Dear Honorable Quinn:

Thank you for helping to commence the reversal of high crime and low employment rates in North Lawndale by designating this community as one of your Neighborhood Recovery Initiative areas in 2010. As Alderman, I have tried to set a new higher standard for Westside politics generally and public service in the 24th Ward specifically. High standards and public service have not always been the norm here. But I cannot do it alone. I need your help. Therefore, I am requesting a meeting with you at the earliest available time to ask for your help in this effort to raise the standard on the Westside, change the conditions and renew North Lawndale, and to discuss the three specific items outlined in this letter.

I have designated the Better Boys Foundation (BBF) as the lead agency for North Lawndale's Neighborhood Recovery Initiative (NRI), and I am pleased with the organization, direction and plans for the NRI to date. My staff and I are highly invested in the success of this NRI, including active participation in meetings with the advisory committee. We have reached a consensus on outcome measures that are essential to optimizing the benefit of grant funds expended in this community, while also creating a new legacy of economically stable and socially healthy families. The three items:

First, I urge you to please secure full funding for the entire twelve-month grant period, and consider creating a multi-year grant for the Neighborhood Recovery Initiative. The Illinois Violence Prevention Authority leadership has informed all NRI lead agencies that funds have not been designated beyond the first quarter of the grant period, which ends in the near term. Like the rest of the lead agencies, Better Boys Foundation is not currently in a position to front-fund initiatives for long-term. Moreover, the precarious financial state of the grant impedes hiring activity, a key component to reversing the effects of America's economic recovery.

Second, to catapult North Lawndale out of the languishing cycle of poverty, crime, unemployment and violence requires specific interventions now tailored to the unique needs of North Lawndale. Recommendations for service providers for the Mentoring Plus Jobs, Reentry, School-Based Counseling and Parent Leadership program components presented to the Illinois

Violence Prevention Authority by the North Lawndale Neighborhood Recovery Initiative would hold intact the structure for providing the caliber of services targeting additional outcome measures this NRI has deemed critical to positively changing lives in this community.

The advisory committee and the lead agency have convinced me that every care was taken to recommend a mix of service providers equipped to exceed performance expectations, comply with any specified program models and meet all stated requirements. Further, the recommendations include some organizations known for delivering positive results for which this grant will build capacity. I implore you to preserve the recommendations of partners provided by the North Lawndale NRI.

Third, please insist that the Illinois Violence Prevention Authority release funding for the Safety Net Works program model immediately, and allow me to help identify organizations best suited to fulfill this program component in a manner that will complement the continuum of care North Lawndale is constructing for this community area. As a longtime North Lawndale resident and current Alderman, I hereby present myself as one of the preeminent subject matter experts on the history and needs of this community. I share your commitment of ensuring that families are able to thrive here, and I welcome others wanting North Lawndale to flourish.

I am aware that IVPA received the last service provider recommendations from lead agencies on December 10, 2010. Additionally, finalization of program component service providers will conclude by December 17, 2010, with the contracting process commencing immediately thereafter and contracts to be finalized by mid-January 2011, subject to funding availability.

The reasons cited, I believe, justify the critical need for a meeting as soon as possible with me, my Chief of Staff, Mr. Frank E. Watkins, Dr. John Holton, Chief Executive Officer and Ms. LaTonya Lumpkin, Program Manager of the Better Boys Foundation. I have requested Ms. Lumpkin to facilitate our scheduling. She can be reached at 773-542-7300 (office), email: ltlumpkin@betterboys.org or mobile number 312-[redacted]

If for any reason you may need to reach me please call 773.[redacted] Thank you in advance for your consideration of these requests.

Sincerely,

Sharon Denise Dixon

Sharon Denise Dixon
Alderman, 24th Ward

Cc: John K. Holton, Better Boys Foundation ✓
LaTonya T. Lumpkin, Better Boys Foundation
Barbara Shaw, Illinois Violence Prevention Authority
Frank Watkins, Alderman Dixon's Chief of Staff

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PREVENTION AUTHORITY

ILLINOIS VIOLENCE PREVENTION AUTHORITY

NRI Lead Agency Provider Partner Recommendations

December 20, 2010

NOTE: Coordinating Partners shown in **BOLD**

Community	Lead Agency	Mentoring Plus Jobs	Parent Leadership	Reentry	School-Based Counseling
Albany Park	Albany Park Community Ctr.	Recommended • **Albany Park Neighborhood Council** Declined • ASPIRA , Inc. of Illinois • Wes Health Systems	Recommended • **Family Focus Nuestra Familia** Declined • Community Counseling Centers of Chicago • Wes Health Systems • ASPIRA, Inc of Illinois	Recommended • **Community Human Services** Declined • None	Recommended • **Albany Park Community Ctr.** • Alternatives, Inc. Declined • Community Counseling Centers of Chicago • Wes Health Systems
Auburn-Gresham	The Ark of St. Sabina	Recommended • **The Ark of St. Sabina** • Changing Life Education Initiative Declined • None	Recommended • **A Knock at Midnight** • GRAND Families Program of Chicago Declined • Youth Guidance • Beatrice Caffrey Youth Services	Recommended • **Target Area Devt. Corp** Declined • None	Recommended • **UCAN** • WES Health System Declined • Universal Family Connections • New Life KNEW Solutions
Austin	Circle Family HealthCare Network	Recommended • **Kingdom Community** • African American Mentoring Group Declined • Friends of Robert Emmett School Inc. • MD Service Corporation of Illinois, Inc. • Measurable Results • New Life Knew Solutions • No Limit Christian Center • Saving Our Sons • South Austin Coalition • The Ferrer Foundation • Tiwalade Women's Ministry • Walk By Faith Mission • WES Health Systems	Recommended • **West Side Health Authority** • Learning Network Center Declined • Measurable Results • No Limit Christian Center Peoples Community Development • Saving Our Sons • South Austin Coalition • Symone's Catering • The Ferrer Foundation • Tiwalade Women's Ministry • Youth Guidance	Recommended • **Living Word Christian Center Prison Ministry** • Campaign for a Drug Free Westside Declined • Academy of Scholastic Achievement • Bridge to Freedom • Campaign for a Drug Free Westside • Measurable Results • New Life Knew Solutions • The Ferrer Foundation • Tiwalade Women's Ministry • WES Health Systems	Recommended • **Circle Family HealthCare Network** Declined • Academy of Scholastic Achievement • Children's Home & Aid • Saving Our Sons • South Austin Coalition • WES Health Systems • Youth Guidance • Beatrice Caffrey Youth Services

Community	Lead Agency	Mentoring Plus Jobs	Parent Leadership	Reentry	School-Based Counseling
Brighton Park	Pilsen Wellness Center	Recommended • **SGA Youth and Family Services** • Our Lady of Fatima Parish • National Latino Education Institute Declined • WES Health System • BUILD, Inc.	Recommended • **National Latino Education Institute** • Instituto Jose Maria de Yermo Declined • Youth Guidance • BUILD, Inc. • Brighton Park Neighborhood Council	Recommended • **BUILD, Inc.** • WES Health System Declined • National Latino Education Institute • SGA Youth & Family Services	Recommended • **Brighton Park Neighborhood Council** • Youth Guidance • WES Health System Declined • None
Cicero	Corazon Community Services	Recommended • **Catholic Charities** • Youth Crossroads Declined • WES Health System	Recommended • **Family Focus Nuestra Familia** • Vida Abundante Christian Community • Cicero Area Project Declined • None	Recommended • **Corazon Community Services** Declined • Wes Health System • Vision 1, Community Services • Youth Crossroads, Inc.	Recommended • **Family Service & Mental Health Center of Cicero** • Youth Crossroads Declined • Morton School-based Health Center • WES Health System
East Garfield Park	Mt. Vernon Baptist Church	Recommended • **New Baptist Ministers Fellowship** • New Life KNEW Solutions • Target Area Devt. Corp Declined • None	Recommended • **Christian Love MBC** • Priscy's Production Outreach Declined • Shiloh MBC	Recommended • **Mt. Vernon Baptist Church** • Peoples Community Development Corporation Declined • United for Better Communities	Recommended • **WES Health System** • UCAN Declined • None
Englewood	Children's Home + Aid Society of Illinois	Recommended • **Changing Life** • KLEO Community Family Life Center • Sky is the Limit Declined • Antioch Community Social Services • Beloved Community Family Services • Christ Center of Truth • For My People • Liberated Inc. • WES Health System	Recommended • **Christ Center of Truth** • Antioch Community Social Services Declined • Changing Life Education Initiative • GRAND Families of Chicago • WES Health System • Youth Guidance	Recommended • **Teamwork Englewood** • Access Community Health Services Declined • Beloved Community Family Services • Liberated, Inc. • Sky is the Limit	Recommended • **Children's Home + Aid Society of Illinois** Declined • KLEO Community Family Life Center • SGA Youth & Family Services • WES Health System • Youth Guidance

Community	Lead Agency	Mentoring Plus Jobs	Parent Leadership	Reentry	School-Based Counseling
Grand Boulevard	Chicago Area Project (CAP)	Recommended • **Chicago Area Project Bright Star Community Outreach** • Changing Life Education Initiative Declined • KLEO Community Family Life Center	Recommended • **Centers for New Horizons** Declined • Youth Guidance	Recommended • **Chicago Youth Centers, Elliott Donnelly** • Greater Harvest Missionary Baptist Church Declined • Inner City Youth and Adult Foundation • T.A.S.C., Inc.	Recommended • **Institute for Positive Living** • Beatrice Caffrey Youth Services • Bronzeville Community Club House Declined • WES Health Systems
Greater Grand Crossing	Greater Auburn Gresham Development Corporation	Recommended • **Alliance for Community Peace** • South Central Community Services • Exodus Unlimited Declined • B.F. Paxton Community Development, Inc. • Gathering Point Universal • Park Manor Neighbor's Co • Puzzled Peaces	Recommended • **Greater Auburn Gresham Devt. Corp** • Revere C.A.R.E. Declined • B.F. Paxton Community Development, Inc.	Recommended • **Safer Foundation** • Lakeside Community Committee Declined • Project City, Inc.	Recommended • **Gilead Behavioral Health** • Beatrice Caffrey Youth Services • Unity Parenting & Counseling Declined • None
Humboldt Park	Chicago Commons	Recommended • **Chicago Commons** • Chicago Youth Centers • Erie Neighborhood House • Puerto Rican Cultural Center Declined • None	Recommended • **BUILD, Inc.** • Blocks Together • West Humboldt Park Devt. Declined • ASPIRA, Inc. • North Star	Recommended • **Association House** • Latino Cultural Exchange Coalition • New Life Knew Solutions Declined • Healthcare Alternative Systems • T.A.S.C., Inc. • WES Health Systems • New Saints of Humboldt Park • La Casa Norte • TIWALDE • North Star	Recommended • **Youth Guidance** • Youth Services Project • Community Counseling Centers of Chicago (C4) Declined • WES Health Systems • Casa Central

Community	Lead Agency	Mentoring Plus Jobs	Parent Leadership	Reentry	School-Based Counseling
Logan Square	Alliance of Local Service Organizations	Recommended • **BUILD, Inc.** • Voices of the City • La Capilla del Barrio Declined • ASPIRA, Inc. • Logan Square Neighborhood Association • WES Health System	Recommended • **Logan Square Neighborhood Associations** • ASPIRA, Inc. Declined • BUILD, Inc. • Counseling Centers of Chicago • Youth Guidance	Recommended • **Healthcare Alternatives Systems, Inc** • Safe Haven Foundation • The New Saints of Humboldt Park Declined • Association House of Chicago • Both Sides of the Park • WES Health System • Youth Service Project	Recommended • **Youth Guidance** • Association House • Counseling Centers of Chicago (C4) Declined • Healthcare Alternative Systems, Inc. • La Capilla del Barrio • Rainbows for all Children • WES Health System • Youth Service Project
Maywood	Village of Maywood	Recommended • **Village of Maywood** • Vision of Restoration • Operation Safe Child Declined • Proviso-Leyden Council for Community Action, Inc. • Nate Comic, Inc./Larry's Boys Program • WES Health System • Wicks Security Consulting, Inc. • Vision of Restoration	Recommended • **Mt. Carmel Parish Community Center** • Maywood Youth Mentoring Declined • Proviso-Leyden Council for Community Action, Inc. • Youth on the Move Midwest • The Answer, Inc. • Wicks Security Consulting, Inc. • GRAND Families Program of Chicago • Family Focus Nuestra Familia • Community Support Services, Inc.	Recommended • **Village of Maywood** • Miracle Revival Community Youth Center Declined • Proviso-Leyden Council for Community Action • WES Health System • Vision of Restoration • Maywood CeaseFire	Recommended • **Youth Guidance** Declined • Proviso-Leyden Council for Community Action • WES Health System • Loyola University Chicago School of Nursing
North Lawndale	Better Boys Foundation	Recommended • **Sinai Community Institute** • Chicago LAMP Amachi • Young Men's Educational Network • Lawndale Christian Legal Center • SAFE • St. Agatha Family Empowerment Declined • WES Health System • Lawndale Christian Dev. Corp. • Chicago Youth Centers – ABC Polk Brothers	Recommended • **Healthy Families Chicago** • Youth Guidance Declined • GRAND Families Program of Chicago	Recommended • **Sinai Community Institute** • Lawndale Christian Legal Center • Westside Association for Community Action Declined • WES Health System • Tiwalade Women's Ministry	Recommended • **Youth Guidance** Declined • WES Health System

Community	Lead Agency	Mentoring Plus Jobs	Parent Leadership	Reentry	School-Based Counseling
Pilsen/Little Village	Enlace Chicago	Recommended • **Instituto del Progresso Latino** • Latinos Progresando • Boys/Girls Club of Chicago - General Wood Unit Declined • Mujeres Latinas en Accion • Telpochcalli Community Education Project • Chicago Youth Boxing Club • WES Health System • Universidad Popular	Recommended • **St. Pius V Parish** • Telpochalli Community Education Project Declined • Mujeres Latinas en Accion • Grupo Salto • Enlace	Recommended • **New Life Centers of Chicagoland** • YMCA of Metro Chicago Street Intervention Program Declined • WES Health System • New Life KNEW Solutions	Recommended • **Alivio Medical Center** • Project VIDA, Inc. Declined • SGA Youth & Family Services • WES Health Systems
Rogers Park	Organization of the Northeast	Recommended • **Family Matters** • Howard Area Community Center • Housing Opportunities for Women Declined • WES Health Systems • Alternatives, Inc.	Recommended • **Centro Romero** • Family Matters Declined • Youth Guidance • Housing Opportunities for Women • Community Counseling Centers of Chicago	Recommended • **Howard Area Community Center** • A Safe Haven Foundation Declined • WES Health Systems	Recommended • **Alternatives, Inc.** • Community Counseling Centers of Chicago (C4) Declined • WES Health Systems • Youth Guidance
Roseland	Community Assistance Prog.	Recommended • **Community Assistance Programs** • Bridge to Hope, Inc. • The Youth Peace Center of Roseland Declined • Metropolitan Area African American Senior Resource Network • Lilydale Outreach Workers • Teach Them How • Roseland Community Collaborative • Miracle Temple Faith Church • Greater Roseland Community Committee	Recommended • **Developing Community Projects** • Kids off the Block • Total Resources Community Organization/Tri-Stone MB Church Declined • GRAND Families Program of Chicago • Miracle Temple Faith Church • Greater Roseland Community Committee	Recommended • **Lights of Zion Ministies** • Roseland Cease Fire Project Declined • Servants of Christ Community Outreach • Patrick Stanton Ministries • Walk By Faith Mission • Teach Them How • Roseland Community Collaborative • Look up and Live International Ministries	Recommended • **Metropolitan Family Services** • Youth I Counseling Services, Inc. Declined • WES Health System

Community	Lead Agency	Mentoring Plus Jobs	Parent Leadership	Reentry	School-Based Counseling
South Shore	Black United Fund of Illinois	Recommended • **Coalition for Improved Education in South Shore** • ABJ Community Services Declined • A & D Property Services	Recommended • **South Shore Chamber** • Serving At-Risk Families Declined • GRAND Families Program of Chicago	Recommended • **Black United Fund of Illinois** • A Safe Haven Foundation Declined • Inner City Youth and Adult Foundation • Southeast Training Center • Feast of the Harvest Outreach Ministries	Recommended • **Synergy Counseling Center** Declined • None
West Chicago (Gage Park, Chicago Lawn)	Southwest Youth Collaborative	Recommended • **Southwest Youth Collaborative** • St. Gall • West Communications YMCA Declined • Agape Family Center • AAAN • For My People	Recommended • **Latino Organization of the Southwest** • St. Gall Declined • AAAN • Youth Guidance	Recommended • **Sky is the Limit** • Agape Family Center Declined • None	Recommended • **Youth Guidance** • Metropolitan Family Services Declined • None
West Garfield Park	Chicago Area Project	• Submitting 12/17 - late start	• Submitting 12/17 - late start	• Submitting 12/17 - late start	• Submitting 12/17 - late start
Woodlawn	The Woodlawn Organization	Recommended • **Metropolitan Area Igniting Civilizations** • Kamp Around Kids • **The Healing Experience** Declined • Woodlawn Preservation Investment Corporation • KLEO Community Center • Hyde Park Academy • WES Health System	Recommended • **Sunshine Gospel Ministries** • Hyde Park Academy Declined • Metropolitan Area Igniting Civilizations • Woodlawn Children's Promise Community • KLEO Community Center • GRAND Families • WECAN	Recommended • **Woodlawn Preservation Investment Corporation** • The Woodlawn Organization Declined • Woodlawn Battle on Wax for Peace • WES Health System	Recommended • **Diversify Behavioral Comprehensive Care (DBCC) Organization** Declined • Woodlawn Children's Promise Community • KLEO Community Center • WES Health System
South Suburbs-Bremen, part of Bloom Townships	Grand Prairie Services	Recommended • **Bremen Youth Services** • South Suburban Disproportionate Minority Contact • Youth Adult Preparatory School, Inc (Y.A.P.S.) Declined • Cornerstone • Hire Learning • Project Hope • WES Health System	Recommended • **Bremen Youth Services** • Neighborscapes • Word Made Flesh Worship Center Declined • Catholic Charities • Cornerstone Christian Fellowship • Project Hope	Recommended • **Victory Christian Assembly** • International Pentecostal Assembly Ecumenical • T.A.S.C., Inc. Declined • Cornerstone/The Knowledge Corner • Project Hope • WES Health System	Recommended • **Grand Prairie Services** • The Network Room • Bremen Youth Services Declined • Catholic Charities • Project Hope • WES Health System

Community	Lead Agency	Mentoring Plus Jobs	Parent Leadership	Reentry	School-Based Counseling
South Suburbs-Rich and part of Bloom Townships	Southland Health Care Forum	Recommended • **Rich Township** • Southland Hispanic Leadership Council • Bethel Community Facility Declined • Aunt Martha's Youth Services • Chicago Heights Youth Committee • Living and Driving While Black	Recommended • **Southland Hispanic Leadership Council** • Crossroads Coalition • International Pentecostal Assembly Ecumenical Declined • Aunt Martha's Youth Services • Champions for Change • The Success Center	Recommended • **The Link and Option Center** • Greater Faith Baptist Church • South Suburban Disp Declined • Aunt Martha's Youth Services • Elite Houses of Sober Living • The Success Center • Living and Driving While Black	Recommended • **YWCA Metropolitan Chicago** • The Network Room Declined • Aunt Martha's Youth Services • The Success Center
South Suburbs-Thornton Township	Healthcare Consortium of Illinois	Recommended • **Thornton Township Youth Committee** • Building Our Own Community Declined • Aunt Martha's • Living & Driving While Black • Neighborscapes • South Suburban Disproportionate Minority Contact	Recommended • **The Success Center** • Harvey Public School District 152 Declined • Aunt Martha's • Catholic Charities of the Archdiocese of Chicago • Grand Families	Recommended • **The Link & Option Center** • Project Hope Declined • Aunt Martha's • Living & Driving While Black • The Network Room • South Suburban Disproportionate Minority Contact • T.A.S.C., Inc.	Recommended • **The Link & Option Center** • The Sadie Waterford Assessment and Therapy Center Declined • Aunt Martha's • Catholic Charities of the Archdiocese of Chicago • The Network Room • South Suburban YWCA

NEIGHBORHOOD RECOVERY INITIATIVE

Data and Evaluation Efforts

Summary

The Illinois Violence Prevention Authority (IVPA) has developed on on-line database for the Neighborhood Recovery Initiative (NRI) which gathers data on process and outcome measures for all four components of NRI: Mentoring Plus Jobs, Parent Leadership, School-Based Counseling, and Reentry. Community providers enter data into the system and generate reports that are useful for local program utilization and improvement purposes and for reporting program and service activity to IVPA.

IVPA has entered into an Inter Governmental Agreement with the University of Illinois at Chicago (UIC) to manage the NRI Data Evaluation Project. UIC will work provide data coordination and analysis and will generate a variety of process and outcome reports for IVPA. (UIC Scope of Work attached). In addition, UIC will work collaboratively with IVPA and NRI community agencies to develop community wide outcome indicators about NRI's impact.

Process and Outcome Goals

The data entered into the NRI database will measure process and outcome measures for each component as described below. The number of jobs for participants and for providers is a process measure for all components

Mentoring Plus Jobs Component

Process Measures	Number of youth employed Number of Mentor/Coordinators employed Number of other staff employed Number of hours of training and development for youth Number of outreach hours conducted by youth Quantity of materials distributed
Outcome Goals	Youth report increased connectedness to caring adults Youth report increase in communication skills Youth report increased likelihood of engaging in behaviors that lead to labor force participation.
Outcome Instruments (Pre-Post Surveys)	*Connections with Caring Adults* *Interpersonal Communication Skills* *Youth Attitudes towards Employment* *Youth Self-Efficacy*

Parent Leadership Component

Process Measures	Number of parents employed Number of hours of training and self-care for parents Number of outreach hours Quantity of materials distributed Number of staff employed
Outcomes Goals	Parents report increased social connectedness with other adults Parents report increased involvement in the lives of their teens, Parents report increased capacity to engage other parents about parenting issues
Outcome Instruments (Pre-Post Surveys)	*Parent Involvement* *Parent Teen Communication* *Social Support* *Talking with Other Parents*

Reentry Component

Process Measures	Number of juveniles and youth adults enrolled on program Number of hours of service provided by type Number of case mangers and other staff employed
Outcome Goals	Reduction in recidivism Educational/vocational program enrollment, retention, completion
Outcome Instruments	*Reentry Intake Status Form* *Reentry Individual Service Record* *Reentry Status Updates-Changes Form*

School-Based Counseling Component

Process Measures	Number of youth/students engaged in universal interventions Number of youth/students engaged in group interventions (screened and referred) Number of youth/students engaged in individual counseling Number of hours of service by type Number of clinicians and other staff employed
Outcome Goals	Reduction in trauma symptoms Increase in social emotional skills

	Increase in provider capacity to deliver evidence-based interventions in school setting
Outcome Instruments (Pre-Post Surveys or Questionnaires)	*Strengths and Difficulties Questionnaire* (Teacher, Parent, Student) *Teacher Report of Reactive and Proactive Behavior* *Multidimensional School Anger Inventory* *Trauma Symptom Checklist*

Re: Replacing NRI candidate grantees

Shaw, Barbara
Sent: Thursday, January 06, 2011 7:45 PM
To: Irving, Toni

Thanks, Toni. Will do. I'll keep you posted.

From: Irving, Toni
Sent: Thursday, January 06, 2011 05:50 PM
To: Shaw, Barbara
Cc: Desai, Reshma; Jenkins, Lorri; Weems, Malcolm
Subject: RE: Replacing NRI candidate grantees

Barb, we absolutely want the best outcomes so if agencies don't have the necessary credentials or capacity then they should be replaced. I think however that they should indicate in what way the agency is failing when they submit the new agency so that if there is blow back we are able to adequately respond.

Thanks,

Toni Irving, Ph.D
Senior Advisor
Deputy Chief of Staff to Governor Pat Quinn
James R. Thompson Center
100 W. Randolph, Suite 16-100
Chicago, IL 60601
312.814.3967 (o)
312.814.5512 (f)

From: Shaw, Barbara
Sent: Thursday, January 06, 2011 5:30 PM
To: Irving, Toni
Cc: Desai, Reshma; Jenkins, Lorri
Subject: FW: Replacing NRI candidate grantees
Importance: High

Hi, Toni. Please take a look at this request and let me know if we you want us to run their new/changed recommendations by you before we approve them. Thanks.

From: Sheryl Holman [mailto:SHolman@capsinc.org]
Sent: Thursday, January 06, 2011 5:24 PM
To: Shaw, Barbara
Subject: Replacing NRI candidate grantees

Hi Barbara, As we go through the Agreement process we are finding that some agencies do not have the credentials that they attested to in the application, or are having real problems with doing what is required. Is it possible that we replace them with new candidates? We have other candidates that may have missed our internal deadline, but would be good candidates and make a better transition. Also, if we could move candidates from the originally approved program to another that we find is a better fit, is that possible? Will this require going back to the Governor's office?

I really need this to work well, and we had to move very quickly and time did not permit us to be as thorough as

From The Episcopal Desk Of The Right Reverend James E. Dukes

January 5, 2011

Dear: Mr. Jack Lavin, (Governor Chief Of Staff), Ms. Michelle Saddler (Secretary IDHS), Ms. Barbara Shaw, (Director IVPA), Alderman Latasha Thomas, Alderman JoAnne Thompson, State Rep. Esther Golar, Mr. Michael Holmes, (IDHS, Englewood Liaison), and Ms. Anne Barclay, (Children's Home + Aid)

I pray that this missive finds you all in great spirits and health in this New Year.

The purpose of this communiqué is to file a formal objection/protest to the selection process of community partners in the Englewood Neighborhood Recovery Initiative under the purview of the Illinois Violence Prevention Authority and the guidance of the lead agency Children's Home +Aid.

This objection to the fairness of the process is based on fact finding conversations and gathering of documents to gain a complete understanding of how agencies were selected in the Englewood community under the guidance of the lead agency.

Based upon conversations, meetings and the reviewing of documents there is clear display of inconsistency and vagueness in the selection process. The process lacks merit, uniformity and totally disregards the key components that the lead agency informed the community they would utilize to evaluate request for participation.

The following conversations and meetings occurred to determine these findings:

1. **December 6th** - Phone conversation betwixt Jimi Orange, Project Director and I in regards to site visit and interview.
2. **December 31st** - Phone conversation betwixt Jimi Orange, Project Director and I in which Mr. Orange informed me that Liberated was not selected and proposed a meeting to discuss the reasoning with Anne Barclay, Children's Home + Aid.

RE: Replacing NRI candidate grantees

Shaw, Barbara
Sent: Friday, January 07, 2011 7:54 AM
To: Sheryl Holman [SHolman@capsinc.org]
Cc: Desai, Reshma; Jenkins, Lorri

Hi, Sheryl. We will need to review and approve your recommended changes and run them by the Governor's Office. When you send your recommendations, please provide a narrative that explains:

- why previously recommended agencies are being declined-- what was their failing/weakness or issue with the requirements, etc.
- explanations and applications for additions or other changes (If you move an agency from one component to another, you need to provide a new application for the new component).

We all want good outcomes and I'm glad you're being careful and thoughtful about this. We'll process your recommendations as soon as we get it; meanwhile, you can move forward with the partners that do work, and the ball keeps rolling.

Thanks,
Barbara

From: Sheryl Holman [mailto:SHolman@capsinc.org]
Sent: Thursday, January 06, 2011 5:24 PM
To: Shaw, Barbara
Subject: Replacing NRI candidate grantees

Hi Barbara, As we go through the Agreement process we are finding that some agencies do not have the credentials that they attested to in the application, or are having real problems with doing what is required. Is it possible that we replace them with new candidates? We have other candidates that may have missed our internal deadline, but would be good candidates and make a better transition. Also, If we could move candidates from the originally approved program to another that we find is a better fit, is that possible? Will this require going back to the Governor's office?

I really need this to work well, and we had to move very quickly and time did not permit us to be as thorough as we normally would be in this most important work. Please advise.

cap
Sheryl Holman, CEO
773-468-1993 Phone
773-468-1983 Fax

FW: ENRI SELECTION PROCESS OBJECTION

Shaw, Barbara
Sent: Friday, January 07, 2011 6:06 PM
To: Irving, Toni
Attachments: ENRI Dispute Ltr Revised.docx (235 KB)

Hi, Toni. As you can see, Bishop Dukes is registering a complaint. The Lead Agency, Children's Home & Aid has met with Bishop Dukes and the local alderman and feels that their decision not to fund Liberated was a sound decision. We have asked them to send us a written explanation for their decision and will forward it to you as soon as we receive it.

Also, I wanted to mention that Greg Gaither, with Project City, is also calling to express displeasure that his group was not approved by the Lead Agency for Grand Crossing area. The Lead Agency has sent their explanation which I will forward to you.

Thanks, and I hope to see you at inaugural events on Monday.

Barbara

From: Bishop Dukes [mailto:bishopjedukes@[redacted]
Sent: Friday, January 07, 2011 12:54 PM
To: Lavin, Jack; Saddler, Michelle; Shaw, Barbara; lrthomas@cityofchicago.org; JoAnn.Thompson@cityofchicago.org; estherg@ilga.gov; Holmes, Michael; abarclay@childrenshomeandaid.org; Jorange@childrenshomeandaid.org; chisum6810@[redacted]
Subject: ENRI SELECTION PROCESS OBJECTION

It is with great disappoint and regret that I must submit this formal letter of objection to the selection process of the Englewood Neighborhood Recovery Initiative. Please read and respond to the attached document, my office will follow up with a fax copy and mailed copy to your attention.

In His Suffering
+His Grace J.E. Dukes

Shaw, Barbara

From: Shaw, Barbara
Sent: Friday, January 14, 2011 8:24 AM
To: KARR, STEVE; Jenkins, Lorri; 'Arthur Bishop'; BAKER-CARVELL, BRIANNA; Diane Williams; 'Esther Franco-Payne'; FOSTER, CORY; 'Gailyn Thomas'; Holmes, Michael; Howard Lathan; Irving, Toni; Jackson, James S; 'Janelle Prueter'; 'Justin Slaughter'; KELSO, LISA L; 'Lisa Jacobs'; McEwen, Erwin; Mishra, Lory; MONTGOMERY, JESSE; Murray, Denice; Rueter, Karrie; 'Sara Sullivan'; Shaw, Barbara; TAYLOR, GLADYSE; Weiner, Dana A
Subject: NRI Reentry Meeting Today
Attachments: Agenda 1-14-11.docx; Reentry Process Paper.doc; Framing the Reentry Component 12-8-10.pdf

Importance: High

Greetings, all. As scheduled, our meeting will be held afternoon from 1:30 – 3:00 at the DJJ/DOC conference room. The agenda and related materials are attached.

For those who want to call in, please use the following numbers:

Call In [redacted]
Pass code

Our last meeting was a small group and we began to discuss the referral system and interaction between the Reentry staff and the DJJ/DOC and Parole staff. We identified a few critical steps/approaches as listed below. It was an open discussion and did not include a careful review of Janelle's paper on the reentry process (previously distributed and attached). I think that we should spend time at the meeting today reviewing the document together and incorporating the ideas that emerged at the last meeting into the paper. We do need to pin the process down so that we can train everyone involved and identify the pints in the process that need to be recorded in the NRI Data system. Training and Data are the next big issues we need to attend to after we solidify the process.

The issues/steps we discussed at the last meeting are outlined below, based on my notes. I anticipate that other meeting participants will have other thoughts or will identify anything I missed.

- Thirty to sixty days prior to reentry, DJJ and DOC would notify the Reentry Program that the youth/young adult will be returning to their community.
- A video teleconference could be held that involves the Aftercare Specialist, the Parole agent, the NRI Case manager (Reentry Team), and the youth/young adult (?), to discuss the Reentry/Aftercare Plan for the youth.
- The Reentry Team would review previous case plans and assessments to insure non-duplication of these processes.
- Quarterly staffings would be held after the youth/young adult has returned to the community.
- The NRI Case Manager would make quarterly progress reports to the Reentry Team, and would also report any major incidents on a more immediate basis (we probably need a timeframe for this).
- The Reentry Team would take a non-punitive, intervention approach, avoiding revocation wherever possible.
- For outreach to youth discharged prior to the start of the Reentry Program and already living in the community, the Parole agent would require them to attend a meeting where the Reentry Program staff would describe the services they offer and recruit youth to engage in the program.
- The NRI database will track services provided and outcome indicators.
- Parents and family members should be involved at every stage of the process whenever possible.
- A suggestion was made to call the Case Manager a Reentry Coach.

I will bring hard copies of this email and the attachments to the meeting.

Mentoring Agencies below indicated with an asterisk (*) have recently been funded through the Chicago Public Schools. It might help to build on that money. They are staffing between 1:5 and 1:10 ratios per mentor. Spoke to each of the individuals regarding the mentoring programs. All of the agencies are dealing with high risk populations. We could start with these.

Lawndale

Better Boys Foundation*
1512 S. Pulaski
773.542-7300
Dr. John Holton, Executive Director

Austin

YMCA
501 N. Central
773.287-9120
Ralph Harris, Executive Director

Humboldt Park

Aspira Inc. of Illinois*
3909 W. Fullerton
773.988-3367
Ivette Nieves, Chief Youth Development Officer

My Brother's Keeper*
2704 W. North Ave.
773.383-7113 ext. 108
773.899-3957
Edwin Caraballo

Roseland

Metropolitan Family Services
235 E. 103rd St.
773.371-3636 ext. 3626
Jennifer McGraw
(only DCFS wards)

Kids Off The Block
11627 S. Michigan Ave.
773.995-9077 office
773[redacted] cell
Diane Latiker, CEO

Englewood

A Knock at Midnight
400 W. 76th St.
773.488-2960
Johnny Banks, Executive Director

Moving Beyond Survival Mode
Selection Criteria for Mentoring-Plus-Jobs Partners

The Lead Agencies will conduct their work under this Initiative using a variety of community partners. In addition to credibility and access, the chart below outlines what Lead Agencies should look for in these Community Partners, who have been broken down into two categories: Coordinating Partners and Provider Partners. The Coordinating Partner, which tends to be a larger organization with more financial and human resources, will manage the implementation of the Mentoring-Plus-Jobs Component in addition to playing a "front line" role with the target audience.. Provider Partners, which may be smaller CBOs, will also play a "front line" role with the target audience. Coordinating Partners may need to provide program and administrative support to or share access to facilities with Provider Partners.

Coordinating Partner — **Mentoring-Plus-Jobs Community Action Teams**

History & Mission of the Organization	Community - Access to the Audience - Credibility with the Community - History of Collaboration
Administrative Capacity	Fiscal/ Fiduciary Controls Payroll/Accounting Capabilities for 125 Part-Time Employees Administrative Management Capabilities

Provider Partner

Program Capacity	Experience Employing Low-Income, Low Literacy Urban Audiences Expertise Providing Prevention Services Track Record Working with Youth/Young Adults Adequate Staff Resources (#'s)
Physical Capacity	Facility & Physical Space To Handle 200-250 Flexible Service Hours (i.e., Until 8-9pm & Weekends) Location/Access to Public Transportation
Other Considerations	ADA Compliance Ex-Offenders as Employees Fiduciary/Infrastructure Capacity to Collect, Verify and Submit Participants Timesheets

Capacity Building Support May Need To Be Provided By Coordinating Agency:

1. Ability to Assist or Implement Payroll/Accounting
2. Supplement or Donate Accessible Space to Meet with Youth or Parents
3. Ability to Provide TA Around "Other Considerations"

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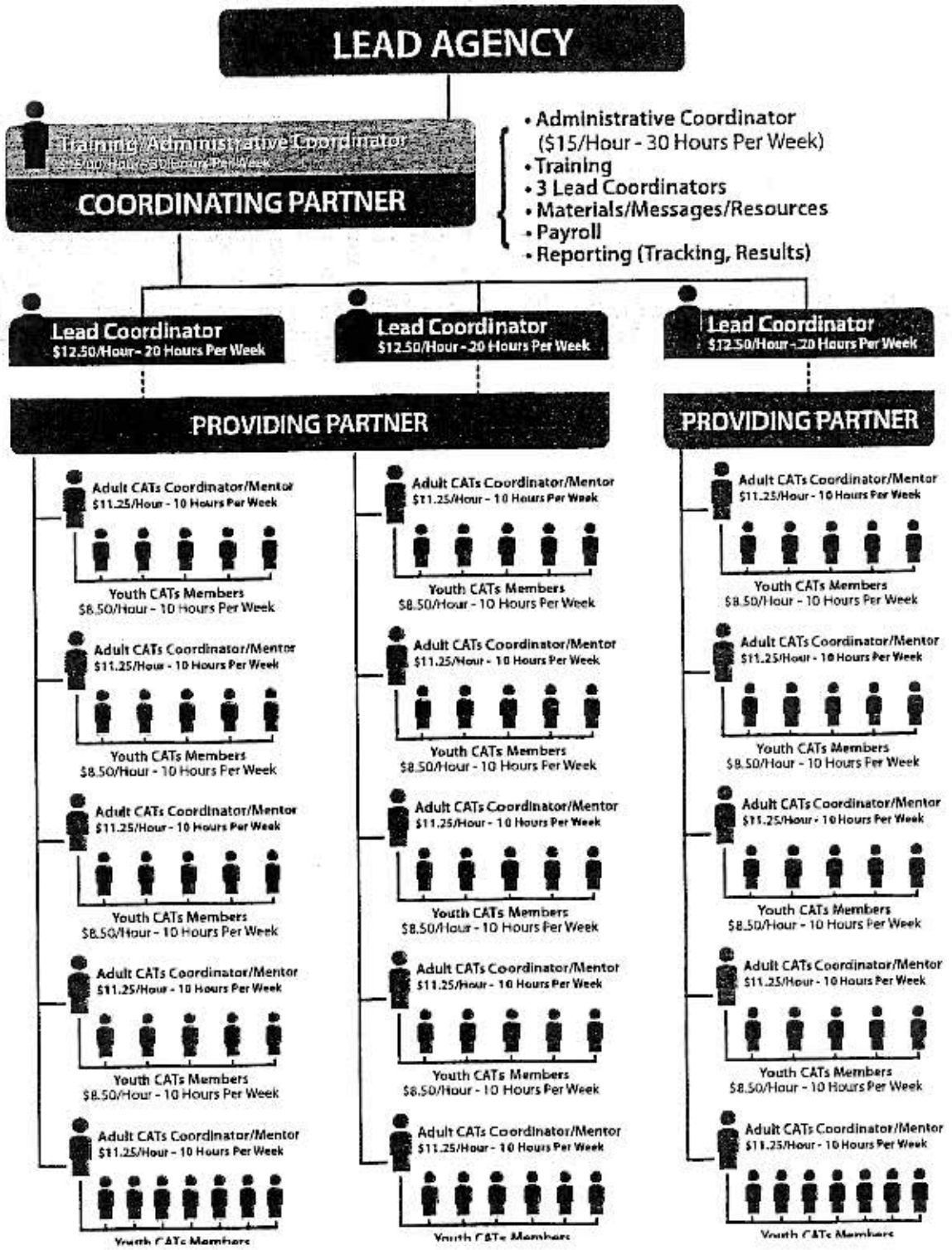
Mentoring-Plus-Jobs Organizational Breakdown (City V2)



Mentoring, Plus Jobs (CATs) - Community Outreach - CITY OF CHICAGO

$399,591 - 26 Week Outreach Program

1 Coordinating/Providing Partner; 2 Providing Partner(s), 1 Administrative Coordinator; 3 Lead Coordinator(s)

80 CATs; 16 Adult Coordinators; 10 Hours Per Week; $8.50 Per Hour

Line Item	Rate	Total Quantity	Budget Budget
DIRECT COSTS			
Mentoring, Plus Jobs (CATs) - Community Outreach			
Administration & Coordination Costs			
COORDINATING/PROVIDING PARTNER - 1 Organization: Additional Overhead Costs (Desk, Phone, Computer, IT, Payroll Processing) Plus Administrative Costs for Serving as Providing Partner	30,000.00	1.00	30,000.00
PROVIDING PARTNER(s) - 2 Organization(s): (Administrative Costs for Recruiting, Meeting Space)	10,000.00	2.00	20,000.00
Development & Training			
ORIENTATION COSTS - (4) Adult and Youth Orientation Sessions (Orientation Manual, Forms, Miscellaneous In-house Printing, Refreshments)	250.00	4.00	1,000.00
TRAINING COSTS - (5) Adult and Youth Training Sessions (Training Manual, Forms, Miscellaneous In-house Printing, Refreshments)	400.00	5.00	2,000.00
ADDITIONAL DEVELOPMENT COSTS - (5) Booster Trainings for Adults and Youth (Fee For Outside Trainer/Expert, Forms, Miscellaneous In-house Printing, Refreshments)	750.00	5.00	3,750.00
Compensation			
ADMINISTRATIVE COORDINATOR - (1 Coordinator(s), $15.00/Hour, 30 Hours/Week)	450.00	35.00	15,750.00
ADMIN. COORDINATOR PAYROLL TAXES - (1 Admin. Coordinator(s); 13.85% for FICA, Medicare, FUTA, & SUTA)	62.33	35.00	2,181.38
LEAD COORDINATORS - (3 Coordinator(s), $12.50/Hour, 20 Hours/Week)	750.00	30.00	22,500.00
ADULT CATs COORDINATORS/MENTORS - (16 Coordinators, $11.25/Hour, 10 Hours/Week)	1,800.00	30.00	54,000.00
OTHER COORDINATOR PAYROLL TAXES - (19 Coordinators; 13.85% for FICA, Medicare, FUTA, & SUTA)	353.18	30.00	10,595.25
YOUTH CATs MEMBERS - (80 CATs, $8.50/Hour, 10 Hours/Week)	6,800.00	26.00	176,800.00
CATs PAYROLL TAXES - (80 Youth CATs; 13.85% for FICA, Medicare, FUTA, & SUTA)	941.80	26.00	24,486.80
Transportation and Other Costs			
CTA TRAVEL - ($10.00 Weekly * 96 CATs and Coordinators)	960.00	26.00	24,960.00
UNIFORMS - (T-Shirts, Bags, and Hats with Custom Logo @ $20.50/Person)	1,968.00	1.00	1,968.00
ADMINISTRATIVE PRINTING - (Human Resources Forms, Outreach Tracking Forms, Miscellaneous In-House Printing)	2,000.00	1.00	2,000.00
OUTREACH PRINT - (Materials Given Out, i.e. Flyers, Postcards, Posters, Giveaways)	5,000.00	1.00	5,000.00
FOOD/REFRESHMENT COSTS - ($100.00/Week)	100.00	26.00	2,600.00
TOTAL BUDGET			**$ 399,591.43**

Moving Beyond Survival Mode

Selection Criteria for Parent Leadership in Action Network Partners

The Lead Agencies will conduct their work under this Initiative using a variety of community partners. In addition to credibility and access, the chart below outlines what Lead Agencies should look for in these Community Partners, who have been broken down into two categories: Coordinating Partners and Provider Partners. The Coordinating Partner, which tends to be a larger organization with more financial and human resources, will manage the implementation of the Parent Leadership Component (PLAN) in addition to playing a "front line" role with the target audience.. Provider Partners, which may be smaller CBOs, will also play a "front line" role with the target audience. Coordinating Partners may need to provide program and administrative support to or share access to facilities with Provider Partners.

Coordinating Partner — **Parent Leadership in Action Network**

History & Mission of the Organization	Community - Access to the Audience - Credibility with the Community - History of Collaboration
Administrative Capacity	Fiscal/ Fiduciary Controls Payroll/Accounting Capabilities for 50 Part-Time Employees Administrative Management Capabilities

Provider Partner

Program Capacity	Experience Employing Low-Income, Low Literacy Parents & Spanish Speaking Expertise Providing Prevention Services Track Record Working with Parents Adequate Staff Resources (#'s)
Physical Capacity	Facility & Physical Space To Handle 50-100 Flexible Service Hours (I.e., Until 8-9pm & Weekends) Location/Access to Public Transportation
Other Considerations	ADA Compliance Ex-Offenders as Employees Fiduciary/Infrastructure Capacity to Collect, Verify and Submit Participants Timesheets

Capacity Building Support May Need To Be Provided By Coordinating Agency:

1. Ability to Assist or Implement Payroll/Accounting
2. Supplement or Donate Accessible Space to Meet with Youth or Parents
3. Ability to Provide TA Around "Other Considerations"

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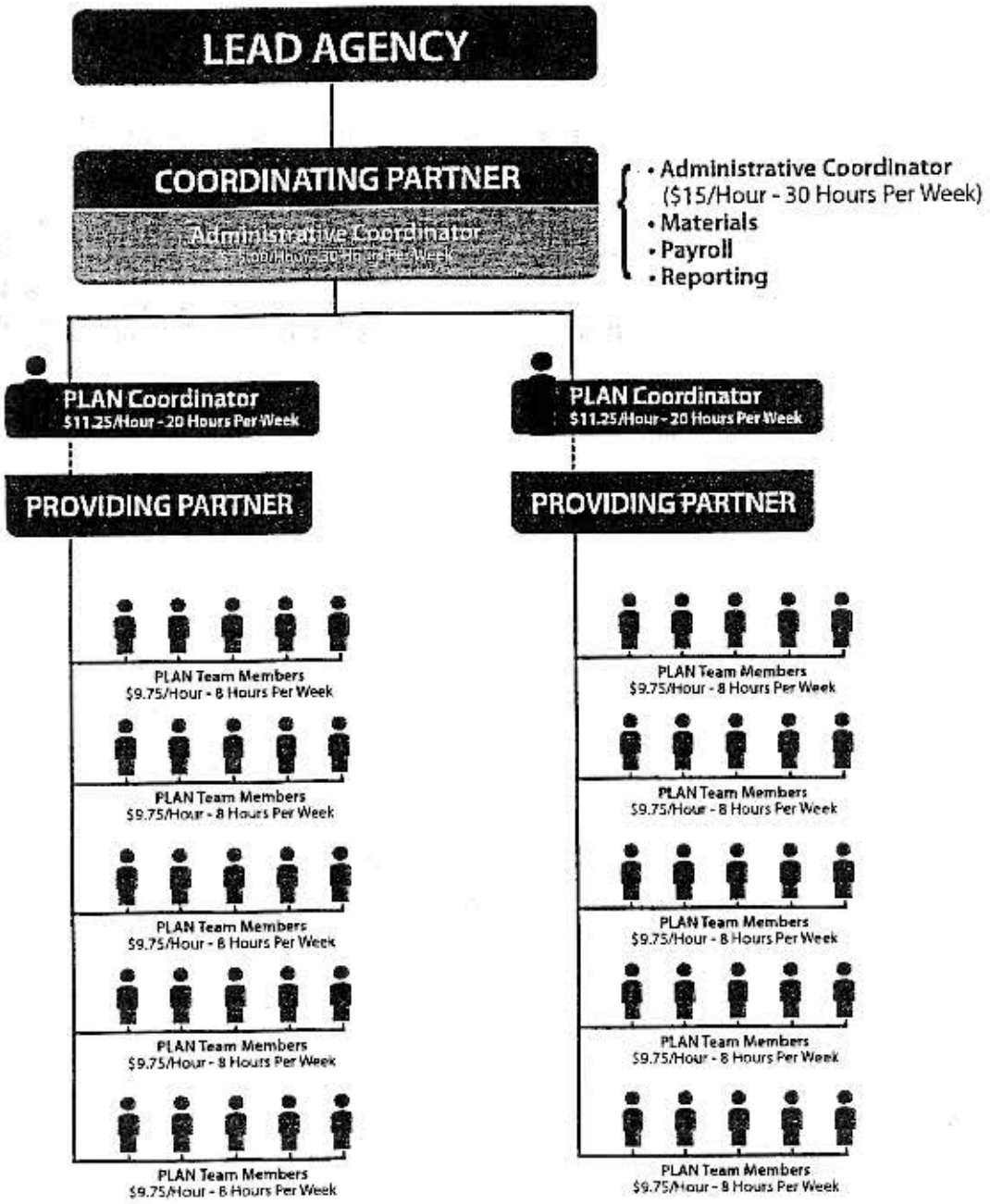
PLAN Organizational Breakdown (City)



Parent Leadership (PLAN) Program - CITY OF CHICAGO

$99,542 - 12 Week Outreach Program

1 Coordinating Partner; 1 Providing Partner(s), 1 Administrative Coordinator; 2 PLAN Coordinator(s)

50 Parent Leaders; 8 Hours Per Week; $9.75 Per Hour

Line Item			Budget
DIRECT COSTS	**Rate**	**Total Quantity**	**Budget**
Parent Leadership & Outreach			
Administration & Coordination Costs			
COORDINATING PARTNER - 1 Organization: Additional Overhead Costs (Desk, Phone, Computer, IT, Payroll Processing) Plus Administrative Costs for Serving as Providing Partner	12,000.00	1.00	12,000.00
PROVIDING PARTNER(s) - 1 Organization(s): (Administrative Costs for Recruiting, Meeting Space)	4,000.00	1.00	4,000.00
Development & Training			
ORIENTATION COSTS - (4) Adult and Youth Orientation Sessions (Orientation Manual, Forms, Miscellaneous In-house Printing, Refreshments)	200.00	4.00	800.00
TRAINING COSTS - (5) Adult and Youth Training Sessions (Training Manual, Forms, Miscellaneous In-house Printing, Refreshments)	250.00	5.00	1,250.00
ADDITIONAL DEVELOPMENT COSTS - (5) Booster Trainings for Adults and Youth (Fee For Outside Trainer/Expert, Forms, Miscellaneous In-house Printing, Refreshments)	750.00	5.00	3,750.00
Compensation			
ADMINISTRATIVE COORDINATOR - (1 Coordinator(s), $15.00/Hour, 20 Hours/Week)	300.00	18.00	5,400.00
PLAN COORDINATORS - (2 Coordinator(s), $11.25/Hour, 20 Hours/Week)	450.00	18.00	8,100.00
COORDINATOR PAYROLL TAXES - (3 Coordinators; 13.85% for FICA, Medicare, FUTA, & SUTA)	103.88	18.00	1,869.75
PLAN TEAM MEMBERS - (50 Parents, $9.75/Hour, 8 Hours/Week)	3,900.00	12.00	46,800.00
PLAN TEAM PAYROLL TAXES - (50 Parents; 13.85% for FICA, Medicare, FUTA, & SUTA)	540.15	12.00	6,481.80
Transportation and Other Costs			
CTA TRAVEL - ($10.00 Weekly * 52 Team Members and Coordinators)	520.00	12.00	6,240.00
UNIFORMS - (Bags @ $7.00/Person)	350.00	1.00	350.00
PRINTING - (Human Resources Forms, Outreach Tracking Forms, Misc. In-House Printing)	500.00	1.00	500.00
OUTREACH PRINT - (Materials Given Out, i.e. Flyers, Postcards, Posters, Giveaways)	2,000.00	1.00	2,000.00
TOTAL BUDGET			**$ 99,541.55**

NEIGHBORHOOD RECOVERY INITIATIVE

GOVERNOR'S NEIGHBORHOOD RECOVERY INITIATIVE

School-Based Counseling Committee

I **Principles/Policies:**

- Base NRI approach based on Three-Tier Framework
- Build community capacity to provide trauma-informed, asset-based early intervention counseling and support for school-age youth
- Utilize evidence-based/informed interventions
- Utilize group interventions as primary approach, with individual counseling available as needed
- Accept referrals from school, community, and student self-referral
- Complement and collaborate with CPS/District efforts
- Implement training and on-going technical assistance for providers

II **Framing the School-Base Counseling Component:**

A. **Target clients:** NRI will focus on public elementary school students in the target communities, as well as public high schools in the target communities that don't have Culture of Calm supports. The age range of youth to be served is 5-21.

B. **Counseling interventions to be offered:** Tier II interventions: Group (trauma focused (CBITS); anger management and emotional self-regulation (Anger Coping and Think First); Individual (case management; assessment; psycho-educational, skills-building, problem-solving interventions, etc);

C. **System model:** Relationship of Community Providers to Schools; Referral Process; Interventions; Family Involvement; Information Sharing; Pre/Post Measures; Data Collection

D. **Provider Selection Criteria and Budget:** Criteria to guide Lead Agencies in selecting provider partners (subcontractors) and developing provider budgets (required staffing pattern or contractual services; number of youth to be served; coordination, cost of required interventions, etc.)

E. **Training and Technical Assistance Needs:** Required training for providers on trauma, impact of exposure to violence, school-community partnerships, etc.

11/10/10

NEIGHBORHOOD RECOVERY INITIATIVE

NEIGHBORHOOD RECOVERY INITIATIVE

YEAR ONE SUMMARYREPORT

February 15, 2012

Governor Quinn can be very proud of his Neighborhood Recovery Initiative (NRI). In fifteen short months, a new and innovative initiative was rapidly developed and an infrastructure put in place at the community and state levels to help communities respond to the economic and social crises that beset them. In response to requests from his Anti-Violence Commission and from faith and community leaders, Governor Quinn invested in communities and their youth at a time when the economic crisis facing our nation and our state was draining income, housing, human services support and other resources away from people and communities that need them the most.

Highlights of NRI's accomplishments since its inception in October 2011 include:

- **Twenty-three Lead Agencies** were empowered with funding and technical assistance to build and lead local, funded partnerships that **engaged over 190 community agencies and groups** in youth development, violence prevention and community-capacity building efforts.
- **Over 3,300 full and part-time jobs were created** that employed youth, parents and community professionals in **jobs that serve the community** and help build its social fabric (See Table on pg 4 for details).
- **Over 18,000 children, youth and parents were reached and served** in the first year through key, interconnected program components that offered job experience, mentoring, counseling, case management, youth development and organizing, parent leadership and reentry services (See Table on pg 4 for details).
- **Funding mechanisms were implemented that promoted accountability** to community partnerships in addition to accountability to the State for responsible use of resources. Local Advisory Committees and Lead Agencies worked together to select partners, enter into and monitor subcontracts, and oversee the implementation of NRI programs in the community.
- **An on-line NRI Database was created and launched** over the summer that allowed local agencies to begin capturing participant, service and outcome data. **An evaluation team from the UIC Institute for Juvenile Research was engaged** to assist in data analysis and outcome reporting for NRI.
- **Grants management, program development, training and technical assistance, and data and evaluation measures were developed** and initiated that allowed for rapid deployment of the program models while building the capacity of community partnerships to implement effective and mutually accountable services.

- **A strong constituency of community leaders and policy makers has developed in support of NRI** that is committed to sustaining the program over time.

Background

The Neighborhood Recovery Initiative was established by Governor Quinn in the fall of FY 11 when he asked the Illinois Violence Prevention Authority (IVPA) to develop a neighborhood approach to violence prevention and community empowerment that would engage community organizations and institutions of all types--large, medium and small--in the work of creating safe and thriving neighborhoods. NRI Initiative is being implemented through the Illinois Violence Prevention Authority (IVPA) in twenty communities in the Chicago area and three regions in the South Suburbs. IVPA works in a collaborative way with public and private agencies and systems at the State and local level to maximize the effectiveness and impact of the Initiative.

The goal of the Initiative is to reduce risk factors and promote protective factors associated with violence through:

1. Creation of jobs for community youth, adults and professionals that promote community wellness and healthy behaviors, youth and parent leadership, and healthy, caring community environments.

2. Provision of a wide range of community-based services for youth and young adults including: social, emotional and job skill development; case management, trauma-informed counseling for students in need of early intervention; mentoring; and tutoring and other school supports that enhance young people's ability to succeed in school, in their community and in life.

Target Communities

The Neighborhood Recovery Initiative is being implemented within a pre-selected group of specific communities, listed below. The eligible communities have high rates of poverty, violent crime, domestic distress and clear indicators of youth who are not positively engaged with their schools or communities. Target communities include:

Albany Park	Grand Boulevard	Rogers Park
Auburn-Gresham	Greater Grand Crossing	Roseland
Austin	Humboldt Park	South Shore
Brighton Park	Logan Square	West Chicago (Gage Park, Chicago Lawn)
East Garfield Park	North Lawndale	West Garfield Park
Englewood	Pilsen-Little Village	Woodlawn
Cicero	Maywood	South Suburbs (3)

Lead Community Agencies

NRI works through Lead Agencies in each community that are responsible for managing the Initiative in their community and partnering and subcontracting with other community organizations to implement the various program components (see Attachment A for list of Year One Lead Agencies and subcontracted Providing Partners and Attachment B for Year Two. Please note that there is no Lead Agency at present in Woodlawn due to the cancellation of our contract with The Woodlawn Organization).

Delivery of Program Components

The following program components were delivered in the twenty-three (23) NRI communities with NRI funds:

- Mentoring Plus Jobs (M+J)
- Parent Leadership (PLAN)
- Safety Net Works (SNW) NRI funds supported SNW in 11 NRI communities; other funding supported SNW in the other 12 NRI communities.
- School-Based Counseling (SBC)
- Reentry Services

Services officially began in the spring of 2011 after the Lead Agencies had been established, partners selected, and subcontracts and budgets were approved and executed. The Table on the next page describes the NRI Program Components that are being implemented in each community, indicates the reach of the components in the first year of service activity, and outlines program development and/or policy issues that impacted the first year and/or need to be considered for future programming.

Data Collection and Evaluation

The NRI Data System utilizes the Efforts to Outcomes (ETO) system created and hosted externally. The system collects client, service and outcome data across all partner providers in all twenty-three sites. The Data System produces data by agency, by community and by component. Reports can be generated at multiple levels for community and project-wide use in program development, utilization review, quality improvement and outcome measurement (see Attachment C for summary of data and evaluation efforts).

NRI provider agencies have been trained on the data system and are becoming more proficient at entering data, although there continue to be glitches and problems which is normal for a start-up system with so many complex elements and components.

The UIC evaluators will perform data analytics, evaluate NRI development and implementation processes, and evaluate impact of NRI on community level outcomes. The initial UIC principal investigator moved to Washington, DC in July, requiring IVPA to identify a new evaluation team which delayed the process by several months. The new Institute for Juvenile Research team is currently acclimating to the data system and is expected to produce the first outcome report within the next 6-8 weeks. Teresa Garate is assisting with the evaluation efforts serving as Chair of the NRI Evaluation Committee.

NRI PROGRAM COMPONENTS

Program Component	Description	Number of Jobs & People Served in Year One	Program Development Issues
Mentoring Plus Jobs (MEE Model)	Provides up to 80 youth in each community with part time jobs, mentoring and communication skills and support. Mentors (16) and coordinators (2-3) are also hired part time. Youth are hired and trained to deliver pro-social and violence prevention messages to their peers and communities using a social marketing approach.	2,036 jobs 1,620 youth engaged	M+J was a 26 week program that spanned the summer; youth worked 10 hours per week. Communities requested that youth work more hours during the summer; would also prefer to engage youth year round. In year two, M+J will be a 20 week program; youth will work 15 hours/wk during July and August (10 hrs/wk in other months); funds don't permit year round activity.
Parent Leadership (MEE Model)	Provides up to50 parents in each community with leadership, empowerment and self-care skills that enable them to be community leaders, educators and mentors for other parents. Participating parents and 1-2 coordinators would be hired part time.	1,075 jobs 923 Parents	PLAN was a 12 week program in year one. Ideally, communities would like to engage parents year round. Funds don't permit program expansion
School-Based Counseling	Provides funds for community clinicians to provide school-based early intervention and trauma-informed counseling services for students.	97 jobs 13,301 youth served	In Chicago, entry into schools was delayed by CPS contracting problems; sites developed alternative plans and served children in the community. Clinicians are now seeing youth in CPS schools.
Safety Net Works	Added the SNW program in NRI communities that do not have it. SNW provides case management, youth development, and youth organizing activities and services.	45 jobs 1,700 youth served	The SNW program has been strengthened by requiring the use of the YASI (Youth Assessment and Screening Instrument) for the case management component.
Reentry Programs	Provides/expands reentry services and emergency support for youth and young adults returned to the community from youth and adult correctional facilities.	85 jobs 491 youth served	Number of participants per site is currently being assessed to determine if revisions are needed in allocation of resources or if eligibility for services should extend to juveniles on probation. Reentry Steering Committee will be consulted on this.

References to the MEE Model refer to refer to program models developed by MEE Productions (www.meeproductions.com) for urban communities that are being replicated in the participating communities

Training and Technical Assistance

The NRI Training and Technical Assistance Project is hosted by the Illinois African American Coalition for Prevention. Extensive training and technical assistance was provided to all community partners on:

- NRI themes, approaches and cross-cutting issues, such as trauma, wellness approach, etc.
- Implementation of the component models
- Evidence-based interventions
- Lead Agency functions: subcontracting; fiscal monitoring, renewal application procedures, etc.
- Required policies and procedures
- Use of data system

The Table below provides a breakout of the number of training sessions held for each component and the total number of participants.

Program Component	Event Type	Total Number of Events	Total Number in Attendance
Mentoring-Plus-Jobs	In-Person Trainings	21	1,274
Mentoring-Plus-Jobs	Go To Webinars	16	233
Mentoring-Plus-Jobs	Meetings	1	23
PLAN	In-Person Trainings	14	857
PLAN	Go To Webinars	12	277
PLAN	Parent Booster Sessions	4	245
PLAN	Meetings	1	22
School-Based Counseling	In-Person Trainings	11	1,084
School-Based Counseling	Project Coordinator Meetings	6	135
School-Based Counseling	TA Sessions	12	334
Reentry	In-Person Trainings	12	895
Reentry	Project Coordinator Meetings	8	192
	TOTALS	118	5,571

In addition to these trainings IVPA held eight (8) Lead Agency meetings to provide instruction on subcontracting, fiscal monitoring and the renewal application process.

ILLINOIS VIOLENCE PREVENTION AUTHORITY

NRI Lead Agency Provider Partners

NOTE: Coordinating Partners shown in **BOLD**

Community	Lead Agency	Mentoring Plus Jobs	Parent Leadership	Reentry	School-Based Counseling
Albany Park	Albany Park Community Ctr.	• **Albany Park Neighborhood Council** • Our Lady of Mercy Church • Jesus House of Chicago Church	• **Family Focus Nuestra Familia**	• **Community Human Services** • Youth Outreach Services	• **Albany Park Community Ctr.** • Alternatives, Inc.
Auburn-Gresham	St. Sabina Church-the Ark	• **St. Sabina Church (Employment Resource Center)** • Changing Life Education Initiative	• **A Knock at Midnight** • GRAND Families Program of Chicago	• **Target Area Devt. Corp**	• **UCAN** • WES Health System
Austin	Circle Family HealthCare Network	• **Kingdom Community** • African American Mentoring Group	• **West Side Health Authority** • Learning Network Center	• **Living Word Christian Center Prison Ministry** • Campaign for a Drug Free Westside	• **Circle Family HealthCare Network**
Brighton Park	Pilsen Wellness Center	• **SGA Youth and Family Services** • Our Lady of Fatima Parish	• **Brighton Park Neighborhood Council** • Instituto Jose Maria de Yermo	• **BUILD, Inc.** • WES Health System	• **Brighton Park Neighborhood Council** • Youth Guidance • WES Health System
Cicero	Corazon Community Services	• **Catholic Charities** • Youth Crossroads	• **Family Focus Nuestra Familia** • Cicero Area Project	• **Corazon Community Services**	• **Family Service & Mental Health Center of Cicero** • Youth Crossroads
East Garfield Park	Mt. Vernon Baptist Church	• **New Baptist Ministers Fellowship** • New Life KNEW Solutions	• **Christian Love MBC** • Priscy's Production Outreach	• **Peoples Community Development Corporation** • Mt. Vernon Baptist Church	• **WES Health System** • UCAN
Englewood	Children's Home + Aid Society of Illinois	• **Changing Life** • KLEO Community Family Life Center	• **Christ Center of Truth** • Antioch Community Social Services	• **Teamwork Englewood** • Access Community Health Services	• **Children's Home + Aid Society of Illinois**

Community	Lead Agency	Mentoring Plus Jobs	Parent Leadership	Reentry	School-Based Counseling
Grand Boulevard	Chicago Area Project (CAP)	• **Chicago Area Project** • Bright Star Community Outreach • Changing Life Education Initiative	• **Centers for New Horizons**	• **Chicago Youth Centers, Elliott Donnelly** • Greater Harvest Missionary Baptist Church	• **Institute for Positive Living** • Bronzeville Community Club House /Passages Alternatives
Greater Grand Crossing	Greater Auburn Gresham Development Corporation	• **Alliance for Community Peace** • South Central Community Services • Exodus Unlimited	• **Greater Auburn Gresham Devt. Corp** • Revere C.A.R.E.	• **Safer Foundation** • Lakeside Community Committee	• **Gilead Behavioral Health** • Beatrice Caffrey Youth Services • Unity Parenting & Counseling
Humboldt Park	Chicago Commons	• **Chicago Commons** • Chicago Youth Centers • Erie Neighborhood House • Puerto Rican Cultural Center	• **BUILD, Inc.** • Blocks Together • West Humboldt Park Devt.	• **Association House** • Latino Cultural Exchange Coalition • New Life Knew Solutions	• **Youth Guidance** • Youth Services Project • Community Counseling Centers of Chicago (C4)
Logan Square	Alliance of Local Service Organizations	• **BUILD, Inc.** • Voices of the City • La Capilla del Barrio	• **Logan Square Neighborhood Associations**	• **Healthcare Alternatives Systems, Inc** • The New Saints of Humboldt Park	• **Youth Guidance** • Association House • Counseling Centers of Chicago (C4)
Maywood	Village of Maywood	• **Village of Maywood** • Vision of Restoration • Maywood Youth Mentoring	• **Proviso Leyden Counseil for Community Action** • Operation Safe Child • The Answer	• **Vision of Restoration** • Proviso Leyden Counsil for Community Action	• **Mt. Carmel Parish Community Center**
North Lawndale	Better Boys Foundation	• **Sinai Community Institute** • Chicago LAMP Amachi • Young Men's Educational Network • Lawndale Christian Legal Center • St. Agatha Family Empowerment	• **Healthy Families Chicago**	• **Sinai Community Institute** • Lawndale Christian Legal Center • Westside Association for Community Action	• **Youth Guidance**
Pilsen/Little Village	Enlace Chicago	• **Instituto del Progresso Latino** • Latinos Progresando • Boys/Girls Club of Chicago - General Wood Unit	• **Enlace Chicago** • Telpochalli Community Education Project	• **New Life Centers of Chicagoland** • YMCA of Metro Chicago Street Intervention Program	• **Alivio Medical Center** • Project VIDA, Inc.
Rogers Park	Organization of the Northeast	• **Organization of the Northeast** • Howard Area Community Center • Housing Opportunities for Women	• **Good News Partners** • Housing Opportunities for Women	• **Howard Area Community Center** • A Safe Haven Foundation	• **Alternatives, Inc.** • Community Counseling Centers of Chicago (C4)

Community	Lead Agency	Mentoring Plus Jobs	Parent Leadership	Reentry	School-Based Counseling
Roseland	Community Assistance Prog.,	• **Community Assistance Programs** • The Youth Peace Center of Roseland	• **Developing Community Projects** • Kids off the Block	• **Lights of Zion Ministies** • Roseland Cease Fire Project	• **SGA Counseling**
South Shore	Black United Fund of Illinois	• **Coalition for Improved Education in South Shore** • ABJ Community Services	• **South Shore Chamber** • Serving At-Risk Families	• Black United Fund of Illinois • A Safe Haven Foundation	• **Amini Trinity United Health Corp.**
West Chicago (Gage Park, Chicago Lawn)	Southwest Youth Collaborative	• **Southwest Youth Collaborative** • St. Gall • West Communications YMCA	• **Latino Organization of the Southwest** • St. Gall	• **Sky is the Limit** • Agape Family Center	• **Metropolitan Family Services** • Youth Guidance
West Garfield Park	Chicago Area Project	• **Chicago Area Project:Career Development, Training and Employment Services** • Better Life for Youth • Fathers Who Care • Dream Catchers	• **New Mt. Pilgrim MB Church** • Community Counseling Centers of Chicago	• **Illinois One Family, One Child** • TASC, Inc.	• **Primo Center Women and Children** • Introspect Youth Services, Inc.
Woodlawn	The Woodlawn Organization	• **Metropolitan Area Igniting Civilizations** • Kamp Around Kids	• **Sunshine Gospel Ministries** • Hyde Park Academy	• **Woodlawn Preservation Investment Corporation** • The Woodlawn Organization	• **Diversify Behavioral Comprehensive Care (DBCC) Organization**
South Suburbs-Bremen, part of Bloom Townships	Grand Prairie Services	• **Bremen Youth Services** • South Suburban Disproportionate Minority Contact • Youth Adult Preparatory School, Inc (Y.A.P.S.)	• **Bremen Youth Services** • Neighborscapes	• **Victory Christian Assembly** • International Pentecostal Assembly Ecumenical • **T.A.S.C., Inc.**	• **Grand Prairie Services** • The Network Room • Bremen Youth Services
South Suburbs-Rich and part of Bloom Townships	Southland Health Care Forum	• **Rich Township** • Southland Hispanic Leadership Council • Bethel Community Facility	• **The Network Room** • International Pentecostal Assembly Ecumenical	• **The Link and Option Center** • Greater Faith Baptist Church	• **YWCA Metropolitan Chicago** • The Network Room
South Suburbs-Thornton Township	Healthcare Consortium of Illinois	• **Thornton Township Youth Committee** • Building Our Own Community	• **The Success Center** • Harvey Public School District 152	• **The Link & Option Center** • Project Hope	• **The Link & Option Center** • The Sadie Waterford Assessment and Therapy Center

ILLINOIS VIOLENCE PREVENTION AUTHORITY

NRI LEAD AGENCY/COORDINATING/PROVIDER PARTNERS

YEAR TWO *(M + J, REENTRY AND SBC)*

February 16, 2012

NOTE: Coordinating Partners shown in **BOLD**

Community	Lead Agency	Mentoring Plus Jobs	Parent Leadership	Reentry	School-Based Counseling
Albany Park	Albany Park Community Ctr.	• **Albany Park Neighborhood Council** • Our Lady of Mercy Church • Jesus House of Chicago Church	• **Family Focus Nuestra Familia**	• **Community Human Services** • Youth Outreach Services	• Albany Park Community Ctr. • Alternatives, Inc.
Auburn-Gresham	St. Sabina Church-The Ark	• **St. Sabina Church (Employment Resource Center)** • Changing Life Education Initiative	• **A Knock at Midnight** • GRAND Families Program of Chicago	• **Target Area Devt. Corp**	• **UCAN** • WES Health System
Austin	Circle Family HealthCare Network	• **Kingdom Community** • African American Mentoring Group	• **West Side Health Authority** • Learning Network Center	• **Living Word Christian Center Prison Ministry** • Campaign for a Drug Free Westside	• **Circle Family HealthCare Network**
Brighton Park	Pilsen Wellness Center	• **SGA Youth and Family Services**	• **Brighton Park Neighborhood Council** • Instituto Jose Maria de Yermo	• **BUILD, Inc.** • WES Health System	• **Brighton Park Neighborhood Council** • Youth Guidance • WES Health System
Cicero	Corazon Community Services	• **Catholic Charities** • Youth Crossroads	• **Family Focus Nuestra Familia** • Cicero Area Project	• **Corazon Community Services**	• **Family Service & Mental Health Center of Cicero** • Youth Crossroals
East Garfield Park	Mt. Vernon Baptist Church	• **New Baptist Ministers Fellowship** • New Life KNEW Solutions	• **Christian Love MBC** • Priscy's Production Outreach	• **Peoples Community Development Corporation** • Mt. Vernon Baptist Church	• **WES Health System** • UCAN
Englewood	Children's Home + Aid Society of Illinois	• **Changing Life Education** • KLEO Community Family Life Center • Totally Positive Productions	• **Christ Center of Truth** • Antioch Community Social Services	• **Teamwork Englewood** • Access Community Health Services	• **Children's Home + Aid Society of Illinois**

Grand Boulevard	Chicago Area Project (CAP)	• **Chicago Area Project** • Bright Star Community Outreach • Changing Life Education Initiative	• **Centers for New Horizons**	• **Chicago Youth Centers, Elliott Donnelly** • Greater Harvest Missionary Baptist Church	• **Institute for Positive Living** • Passages Alternatives Living Programs
Greater Grand Crossing	Greater Auburn Gresham Development Corporation	• **Alliance for Community Peace** • South Central Community Services • Exodus Unlimited	• **Greater Auburn Gresham Devt. Corp** • Revere C.A.R.E.	• **Lakeside Community Committee**	• **Gilead Behavioral Health** • Beatrice Caffrey Youth Services • Unity Parenting & Counseling
Humboldt Park	Chicago Commons	• **Chicago Commons** • Chicago Youth Centers • Erie Neighborhood House • Puerto Rican Cultural Center	• **BUILD, Inc.** • Blocks Together • West Humboldt Park Devt.	• **Association House** • Latino Cultural Exchange Coalition • New Life Knew Solutions	• **Youth Guidance** • Youth Service Project • Community Counseling Centers of Chicago (C4)
Logan Square	Alliance of Local Service Organizations	• **BUILD, Inc.** • Voices of the City • La Capilla del Barrio	• **Logan Square Neighborhood Associations**	• **Healthcare Alternatives Systems, Inc** • ALSO/The New Saints of Humboldt Park	• **Youth Guidance** • Association House • Counseling Centers of Chicago (C4)
Maywood	Village of Maywood	• **Village of Maywood** • Vision of Restoration • Maywood Youth Mentoring	• **Proviso Leyden Council for Community Action** • Operation Safe Child • The Answer	• **Vision of Restoration** • Proviso Leyden Council for Community Action	• **Mt. Carmel Parish Community Center**
North Lawndale	Better Boys Foundation	• **Sinai Community Institute** • Chicago - Lawndale AMACHI Mentoring Program • Lawndale Christian Legal Center • St. Agatha Family Empowerment	• **Healthy Families Chicago**	• **Sinai Community Institute** • Lawndale Christian Legal Center	• **Youth Guidance**
Pilsen/Little Village	Enlace Chicago	• **Instituto del Progresso Latino** • Latinos Progresando • Boys/Girls Club of Chicago - General Wood Unit	• **Enlace Chicago** • Telpochalli Community Education Project	• **New Life Centers of Chicagoland** • YMCA of Metro Chicago Street Intervention Program	• **Alivio Medical Center** • Project VIDA, Inc.
Rogers Park	Organization of the Northeast	• **A Safe Haven Foundation** • United Church of Rogers Park • New Beginnings North Shore Congregation	• **Good News Partners** • Housing Opportunities for Women	• **Howard Area Community Center** • A Safe Haven Foundation	• **Alternatives, Inc.** • Community Counseling Centers of Chicago (C4)

Roseland	Community Assistance Programs	• **Community Assistance Programs** • The Youth Peace Center of Roseland	• **Developing Community Projects** • Kids off the Block	• **Lights of Zion Ministries** • Roseland Cease Fire Project	• **SGA Youth and Family Services**
South Shore	Black United Fund of Illinois	• **ABJ Community Services** • Impact Ministries • South Shore Planning & Preservation Coalition	• **South Shore Chamber**	• **Black United Fund of Illinois** • A Safe Haven Foundation	• **Amani-Trinity United Community Health Corporation**
West Chicago (Gage Park, Chicago Lawn)	Southwest Youth Collaborative	• **Southwest Youth Collaborative** • Arab American Action Network	• **Latino Organization of the Southwest** • St. Gall	• **Sky is the Limit**	• **Metropolitan Family Services** • Youth Guidance
West Garfield Park	Chicago Area Project	• **Chicago Area Project: Career Development, Training and Employment Services** • Better Life for Youth • Fathers Who Care	• **New Mt. Pilgrim MB Church**	• **Illinois One Family, One Child** • T.A.S.C., Inc.	• **Primo Center Women and Children**
Woodlawn		• **Metropolitan Area Igniting Civilizations** • Kamp Around Kids	• **Sunshine Gospel Ministries**	• **Woodlawn Preservation Investment Corporation**	• **WES Health Systems**
South Suburbs-Bremen, part of Bloom Townships	Grand Prairie Services	• **Bremen Youth Services** • South Suburban Disproportionate Minority Contact • Youth Adult Preparatory School, Inc (Y.A.P.S.)	• **Bremen Youth Services** • Neighborscapes	• **Victory Christian Assembly** • International Pentecostal Assembly Ecumenical • T.A.S.C., Inc.	• **Bremen Youth Services** • The Network Room
South Suburbs-Rich and part of Bloom Townships	Southland Health Care Forum	• **Rich Township** • Southland Hispanic Leadership Council • Bethel Community Facility	• **The Network Room** • International Pentecostal Assembly Ecumenical	• **The Link and Option Center** • Greater Faith Baptist Church	• **YWCA Metropolitan Chicago** • The Network Room
South Suburbs-Thornton Township	Healthcare Consortium of Illinois	• **Thornton Township Youth Committee** • Healthcare Consortium of IL	• **The Success Center**	• **The Link & Option Center**	• **The Link & Option Center** • **The Network Room**

NEIGHBORHOOD RECOVERY INITIATIVE

NEIGHBORHOOD RECOVERY INITIATIVE

Data and Evaluation Efforts

Summary

The Illinois Violence Prevention Authority (IVPA) has developed on on-line database for the Neighborhood Recovery Initiative (NRI) which gathers data on process and outcome measures for all four components of NRI: Mentoring Plus Jobs, Parent Leadership, School-Based Counseling, and Reentry. Community providers enter data into the system and generate reports that are useful for local program utilization and improvement purposes and for reporting program and service activity to IVPA.

IVPA has entered into an Inter Governmental Agreement with the University of Illinois at Chicago (UIC) to manage the NRI Data Evaluation Project. UIC will work provide data coordination and analysis and will generate a variety of process and outcome reports for IVPA. (UIC Scope of Work attached). In addition, UIC will work collaboratively with IVPA and NRI community agencies to develop community wide outcome indicators about NRI's impact.

Process and Outcome Goals

The data entered into the NRI database will measure process and outcome measures for each component as described below. The number of jobs for participants and for providers is a process measure for all components

Mentoring Plus Jobs Component

Process Measures	Number of youth employed Number of Mentor/Coordinators employed Number of other staff employed Number of hours of training and development for youth Number of outreach hours conducted by youth Quantity of materials distributed
Outcome Goals	Youth report increased connectedness to caring adults Youth report increase in communication skills Youth report increased likelihood of engaging in behaviors that lead to labor force participation.
Outcome Instruments (Pre-Post Surveys)	*Connections with Caring Adults* *Interpersonal Communication Skills* *Youth Attitudes towards Employment* *Youth Self-Efficacy*

	Increase in provider capacity to deliver evidence-based interventions in school setting
Outcome Instruments (Pre-Post Surveys or Questionnaires)	*Strengths and Difficulties Questionnaire* (Teacher, Parent, Student) *Teacher Report of Reactive and Proactive Behavior* *Multidimensional School Anger Inventory* *Trauma Symptom Checklist*

ILLINOIS VIOLENCE PREVENTION AUTHORITY
FY 13 Budget Request

ATTACHMENT 1

Appropriations	Descriptions	FY 12 Act Approp	FY12 Est Expend	FY 12 Projected Lapse	FY13 Agency Request	Comments (GA = General Assembly)
001-55901-1200-0000	Contractual Services	30,000	30,000	0	30,000	Will be reserved if 001-1900-0500 passes GA
001-55901-1900-0100	IFVCC	598,300	598,300	0	598,300	
001-55901-1900-0200	Bullying Prevention	300,000	300,000	0	300,000	
001-55901-1900-0300	Neighborhood Recovery	10,000,000	10,000,000	0	33,500,000	Annual cost of program
001-55901-1900-0400	Safety Net Works				4,000,000	Annual ost of program
001-55901-1900-0500	Violence Prevention Grants	1,583,900	1,583,900	0	1,800,000	Allow for PS&R and operations costs
001-55901-4400-0000	Violence Prevention Grants	1,583,900	1,583,900	0	0	Incorporated In 001-1900-0500 line
184-55901-1120-0000	Personal Services	510,100	488,130	21,970	529,300	Spending will be reduced if 001-1900-0500 passes GA
184-55901-1161-0000	Retirement	174,400	171,000	3,400	181,000	Spending will be reduced if 001-1900-0500 passes GA
184-55901-1170-0000	Social Security	39,100	37,800	1,300	40,500	Spending will be reduced if 001-1900-0500 passes GA
184-55901-1180-0000	Group Insurance	122,900	122,900	0	136,700	Spending will be reduced if 001-1900-0500 passes GA
184-55901-1200-0000	Contractual Services	10,000	7,000	0	7,000	$3,000 to be transfered in FY 12 to Telecom
184-55901-1290-0000	Travel	9,000	6,000	0	6,000	$3,000 to be transfered in FY 12 to Telecom
184-55901-1300-0000	Commodities	3,000	3,000	0	3,000	
184-55901-1302-0000	Printing	1,000	1,000	0	1,000	
184-55901-1500-0000	Equipment	1,000	1,000	0	1,000	
184-55901-1600-0000	Electronic Data Processing	4,000	4,000	0	3,000	Decrease in costs
184-55901-1700-0000	Telecommunications	3,000	9,000	0	10,000	IDPH not paying phones; FY 12 transfers
184-55901-4400-0000	Violence Prevention Grants	1,200,000	1,100,000	100,000	1,200,000	
TOTAL		16,173,600	16,046,930	126,670	42,346,800	

Total Fund 84	2,077,500	2,118,500
Total GRF	14,096,100	40,228,300
Total All Sources	16,173,600	42,346,800

Notes: 1. In FY 12, Gov's lump sum reallocation funded balance of FY 12 NRI costs and the Safety Net Works Program.
2. Creation of VP Grants lump sum will include GRF contractual approp and will relieve Fund 184 of some PS&R and other operations costs.
3. FY 13 budget request includes full Fund 184 PS&R costs and GRF contractual services in case VP lump sum line and increase do not occur.
4. FY 12 Lapse of Fund 184 PS&R due to temporary part-time status of one emplyee and hiring lags. FY 13 budegetd at full annualization.
5. Increases in FY 13 PS&R related to higher cost position in Fund 184 headcount, increase in health insurance costs, and salary increases (av 3.7%).
6. FY 13 Fund 184 budget dependent on $1.4 million GRF transfer.

Senate Resolution 130: Report to the Senate

Executive Summary

The following conclusions and recommendations represent a summary of the findings contained in the Report to the Senate on Senate Resolution 130:

- Violence prevention is best achieved through the combined efforts of multiple disciplines and agencies. IVPA's enabling statute mandates that IVPA take a combined public health and public safety approach to violence prevention. Multi-disciplinary and multi-agency activities are inherent in a public health approach.

- Each state agency that currently addresses violence prevention needs to continue to do so. The study of state violence prevention programs did not reveal any major duplication in violence prevention activities; state agency programs are basically complementary and function along the primary, secondary and tertiary prevention continuum, addressing various types of violence and various population groups.

- State-funded violence prevention programs should be implemented by multiple agencies, but those agencies must coordinate their efforts; state agencies must take more responsibility for coordination and build on and improve the collaborative efforts already underway.

- IVPA should continue to provide a mechanism for planning, sharing information and increasing coordination among existing agencies and programs.

- New specialized initiatives, such as Safe to Learn, that are directed toward primary and secondary violence prevention could and should rest with IVPA because it offers expertise in the area of violence prevention and employs a multi-disciplinary, coordinated approach to preventing violence.

- IVPA should continue to build resources for grant funding and for provision of technical assistance and program development to support primary and secondary violence prevention programs that are implemented at the state and local level.

The challenge for IVPA is to increase each agency's understanding of the other's programs and to realize what can be leveraged within a coordinated effort. The first 30 months of IVPA operations have allowed that process to begin.

Senate Resolution 130
Report to the Senate

In response to Senate Resolution 130, Dr. John Lumpkin asked the Illinois Violence Prevention Authority (IVPA) to assist in studying existing state violence prevention programs and in preparing this final report to the Senate. This report reflects the IVPA's contribution.

Violence Prevention Principles

In order to summarize the scope of existing statewide violence prevention programs, it is important to define what is meant by violence prevention and to understand the underlying principles of prevention. In a public health model, prevention may be defined as tertiary, secondary or primary. The IVPA defines those terms as follows:

Primary Violence Prevention. Broad-based efforts that affect conditions, norms and values related to violence so as to prevent violence from occurring. These efforts should reduce risk factors and/or enhance protective factors associated with violence behavior.

Secondary Violence Prevention. Efforts directed at decreasing the likelihood of violence targeted to individuals and groups who are at increased risk for victimization and perpetration of violence.

Tertiary Violence Prevention. Interventions targeted to individuals who have committed and/or survived violence to prevent recurrence of future violence.

It is understood that initiatives need to be resourced and implemented at all levels (primary, secondary and tertiary) in order to be effective at reducing levels of violence as well as responding when violent acts do occur. Further, violence prevention initiatives need to integrate the following principles if they are to be effective:

- ***Violence prevention can best be achieved through the combined efforts of multiple disciplines.*** Violence is caused by the interaction of multiple biological, psychological, social, and economic factors. Consequently, multi-disciplinary efforts are needed to better understand and prevent this problem. In particular, the combined and coordinated efforts of public health and criminal justice professionals are essential for the development of effective prevention approaches to violence.

- ***Effective collaboration among sectors working on violence prevention is critical to the implementation of effective violence prevention programs.*** Many sectors of society have important roles to play in violence prevention, and often these roles overlap or interact with the roles or activities of other sectors. Given that there are limited resources for violence prevention, effective collaboration and coordination among these sectors is needed to increase the efficiency and quality of violence prevention policies and programs. Key sectors included in collaborative efforts include, but are not limited to, public health, criminal justice, education, medicine, labor, media, business, human services, mental health, community-based organizations and government. Disciplines and agencies working in partnership can be more cost-effective and broad-reaching that those working in isolation.

- ***Creating a constituency that understands and participates in violence prevention is essential for long-term success.*** Many aspects of violence prevention lack a natural constituency of people who understand the problem and the need to address it through prevention. This constituency is important for gaining political support for violence prevention activities and establishing a base of volunteer support for community efforts to address the problem. Furthermore, creating a strong constituency for violence prevention would help in establishing social norms that protect us against the violence that pervades our society.

- ***Emphasis should be placed on preventing violence from occurring in the first place.*** Primary prevention is ultimately the most efficient approach to reducing the impact of violence on our society, but it has been given insufficient attention. By directing prevention upstream, that is, towards the root causes, we can have a broader and more long-lasting effect on the problem.

- ***Youth must be closely involved in violence prevention planning, programs and activities.*** Youth are the primary perpetrators and victims in our society. As such, they have an important role to play in addressing a problem that affects them disproportionately. The involvement of youth in helping to create and implement the solutions to this problem can be an important violence prevention strategy in its own right.

The "risk factors," or the factors that increase the likelihood of a problem event occurring, are similar for violence as well as for other social/health problems, including for example, teen pregnancy; low academic achievement; or alcohol, tobacco and other drugs. Thus as we move along the continuum from tertiary to secondary to primary prevention, we see programs that begin to look more and more similar. Primary prevention programs start early in a child's life and promote "protective factors," or factors that reduce the likelihood of the problem event occurring, including building skills, promoting healthy parent-child bonding, and promoting positive norms about violence and aggression. Programs that fall under the category of primary prevention may therefore prevent violence as well as other problems.

As the child grows into adulthood, the need for more specialized programs emerges, such as programs that work with high-risk youth who have had interactions with the juvenile justice system, or pregnant teenagers who may be at higher risk for domestic violence victimization. These would be considered secondary prevention programs.

Finally, when violent crimes do occur, a system is in place to respond to the crime and respond to the victim and perpetrator. Victim or abuser services (or tertiary prevention) programs are also highly specialized tailored to the particular crime, victim and/or perpetrator.

State Violence Prevention System

The long-term goal of preventing interpersonal violence in Illinois cannot be accomplished without approaching the violence prevention field as a system and building the necessary infrastructure to develop, sustain, grow and ensure the effectiveness of that system at the statewide and local level. Building from the principles noted above, the key processes involved in building a strong violence prevention system in Illinois include the following:

advocates are engaged in the development and implementation of policy initiatives directed at reducing risk factors, enhancing protective factors and changing environments to improve safety in the home, school, and community. The most successful policy efforts are those backed by a wide variety of groups committed to public health and safety for all Illinois citizens and communities.

- ***Public education and awareness.*** These activities are critical components of any community or statewide violence prevention initiative. In order for citizens to change their attitude and behaviors about violence, they must understand the nature, scope and consequences of violence and must believe that violence is preventable. Every possible avenue should be utilized to convey information to the public about violence and what works to prevent it. Educational efforts encourage citizens to become involved in public health and public safety approaches to violence prevention.

- ***Monitoring and data collection.*** An effective violence prevention system will identify, collect, analyze and use data and trends to inform program design and monitor the impact of preventive interventions. Since the violence prevention field is so young, there are many gaps in available data on the natures, scope and impact of interpersonal violence, particularly more hidden, under-reported and under-detected forms of violence such as family violence, sexual assault, and hate violence.

State-Funded Violence Prevention Programs

The attached tables summarize current state-funded violence prevention programs that together encompass the components of the state violence prevention system noted above. Both tables provide a list of each program name, the agency that funds that program, the amount of funds allocated to the program in State Fiscal Year 00 (unless noted), the funding sources and a brief program description.

The two tables present the same information in a different format: Version 1 is a listing of all state-funded violence prevention programs sorted by state agency; whereas Version 2 includes the same list of state-funded violence prevention programs but attempts to sort the table by the form of violence the program serves to prevent—initiatives that are directed toward multiple forms of violence; family violence (including child abuse, domestic violence, elder abuse); youth violence (including youth gang violence and delinquency); and community violence (including community policing strategies).

Please note that the IVPA is listed in Version 2 in two categories: (1) the Safe to Learn Initiative is listed under youth violence; and (2) IVPA Grants and Operations (excluding Safe to Learn) is listed under multiple forms of violence because the IVPA funds programs that address all forms of interpersonal violence as well as promotes strategic planning, resource development, technical assistance and program monitoring, evaluation and public awareness activities that promote an effective violence prevention system in Illinois. In the first year of operations, the IVPA developed funding priority areas. The violence prevention outcomes of greatest concern to the IVPA, in order of priority, are:

- ***Family violence prevention*** (including child abuse, domestic violence and elder abuse)
- ***Youth violence prevention*** (including youth as both victims and perpetrators of violence)
- ***Community safety*** (including community policing strategies, hate crime violence, sexual assault, homicide and other assault)

Recommendations

Because violence is a complex problem that cannot be addressed by one agency or one discipline, and because additional resources are needed to prevent violence, the state created the IVPA to "plan, fund, coordinate and evaluate statewide and local violence prevention initiatives." The IVPA provides a vehicle for building a more effective, coordinated violence prevention system.

Already in its first two years of operation, the IVPA has developed or nurtured active partnerships between state agencies who did not traditionally partner with one another. For example, the IVPA is engaged in six collaborative projects bringing together the following partners: Department of Human Services Prevention Partnership, Evaluation Resource Institute (Illinois Center for Violence Prevention), Family Violence Coordinating Councils (Administrative Office of the Illinois Courts), Prevent Violence! Chicago (Chicago Department of Public Health), Regional Institute for Community Policing (Illinois State Police), and Safe Illinois (Blue Cross/Blue Shield of Illinois, Centers of Disease Control, Illinois Department of Public Health, and University of Illinois). In addition, the Safe to Learn initiative has brought together the Attorney General's Office, the Illinois State Board of Education, the Illinois State Police and the IVPA in funding and assisting school districts statewide in effective safe school and violence prevention planning and implementation.

In addition, the Department of Human Services Prevention Partnership, initiated by the Division of Community Health and Prevention, is embarking on a collaborative project with the IVPA to provide regional technical assistance centers throughout the state. This collaborative effort would entail co-locating and coordinating program development and monitoring activities around youth and school activities. Pilot sites will be operational in the near future. This partnership provides an excellent example of collaboration and resource sharing that leads to more efficient and effective operations.

It is important to stress that violence can only be prevented by engaging multiple agencies and multiple disciplines working collaboratively. Therefore the recommendations to the Senate are as follows:

- Each state agency that currently addresses violence prevention needs to continue to do so;
- State-funded violence prevention programs should be implemented by multiple agencies, but those agencies must coordinate their efforts; state agencies must take more responsibility for coordination and build on and improve the collaborative efforts already underway;
- The IVPA should continue to provide a mechanism for planning, sharing information and increasing coordination among existing agencies and programs;
- New specialized initiatives, such as Safe to Learn, could and should rest with the IVPA because it offers expertise in the area of violence prevention and employs a multi-disciplinary, coordinated approach to preventing violence; and
- The IVPA should continue to build resources for grant funding and provide technical assistance and program development to support primary and secondary violence prevention programs that are implemented at the state and local level.

The challenge for the IVPA will be to increase each agency's understanding of the other's programs and to realize what can be leveraged within a coordinated effort. The first two years of the IVPA have allowed that process to begin.

SENATE RESOLUTION 130:
SUMMARY OF STATE FUNDED VIOLENCE PREVENTION PROGRAMS
(VERSION 1)

Program Name	Agency	FY 00 Amount	Funding Source	Program Description
Family Violence Coordinating Councils	Administrative Office of the Illinois Courts	$652,000	GRF	*Promotes the development of local councils that have also been initiated in judicial districts throughout the state to develop collaborative approaches to family violence intervention, education and prevention*
Gang Crime Prevention Center	Attorney General's Office	$2,273,000	GRF	*Implements "the Right Track" Truancy Reduction Outreach Program, a pilot program that embraces a community collaborative approach involving schools, parents, law enforcement, businesses, judicial and social service agencies; the program is based on the premise that parents, schools and the community are major influences in children's lives and must be mutually supportive and reinforcing*
Violent Crime Victim Assistance Funds	Attorney General's Office	$6,070,704	VCVA Fund	*Provides funding for victim and witness assistance programs to improve the criminal justice system's response to victims and witnesses, and increases access to victim services, thereby improving victim recovery (nearly 40% to family violence and sexual assault programs)*
Community Mobilization Program	Attorney General's Office	$140,000	U.S. Justice with GRF match in funds	*Funds a broad-based initiative currently implemented in three demonstration sites (Rockford, Carbondale, and south side Chicago) to mobilize community residents and resources in response to criminal street gangs*
Child Abuse Prevention and Treatment Act Grant	Department of Children and Family Services	$461,500	Federal formula grant	*Improves the child protection system including a portion of funds set aside for child abuse and neglect prevention, treatment, and research activities*
Community-Based Family Resource and Support Program Grant (CBFRSP)	Department of Children and Family Services	$834,535	CBFRSP	*Provides funding for establishing local and statewide networks for community-based family resource and support programs*

Program Name	Agency	FY 00 Amount	Funding Source	Program Description
Sexual Assault Services and Programs (Illinois Coalition Against Sexual Assault)	Department of Human Services	$6,885,510	$4,821,400 GRF: and $2,064,110 VAWA	*Provides funds for sexual assault activities including the following: 30 sexual assault centers located throughout the state that provide sexual assault prevention and intervention services for victims, significant others, and community members; subcontracts to 30 rape crisis centers for public educator positions; evaluates prevention programs and develops standards for sexual violence prevention programs; and supports the radio and television airing of advertisements directed at sexual violence prevention for adolescents*
TeenREACH	Department of Human Services	$13,532,600	GRF	*Services are provided to youth ages 10-17 during out of school time to help them develop positive expectations for their futures through life skills education, academic enrichment, positive adult mentors, recreation, and sports*
Communities for Youth	Department of Human Services, Bureau of Youth Services and Delinquency Prevention	$3,500,000	GRF	*Provides funding in three program areas: (1) prevention programs designed to keep children from entering the Juvenile Justice System and to reduce the number of youth arrests; (2) diversion programs for youth who have been station adjusted or placed on probation supervision to prevent further involvement in the Juvenile Justice System; (3) intervention programs which focus on youth who have been placed on probation to reduce the number of youth committed to the Department of Corrections and to increase the number of youth who successfully complete probation*
Community Policing	Department of Human Services, Bureau of Youth Services and Delinquency Prevention	$737,000	GRF	*Stems from the idea that crime, disorder and fear are closely related and that police must work in conjunction with citizens to be proactive and prevent crime; activities include increasing the visibility of police officers on foot or "park-and-walk" patrol, establishing mini-stations in neighborhoods or public housing communities, attending regular community meetings, participating in citizen advisory committees, serving as mentors, etc..*

Program Name	Agency	FY 00 Amount	Funding Source	Program Description
Long-term Care Ombudsmen Program	Department on Aging	$1,606,470	$1,206,470 Federal OAA; $400,000 GRF	*Supports statewide coordination of the activities of the RAAs (noted above) and public education*
S.T.O.P. Violence Against Women Act Formula Grants	Illinois Criminal Justice Information Authority	$5,115,750 (Federal Fiscal Year 99)	Federal funds	*Improves the criminal justice system's response to victims of sexual assault and domestic violence through law enforcement, prosecution, and victim services*
Victims of Crime Act Victim Assistance Grants	Illinois Criminal Justice Information Authority	$9,250,150 (Federal Fiscal Year 99)	Federal Crime Victims Fund	*Provides direct services to victims of crime including crisis intervention, counseling, emergency shelters, and criminal advocacy (approx. 1/3 of funds each are allocated to sexual assault and domestic violence programs)*
Violence and Injury Prevention Program	Illinois Department of Public Health	n/a	PHHS Block Grant	*Promotes violence prevention strategic planning processes and provides information, resources, and training on applying the public health model of violence prevention; encourages participation in collaboration and coalition-building at the state and local level*
Women's Health Initiative Grants	Illinois Department of Public Health, Office of Women's Health	$216,000	GRF	*Provides funding for women's health issues including domestic violence prevention and awareness*
Emotional/Behavioral Disabilities	Illinois State Board of Education	$2,650,000	Federal funds	*establishes a network of community-based options and supports for students with emotional and/behavioral disorders who are difficult to serve in school*
State Leadership Funds	Illinois State Board of Education	$400,000	Federal funds	*Provides school personnel throughout the state with the means to assess their school's safety and readiness to prevent and cope with incidents of school violence through the development of school safety audits, providing training in bullying prevention, aggression management, crisis management, etc..*
Substance Abuse and Violence Prevention Initiative	Illinois State Board of Education	$2,750,000	GRF	*Promotes the capacity of schools to respond to substance abuse and violence prevention issues and to increase staff development with regard to those areas*

SENATE RESOLUTION 130:
SUMMARY OF STATE FUNDED VIOLENCE PREVENTION PROGRAMS
(VERSION 2)

Program Name	Agency	FY 00 Amount	Funding Source	Program Description
MULTIPLE FORMS OF VIOLENCE: FAMILY, YOUTH AND/OR COMMUNITY				
Violent Crime Victim Assistance Funds	Attorney General's Office	$6,070,704	VCVA Fund	*Provides funding for victim and witness assistance programs to improve the criminal justice system's response to victims and witnesses, and increases access to victim services, thereby improving victim recovery (nearly 40% to family violence and sexual assault programs)*
Adult Field Services: Day Reporting Center	Department of Corrections	$2,900,000	GRF	*Provides transitional services to offenders and day reporting parolees who are identified to be at risk to re-offend; the curriculum includes anger management classes*
Adult Institution Prevention Programs: Pre-Start, LifeStyle Redirection, Anger Management Group, Substance Abuse Treatment, Life Skill Education and Domestic Violence	Department of Corrections	$421,470	$416,800 GRF; $5,190 grant funded	*Prevents recidivism of offenders through life skills development, substance abuse treatment, conflict resolution, and anger management programs*
Project Success	Department of Human Services	$3,826,300	GRF	*Provides funds that promote community/school coordination of health and social services to economically disadvantaged students (in kindergarten through eighth grade) and their families*

Program Name	Agency	FY 00 Amount	Funding Source	Program Description
FAMILY VIOLENCE				
Family Violence Coordinating Councils	Administrative Office of the Illinois Courts	$652,000	GRF	*Promotes the development of local councils that have also been initiated in judicial districts throughout the state to develop collaborative approaches to family violence intervention, education and prevention*
Child Abuse Prevention and Treatment Act Grant	Department of Children and Family Services	$461,500	Federal formula grant	*Improves the child protection system including a portion of funds set aside for child abuse and neglect prevention, treatment, and research activities*
State Child Abuse Grant (SCAG)	Department of Children and Family Services	$790,400	SCAG	*Funds are used in the same manner as the Child Abuse and Treatment Act Funds - for similar programs and for matching funds for various federally funded programs*
Community-Based Family Resource and Support Program Grant (CBFRSP)	Department of Children and Family Services	$834,535	CBFRSP	*Provides funding for establishing local and statewide networks for community-based family resource and support programs*
Family Centered Services Funds	Department of Children and Family Services	$5,351,632	FCS	*Provides child abuse prevention through family support and family preservation programs*
State Tax Check-off Fund	Department of Children and Family Services	$221,686	State tax check off	*Provides funding for child abuse awareness campaigns as well as individual programs for family support*
Healthy Families Illinois	Department of Human Services	$6,800,000	GRF	*Seeks to reduce child abuse and neglect through intensive home visits that provide parenting skills, education, and linkages to social services to high-risk families*

Program Name	Agency	FY 00 Amount	Funding Source	Program Description
ATOD/Gang Prevention Programs	Department of Human Services	$370,800	GRF	*Targets various youth throughout the state and provides the following programs: homework and tutoring components, HIV and violence prevention training, volunteer and employment components, Second Step curriculum, truancy reduction, reduction in anti-social youth behaviors, peer mediation, conflict resolution training, mentoring, and Rites of Passage program*
Communities for Youth	Department of Human Services, Bureau of Youth Services and Delinquency Prevention	$3,500,000	GRF	*Provides funding in three program areas: (1) prevention programs designed to keep children from entering the Juvenile Justice System and to reduce the number of youth arrests; (2) diversion programs for youth who have been station adjusted or placed on probation supervision to prevent further involvement in the Juvenile Justice System; (3) intervention programs which focus on youth who have been placed on probation to reduce the number of youth committed to the Department of Corrections and to increase the number of youth who successfully complete probation*
Community Services	Department of Human Services, Bureau of Youth Services and Delinquency Prevention	$4,900,700	GRF	*Provides funding aimed at reducing and preventing juvenile delinquency locally by providing services to targeted youth and families; services are provided by community service agencies which support community committees consisting of concerned volunteers who attempt to change the community environment in which children develop*
Comprehensive Community-Based Youth Services	Department of Human Services, Bureau of Youth Services and Delinquency Prevention	$13,365,400	GRF	*Serves youth ages 10-17 who are at risk of involvement in the child welfare and or juvenile justice system; youth are provided with a continuum of services according to their needs*

Program Name	Agency	FY 00 Amount	Funding Source	Program Description
Safe to Learn Grants Program	Illinois Violence Prevention Authority	$13,900,000	GRF	*Distributes funds competitively to school districts for safety and security measures, violence prevention programs, crisis management and teacher training activities; provides technical assistance to funded school districts; and implements a demonstration project of a comprehensive PreK-12th grade violence prevention program*
COMMUNITY VIOLENCE				
Community Policing	Department of Human Services, Bureau of Youth Services and Delinquency Prevention	$737,000	GRF	*Stems from the idea that crime, disorder and fear are closely related and that police must work in conjunction with citizens to be proactive and prevent crime; activities include increasing the visibility of police officers on foot or "park-and-walk" patrol, establishing mini-stations in neighborhoods or public housing communities, attending regular community meetings, participating in citizen advisory committees, serving as mentors, etc..*
Regional Institute for Community Policing	Illinois State Police	$750,000	U.S. Justice, COPS Office	*Promotes the implementation of department-wide community policing, institutionalizes community policing in other agencies, improves public safety levels in communities across the state and provides technical assistance to other agencies engaged in similar pursuits*
Drug Abuse Resistance Education (D.A.R.E.) & Violence Education and Gang Awareness (V.E.G.A.)	Illinois State Police	$1,580,500	U.S. Department of Education	*DARE is a prevention program designed to equip elementary school children with the life skills to recognize and resist social pressures to experiment with tobacco, alcohol, and other drugs; the VEGA program is designed to supplement the DARE program for fifth and sixth-grade students.*

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JACE SHOEMAKER-GALLOWAY Internet Safety Educator

HOUSE RESOLUTION

WHEREAS, The Neighborhood Recovery Initiative is a program under the Illinois Violence Prevention Authority; and

WHEREAS, In October 2010, the Governor launched the Neighborhood Recovery Initiative; and

WHEREAS, The Neighborhood Recovery Initiative, the Illinois Violence Prevention Authority, or both have received at least $93 million in State funding from the General Revenue Fund in FY11 and at least $53.1 million in State funding so far in FY12; and

WHEREAS, In administering that initiative, the Authority is to work closely with its local government officials; therefore, be it

RESOLVED, BY THE HOUSE OF REPRESENTATIVES OF THE NINETY-SEVENTH GENERAL ASSEMBLY OF THE STATE OF ILLINOIS, that the Auditor General is directed to conduct a performance audit of the State moneys provided by or through the Illinois Violence Prevention Authority to the Neighborhood Recovery Initiative under contracts or grant agreements in Fiscal Year 2011 and in Fiscal Year 2012; and be it further

RESOLVED, That this performance audit include, but not be limited to, the following determinations:

(1) the purposes for which State moneys were provided to the Authority for the Neighborhood Recovery Initiative;

(2) the relationship between the Safety Net Works program and the Initiative;

(3) the nature and extent of monitoring by the Illinois Violence Prevention Authority of how the Initiative used the State-provided moneys and whether certain residential communities of similar crime rates were excluded;

(4) the actual use of State moneys by the Authority, including the identity of any sub-recipients and the amounts and purposes for employment;

(5) the number of positions paid through the Initiative by organizational unit, job title, function, and salary and whether employees completed and filled out appropriate timesheets;

(6) the number of positions supervised or managed by each management position and whether any of those employees are supervised or managed by more than one management position;

(7) whether, through a review of available documentation, the Initiative has met or is meeting the purposes for which the State moneys were provided, with specific information concerning the Initiative staffing levels, hiring procedures, and its compensation of

employees; and

(8) whether the Initiative is in compliance with the applicable laws, regulations, contracts, and grant agreements pertaining to the Initiative's receipt of State moneys; and be it further

RESOLVED, That the Illinois Violence Prevention Authority and any other State agency or other entity or person that may have information relevant to this audit cooperate fully and promptly with the Auditor General's Office in its audit; and be it further

RESOLVED, That the Auditor General commence this audit as

soon as practical and report his findings and recommendations upon completion in accordance with the provisions of Section 3-14 of the Illinois State Auditing Act; and be it further

RESOLVED, That a suitable copy of this resolution be presented to the Auditor General.

NEIGHBORHOOD RECOVERY INITIATIVE

MEMORANDUM

DATE: June 18, 2012

TO: The Honorable Pat Quinn
Governor, State of Illinois

FROM: Lead Agencies, Governor's Neighborhood Recovery Initiative*

RE: FY13 Funding for Governor's Neighborhood Recovery Initiative

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On June 1, 2012, it was announced that the Illinois House Public Safety Appropriations Committee (PSAC) voted to remove the Governor's Neighborhood Recovery Initiative (NRI) and Safety Networks Program (SNW) from IVPA's FY13 appropriations and appropriate $15 million to the Illinois Criminal Justice Information Authority (ICJIA). PSAC's legislation does not specifically name either program in the appropriation to ICJIA. The language states that the $15 million is for "grants to community-based organizations for violence prevention programs."

While the 23 NRI Lead Agencies are thankful that funding was appropriated for community-based violence prevention programs, we are gravely concerned that this unexpected shift in program funding will unfairly dismantle a dynamic infrastructure that has engaged nearly 200 community based organizations to deliver a targeted range of critical, community-based supports – i.e., Mentoring Plus Jobs, School Based Counseling, Parent Leadership Action Network, and Re-Entry - that ensure safer, healthier, and more resilient communities. With the significant up-tick in wanton violence plaguing a majority of the 23 communities being served through NRI, this shift could not have come at a worse time.

During the twenty months since NRI began, we have made achieved significant progress with the following:

- **A diverse cross-section of 23 community and faith-based organizations** are trained and empowered to build and lead local partnerships that **engage over 190 community agencies and faith-based groups** in providing critical, community-based supports that reduce violence.
- **Over 3,300 full and part-time jobs have been created**, which employ youth, parents, and professional social workers to implement NRI community-based supports.
- **Over 18,000 children, youth and parents have been reached and served** in NRI's first year through key, interconnected program components that offer job experience, mentoring, counseling, case management, youth development and organizing, parent leadership and reentry services.
- **Funding mechanisms have been implemented that promote accountability** to NRI community partnerships in addition to accountability to the State for responsible use of

resources. NRI Local Advisory Committees (LACs) and Lead Agencies work together to select partners, enter into and monitor sub-contracts, and oversee the implementation of NRI community-based supports.

- **An on-line NRI Database** allows local agencies to capture participant, service, and outcome data. **An evaluation team from the UIC Institute for Juvenile Research** assists in data analysis and outcome reporting for NRI.
- **Grants management, program development, training and technical assistance, and data and evaluation measures** allow for rapid deployment of the program models while building the capacity of community partnerships to implement effective and mutually accountable services.
- **A broad network community leaders and policy-makers committed to sustaining NRI have been established.**

Given these significant achievements, we want to ensure that the $15 million appropriated to ICJIA for FY13 is invested in NRI. To that end, we are kindly requesting a meeting with your office to discuss our concerns and identify a process for ensuring a commitment of these funds to the current NRI infrastructure with as little disruption of services as possible.

CC: File
NRI Lead Agencies
NRI Partner Agencies
J. Stermer
M. Weems
T. Irving

*Albany Park Community Center (Albany Park); Alliance of Local Service Organizations (Logan Square); Better Boys Foundation (North Lawndale); Black United Fund of Illinois (South Shore); Chicago Area Project (Grand Boulevard/West Garfield Park); Chicago Commons (Humboldt Park); Children's Home & Aid (Englewood); Circle Family Healthcare Network (Austin); Community Assistance Programs (Roseland); Corazon Community Services (Cicero, IL); Enlace Chicago (Pilsen/Little Village); Grand Prarie Services (Bremen and Bloom Township); Greater Auburn Gresham Development Corporation (Greater Grand Crossing); Healthcare Consortium of Illinois (Thornton Township); Illinois African American Coalition for Prevention (NRI Network Wide); Mt. Vernon Missionary Baptist Church (East Garfield Park); Organization of the North East (Rogers Park); Pilsen Wellness Center (Brighton Park); Southland Healthcare Forum (Rich and Bloom Townships); Southwest Youth Collaborative (Gage Park/Chicago Lawn); St. Sabina Catholic Church (Auburn-Gresham); and Village of Maywood (Maywood, IL).

Jenkins, Lorri

From: Jenkins, Lorri
Sent: Monday, August 06, 2012 1:34 PM
To: Irving, Toni; Letavish, George
Subject: RE: How's it coming?
Attachments: NRI LA and Sub Review Templates 8-6-12 Final (2).docx

Hi Toni,

I've attached a copy of the template that the team is using to evaluate the NRI agencies. Given the short time frame, their priorities are 1. Evaluate the lead agencies 2. Evaluate lead agencies serving as partners 3. Evaluate subcontractors with which they are most familiar. We had a brief meeting today and all have indicated that they should complete evaluation of the first two priorities by COB tomorrow.

I will be meeting with Barbara shortly and will ask her about the status of the cost information document and the data document, both of which should also be completed and available to you tomorrow.

I am working on preparing a summary of the information and addressing any other areas that I can. Please let me know if you have questions.

Lorri

There was not an internal system of documented eval until I asked for it,

Lorri Jenkins
NRI Program Director
Illinois Violence Prevention Authority (IVPA)
100 W. Randolph Street
Suite 4-750
Chicago, Illinois 60601
312 814 [redacted] DL
lorri.jenkins@illinois.gov

-----Original Message-----
From: Irving, Toni
Sent: Monday, August 06, 2012 1:26 PM
To: Letavish, George
Cc: Jenkins, Lorri
Subject: How's it coming?

Just got off the phone with the Governor who wants me to brief him on NRI Thursday. Please send a status.

Thx

Toni Irving
Deputy Chief of Staff
Governor Pat Quinn

GOVERNOR'S NEIGHBORHOOD RECOVERY INITIATIVE
Agency Evaluations

Community:
Lead Agency Name:

Grant Management

1. **Timeliness and accuracy of lead agency program and fiscal reports**
   a. Is the agency chronically late submitting reports?
   Note: response takes into consideration IVPA's timeliness in providing templates
   b. When the reports are submitted are they usually accurate?
   c. Has the agency submitted timely revised reports upon approval of budget reallocations?

2. **Adherence to contract guidelines and IVPA policies and procedures**
   a. Agency has a qualified and effective project coordinator on staff
   b. Agency has a qualified and effective fiscal manager on staff
   c. Agency followed contractual guidelines

3. **Building capacity and growth of subcontractors**
   a. Actively engaged in component application and renewal processes and procedures
   Note: includes distributing documents and keeping subs updated on changes and ensuring documents are complete and accurate
   b. Ensured that subcontractors submitted timely and accurate program and fiscal reports
   c. Conducted a quality review of subcontractor reports and documentation
   d. Effectively managed issues with subcontractors
   Note: Agency did not consistently rely upon IVPA to make decisions on their behalf with subs. Agency communicated policies to subs and sought help from IVPA appropriately.
   e. Held regularly scheduled meetings with subcontractors

Communication

1. **Maintain effective and ongoing communication with NRI grant staff**
   Note: This includes being responsive to IVPA requests and asking questions to clarify issues

Special Circumstances
Note: Please provide a brief synopsis of major and/or chronic agency issues or concerns that

should be taken into consideration.

GOVERNOR'S NEIGHBORHOOD RECOVERY INITIATIVE
Subcontractor Evaluations

Subcontracting Agency Name:
Note: Please prioritize Leads as Partners

Component:

Year 2 Funding Amount:
Note: Year 2 renewal and extension amount

Grant Management

1. **Hired all required staff for the component in adherence to contract guidelines**

2. **Submitted program and fiscal reports accurately and in a timely manner**
   Note: this includes making timely revisions as instructed by IVPA via lead agency

3. **Provided and/or input data into the database consistently and in a timely manner throughout the grant period**

4. **Managed and implemented program deliverables according to the program model and contract**

5. **Provided sound fiscal management according to the parameters of the approved program budget**

6. **Participated in all component, NRI training and technical assistance sessions**

Special Circumstances

Note: Please provide a brief synopsis of major and/or chronic agency issues or concerns that should be taken into consideration.

Jenkins, Lorri

From: Jenkins, Lorri
Sent: Wednesday, August 08, 2012 5:33 PM
To: Letavish, George
Subject: Subcontractors with issues
Attachments: NRI Subcontractor Review_Link and Option SHCF.docx; NRI Subcontractor Review_Bremen Youth Services GPS.docx; NRI Subcontractor Review_The Network Room GPS_SHCF.docx; NRI Subcontractor Review_Campaign for a Drug Free Westside.docx; NRI Subcontractor Review_Lakeside Community Committee GAGDC.docx

Importance: High

George,

This final batch of reviews is for subcontractors that have proved problematic. Their information is not contained within the document provided to you, as we didn't have time to provide an evaluation of subs. However, these agencies have had consistent and chronic problems that are notable. Please let me know if you have questions.

Best,
Lorri

Lorri Jenkins
NRI Program Director
Illinois Violence Prevention Authority (IVPA)
100 W. Randolph Street
Suite 4-750
Chicago, Illinois 60601
312 814[redacted] DL
lorri.jenkins@illinois.gov

Lorri Jenkins
appeared to me that
when she would bring
concerns to Barbara
Shaw's attention she
would let them go.

GOVERNOR'S NEIGHBORHOOD RECOVERY INITIATIVE
Subcontractor Evaluations

Subcontracting Agency Name: The Link and Option Center (Southland Health Care Forum)
Note: Please prioritize Leads as Partners

Component: Reentry

Year 2 Funding Amount: $79,687 – Contract ended 6/30/12 (extension not granted)
Note: Year 2 renewal and extension amount

Grant Management

1. **Hired all required staff for the component in adherence to contract guidelines**
   No; see special circumstances
2. **Submitted program and fiscal reports accurately and in a timely manner**
   Note: this includes making timely revisions as instructed by IVPA via lead agency
   No; see special circumstances
3. **Provided and/or input data into the database consistently and in a timely manner throughout the grant period**
4. **Managed and implemented program deliverables according to the program model and contract**
   Yes
5. **Provided sound fiscal management according to the parameters of the approved program budget**
   No; see special circumstances
6. **Participated in all component, NRI training and technical assistance sessions**
   Yes

Special Circumstances

Note: Please provide a brief synopsis of major and/or chronic agency issues or concerns that should be taken into consideration.

Subcontractor continued to report employee as contractual in FY12 although they were instructed by IVPA in FY11 to change all independent contractors to payroll employees.

Fiscal management was not sound. Subcontractor neglected to meet agency financial obligations which resulted on several NSF checks for NRI program salaries and expenses. Although obligations were ultimately met, IVPA is uncertain of subcontractor's ability to manage state funds.

GOVERNOR'S NEIGHBORHOOD RECOVERY INITIATIVE
Subcontractor Evaluations

Subcontracting Agency Name: The Network Room (Grand Prairie Services/Southland Health Care Forum)

Note: Please prioritize Leads as Partners

Component: School Based Counseling

Year 2 Funding Amount: $ $61,875/$40,425 – Contracts terminated 6/8/12

Note: Year 2 renewal and extension amount

Grant Management

1. **Hired all required staff for the component in adherence to contract guidelines**
   No; see special circumstances
2. **Submitted program and fiscal reports accurately and in a timely manner**
   Note: this includes making timely revisions as instructed by IVPA via lead agency
   Yes
3. **Provided and/or input data into the database consistently and in a timely manner throughout the grant period**
4. **Managed and implemented program deliverables according to the program model and contract**
   No; see special circumstances
5. **Provided sound fiscal management according to the parameters of the approved program budget**
   No; see special circumstances
6. **Participated in all component, NRI training and technical assistance sessions**
   Yes

Special Circumstances

Note: Please provide a brief synopsis of major and/or chronic agency issues or concerns that should be taken into consideration.

In the first quarter of year two (FY12), IVPA discovered that The Network Room had two employees that were represented at more than 1FTE across the three south suburban agencies. Additionally, The Network Room employees were represented as FTE but only working part-time hours. When IVPA inquired with the Lead Agencies involved, they stated that they were not aware of the issues. Since the contract violations were severe, IVPA recommended a wind down of services and ultimate contract cancellation with no opportunity to apply for the Year Two extension.

GOVERNOR'S NEIGHBORHOOD RECOVERY INITIATIVE
Subcontractor Evaluations

Subcontracting Agency Name: Lakeside Community Committee
Note: Please prioritize Leads as Partners

Component: Reentry

Year 2 Funding Amount: $239,583 (Renewal: 156,250; Extension: 83,333)
Note: Year 2 renewal and extension amount

Grant Management

1. **Hired all required staff for the component in adherence to contract guidelines**

2. **Submitted program and fiscal reports accurately and in a timely manner**
   Note: this includes making timely revisions as instructed by IVPA via lead agency

3. **Provided and/or input data into the database consistently and in a timely manner throughout the grant period**

4. **Managed and implemented program deliverables according to the program model and contract**

5. **Provided sound fiscal management according to the parameters of the approved program budget**
   No; see special circumstances
6. **Participated in all component, NRI training and technical assistance sessions**

Special Circumstances

Note: Please provide a brief synopsis of major and/or chronic agency issues or concerns that should be taken into consideration.

Subcontractor reported $30K of expenditures in client costs during the 3rd quarter of Year One. IVPA asked subcontractor to provide supporting documentation for several line items in which spending appeared irregular. Upon review, several items were disallowed as they did not meet the criteria of the budget and were outside the parameters of IVPA guidelines.

GOVERNOR'S NEIGHBORHOOD RECOVERY INITIATIVE
Subcontractor Evaluations

Subcontracting Agency Name: Bremen Youth Services (Grand Prairie Services)
Note: Please prioritize Leads as Partners

Component: Mentoring Plus Jobs/PLAN

Year 2 Funding Amount: $231,000(M+J)/$46,000(PLAN)
Note: Year 2 renewal and extension amount

Grant Management

1. **Hired all required staff for the component in adherence to contract guidelines**
   Yes
2. **Submitted program and fiscal reports accurately and in a timely manner**
   Note: this includes making timely revisions as instructed by IVPA via lead agency
   No; see special circumstances
3. **Provided and/or input data into the database consistently and in a timely manner throughout the grant period**
4. **Managed and implemented program deliverables according to the program model and contract**
   Yes
5. **Provided sound fiscal management according to the parameters of the approved program budget**
   No; see special circumstances
6. **Participated in all component, NRI training and technical assistance sessions**
   Yes

Special Circumstances

Note: Please provide a brief synopsis of major and/or chronic agency issues or concerns that should be taken into consideration.

Subcontractor submitted several reallocations without proper justification. IVPA reviewed the reallocation requests and asked for proper justification and supporting documentation. Subcontractor was insistent upon submitted what they felt was proper and not information that was requested by IVPA. IVPA had to intervene and speak directly to the subcontractor to resolve the matter. Once reallocation was completed, the subcontractor continued to submit incorrect revised reports based on where they felt expenses should be recorded instead of in actual budgeted line items. IVPA had to intervene once again to directly request that all issues be resolved (via a three hour conference call with the lead agency and subcontractor).

GOVERNOR'S NEIGHBORHOOD RECOVERY INITIATIVE
Subcontractor Evaluations

Subcontracting Agency Name: Campaign For A Drug Free Westside (Circle Family Healthcare)
Note: Please prioritize Leads as Partners

Component: Reentry

Year 2 Funding Amount: $79,182.00
Note: Year 2 renewal and extension amount

Grant Management

1. **Hired all required staff for the component in adherence to contract guidelines**
   Yes
2. **Submitted program and fiscal reports accurately and in a timely manner**
   Note: this includes making timely revisions as instructed by IVPA via lead agency
   Yes
3. **Provided and/or input data into the database consistently and in a timely manner throughout the grant period**

4. **Managed and implemented program deliverables according to the program model and contract**
   Yes
5. **Provided sound fiscal management according to the parameters of the approved program budget**
   No; see special circumstances
6. **Participated in all component, NRI training and technical assistance sessions**
   Yes

Special Circumstances

Note: Please provide a brief synopsis of major and/or chronic agency issues or concerns that should be taken into consideration.

In the Year One (FY11) fiscal closeout, subcontractor reported spending all funds in each line item. Upon IVPA inquiries and fiscal review, subcontractor could not substantiate costs associated with "Client Costs" line item which resulted in approval of only $20 in documented expenses.

Jenkins, Lorri

From: Jenkins, Lorri
Sent: Thursday, August 09, 2012 1:12 PM
To: Letavish, George
Subject: Re: question out of curiosity...

Great. Thanks

From: Letavish, George
Sent: Thursday, August 09, 2012 01:06 PM
To: Jenkins, Lorri
Subject: RE: question out of curiosity...

no

From: Jenkins, Lorri
Sent: Thursday, August 09, 2012 12:52 PM
To: Letavish, George
Subject: Re: question out of curiosity...

Sure. I will not be able to send for another hour. Is that a problem?

From: Letavish, George
Sent: Thursday, August 09, 2012 12:28 PM
To: Jenkins, Lorri
Subject: RE: question out of curiosity...

Thanks for the voicemail earlier.

Can you please send me an e-version of your eval summary & recommendations? And cc toni. Btw, thanks for that. Saved me a lot of time last night.

From: Jenkins, Lorri
Sent: Thursday, August 09, 2012 7:30 AM
To: Letavish, George
Subject: Re: question out of curiosity...

It's possible and something we've thought about. However, we don't have stats on that. Great question.

From: Letavish, George
Sent: Wednesday, August 08, 2012 11:12 PM
To: Jenkins, Lorri
Subject: question out of curiosity...

Do you know if any kids participated in multiple programs?

George Letavish
Policy Analyst
Office of Governor Pat Quinn
JRTC-100 W. Randolph St., Suite 16-100
Chicago, IL 60601

Jenkins, Lorri

From: Jenkins, Lorri
Sent: Tuesday, August 14, 2012 10:34 AM
To: Shaw, Barbara
Subject: RE: Resend re Assessment
Attachments: NRI Agency Executive Summary.docx

As requested...

Lorri Jenkins
NRI Program Director
Illinois Violence Prevention Authority (IVPA)
100 W. Randolph Street
Suite 4-750
Chicago, Illinois 60601
312 814[redacted]DL
lorri.jenkins@illinois.gov

From: Shaw, Barbara
Sent: Tuesday, August 14, 2012 10:19 AM
To: Jenkins, Lorri
Subject: Resend re Assessment

Hi, Lorri. Please send me an electronic copy of the assessment you did for the Gov's Office.

Thanks,
Barbara

Barbara Shaw
Illinois Violence Prevention Authority
100 W. Randolph, Ste. 4-750
Chicago, Illinois 60601
(312) 814-1514
(312) 814-8259 fax

GOVERNOR'S NEIGHBORHOOD RECOVERY INITIATIVE
Agency Evaluations Executive Summary

LEAD AGENCY AND LEAD AS PARTNER (LAP) OVERVIEW:
There are 22 lead agencies actively participating in the Neighborhood Recovery Initiative for FY12. Among that group, 18 lead agencies are also serving as providing partners (leads as partners) within their communities for at least one component (see attachment). This means that the lead agency receives additional funding to hire staff and provide services within the component area. A brief summary of each agency's performance is listed below. (Please note, numbers are only used to tally the number of lead agencies. And due to time constraints, more specific and detailed programmatic performance information has not been included.)

1. Community: Albany Park
LEAD AGENCY: **ALBANY PARK COMMUNITY CENTER** — **7 Subs + LAP SBC**

Grants Management: Compliant
Subcontractor Management: Compliant
Communication: Compliant
Special Circumstances: None
Other Notes: Agency does an excellent job managing the NRI program and grant funds. They are also strong advocates for their community and its members.

LEAD AS PARTNER (LAP): Albany Park Community Center (SBC)
Agency is in compliance with IVPA requirements for grant management and service delivery as a subcontractor.

2. Community: Auburn-Gresham
LEAD AGENCY: **ST. SABINA CHURCH (THE ARK)** — **5 Subcontractors + LAP M+J**

Grants Management: Compliant
Subcontractor Management: Compliant
Communication: Compliant
Special Circumstances: None
Other Notes: Agency has been effective in delivering NRI services within the community and serving as lead agency. Agency is very involved in advocacy work, has strong staff and has an active and engaged advisory committee.

LEAD AS PARTNER (LAP): St. Sabina Church (M+J)
Agency serves as coordinating partner for M+J component. Agency is in compliance with IVPA requirements for grant management and service delivery as a subcontractor.

3. Community: Austin
LEAD AGENCY: **CIRCLE FAMILY HEALTHCARE NETWORK** — **5 Subcontractors + LAP SBC**

Grants Management: Compliant
Communication: Compliant
Special Circumstances: IVPA did request supporting documentation from one of their reentry subs for emergency funds expenditures. Agency was unable to support expenditures listed on report; expenses were not allowed.
Other Notes: Agency was effective in managing NRI program with few exceptions.

LEAD AS PARTNER (LAP): Circle Family Healthcare Network
Agency is in compliance with IVPA requirements for grant management and service delivery as

a subcontractor.

4. Community: Brighton Park
   LEAD AGENCY: **PILSEN WELLNESS CENTER** — **8 Subcontractors**
   Grants Management: Compliant
   Subcontractor Management: Compliant
   Communication: Compliant
   Special Circumstances: None
   Other Notes: Agency does a great job of communicating with IVPA and managing their grants.

5. Community: Cicero
   LEAD AGENCY: **CORAZON COMMUNITY SERVICES** — **6 Subcontractors + LAP Reentry**
   Grants Management: Compliant
   Subcontractor Management: Compliant
   Communication: Compliant
   Special Circumstances: None
   Other Notes: Agency has managed well through a recent leadership transition without issues. They follow IVPA and NRI guidelines and have strong staff in key roles.

   LEAD AS PARTNER (LAP): Corazon Community Services (Reentry)
   Agency serves as coordinating partner for reentry component. They do a good job serving the Cicero community. Agency is in compliance with IVPA requirements for grant management and service delivery as a subcontractor.

6. Community: East Garfield Park
   LEAD AGENCY: **MT. VERNON BAPTIST CHURCH** — **7 Subcontractors + LAP Reentry**
   Grants Management: Considerable issues with timely and accurate reports and making revisions
   Subcontractor Management: Consistent issues with compliance
   Communication: Issues with consistent communication
   Special Circumstances: Agency called in for a meeting with IVPA to discuss issues with timeliness, accuracy and quality. Minor improvements occurred with hiring of new fiscal manager but performance has since returned to subpar levels.

   LEAD AS PARTNER (LAP): Mt. Vernon Baptist Church (Reentry)
   Agency serves as a providing partner within the reentry component. Agency has experienced similar fiscal challenges as providing partner; reports are late with slow response time for correction.

7. Community: Englewood
   LEAD AGENCY: **CHILDREN'S HOME AND AID SOCIETY OF ILLINOIS** — **7 Subcontractors + LAP SBC**
   Grants Management: Compliant
   Subcontractor Management: Compliant
   Communication: Compliant
   Special Circumstances: None
   Other Notes: Agency effectively manages all aspects of NRI grant and funds. They have been an effective lead agency in the Englewood community.

   LEAD AS PARTNER (LAP): Children's Home and Aid (SBC)
   Agency is in compliance with IVPA requirements for grant management and service delivery as a subcontractor.

8. Community: Grand Boulevard
LEAD AGENCY: **CHICAGO AREA PROJECT** **6 Subcontractors + LAP M+J**

Grants Management: Compliant with minor challenges
Subcontractor Management: Compliant with minor challenges
Communication: Compliant
Special Circumstances: None
Other Notes: Lead Agency serves two communities that would otherwise not have NRI services. Agency was contracted to provide mentor training to M+J administrative coordinators/lead coordinators/mentor coordinators. Training was the first of its kind for NRI and was very well received by participants.

LEAD AS PARTNER (LAP): Chicago Area Project – GB (M+J)
Agency served as the coordinating partner for the M+J component. They were compliant with the administration of the component, with the exception of a few minor fiscal challenges.

9. Community: Greater Grand Crossing
LEAD AGENCY: **GREATER AUBURN GRESHAM DEVELOPMENT CORP.** **7 Subcontractors + LAP PLAN**

Grants Management: Compliant
Subcontractor Management: Challenges with communicating and resolving issues with subcontractors
Communication: Compliant aside from aforementioned challenges
Special Circumstances: None
Other Notes: Agency has been an effective lead agency in the Grand Crossing neighborhood. Agency staff and professional and receptive to recommendations.

LEAD AS PARTNER (LAP): Greater Auburn Gresham Development Corp. (PLAN)
Agency is in compliance with IVPA requirements for grant management and service delivery as a subcontractor.

10. Community: Humboldt Park
LEAD AGENCY: **CHICAGO COMMONS** **11 Subcontractors + LAP M+J**

Grants Management: Compliant
Subcontractor Management: Compliant
Communication: Compliant
Special Circumstances: None

LEAD AS PARTNER (LAP): Chicago Commons (M+J)
Agency serves as providing partner for M+J component. Agency is in compliance with IVPA requirements for grant management and service delivery as a subcontractor.

11. Community: Logan Square
LEAD AGENCY: **ALLIANCE OF LOCAL SERVICE ORGANIZATIONS (ALSO)** **8 Subcontractors + LAP Reentry**

Grants Management: Compliant
Subcontractor Management: Compliant
Communication: Compliant
Special Circumstances: None
Other Notes: Agency does an excellent job of managing NRI grants and funds.

LEAD AS PARTNER (LAP): ALSO/New Saints of Humboldt Park (Reentry)
ALSO serves as the fiscal agent for New Saints of Humboldt Park, which is a reentry provider. New Saints doesn't have the infrastructure to manage their own budget, so they manage the programmatic elements of the component, while ALSO manages their budget and provides support. ALSO is in compliance with NRI guidelines for fiscal and administrative operations.

12. Community: Maywood

LEAD AGENCY: **VILLAGE OF MAYWOOD** **8 Subcontractors + LAP M+J**

Grants Management: Compliant
Subcontractor Management: Compliant
Communication: Compliant
Special Circumstances: Initial payment for FY12 was intercepted by another state agency. However, agency provided information supporting that NRI money was recovered and no further issues have occurred.

LEAD AS PARTNER (LAP): Village of Maywood (M+J)
Agency is in compliance with IVPA requirements for grant management and service delivery as a subcontractor.

13. Community: North Lawndale

LEAD AGENCY: **BETTER BOYS FOUNDATION** **8 Subcontractors**

Grants Management: Compliant with recent fiscal personnel issues – see details
Subcontractor Management: Compliant with recent subcontractor management issue – see details
Communication: Compliant
Special Circumstances: None

14. Community: Pilsen/Little Village

LEAD AGENCY: ENLACE CHICAGO **8 Subcontractors + LAP PLAN**

Grants Management: Consistent issues with submission of complete, timely and accurate reports
Subcontractor Management: Consistent issues with submission of complete, timely and accurate reports. Agency has difficulty managing subs effectively
Communication: Compliant
Special Circumstances: IVPA held meetings with agency personnel and leadership regarding issues with timeliness, accuracy and effective sub management. Required considerable support from IVPA to enforce policies and stop practices that were not in alignment with IVPA guidelines.

LEAD AS PARTNER (LAP): Enlace Chicago (PLAN)
Agency serves as coordinating partner for the PLAN component. They have been in compliance with IVPA requirements for grant management as a providing partner.

15. Community: Rogers Park

LEAD AGENCY: ORGANIZATION OF THE NORTHEAST (ONE) **9 subcontractors**

Grants Management: Minor recent issues with submitting timely reports, most likely due to turnover.
Subcontractor Management: Minor recent issues with timely reporting of subcontractors
Communication: Compliant
Special Circumstances: None
Other Notes: Until very recently, agency has been an exemplar of NRI. There has been recent turnover with Project Coordinator and Fiscal Manager, which are critical roles. Agency has worked effectively and efficiently to manage and resolve issues and ensure compliance with IVPA/NRI requirements. Agency is very involved in advocacy work and has an active and engaged advisory committee.

16. Community: Roseland

LEAD AGENCY: COMMUNITY ASSISTANCE PROGRAMS **6 Subcontractors + LAP M+J**

Grants Management: Agency has had difficulty submitting timely and accurate fiscal reports. There are issues with their new fiscal manager that IVPA has been working with them to resolve.
Subcontractor Management: Agency experienced issues with reporting accuracy and communication.
Communication: Compliant
Special Circumstances: None

LEAD AS PARTNER (LAP): Community Assistance Programs (M+J)
Agency serves as coordinating partner for M+J component. Agency has issues with fiscal management of fiscal reports related to timeliness and accuracy. There are internal communication issues that have proved problematic in recent quarters.

17. Community: South Shore
LEAD AGENCY: BLACK UNITED FUND OF ILLINOIS **6 Subcontractors + LAP Reentry**
Grants Management: Consistent issues with timeliness and accuracy of fiscal reports
Subcontractor Management: Issues with communication to subs, late reports and poor review of sub reports/materials
Communication: Challenges with communication with IVPA staff
Special Circumstances: IVPA has met with agency to address issues. Compliance can still be a problem

LEAD AS PARTNER (LAP): Black United Fund of Illinois (Reentry)
Agency serves as coordinating partner for the reentry component. Agency has had difficulty submitting quarterly reports in a timely manner and making corrections to reports as requested. Although agency has had difficulty with the administrative aspects of the reentry component, they have been successful with programmatic delivery. Agency worked with other agencies to deliver a panel for reentry training this year.

18. Community: West Chicago, Gage Park and Chicago Lawn
LEAD AGENCY: **SOUTHWEST YOUTH COLLABORATIVE** **5 Subcontractors + LAP M+J**
Grants Management: Compliant
Subcontractor Management: Compliant
Communication: Compliant
Special Circumstances: None
Other Notes: Agency is responsive to IVPA recommendations and has made improvements with subcontractor management since last year. Many of the subs have been replaced and grants management is working well.

LEAD AS PARTNER (LAP): Southwest Youth Collaborative (M+J)
IVPA's experience with SWYC from an administrative standpoint has been positive. They have been in compliance with IVPA requirements for grant management as a providing partner.

19. Community: West Garfield Park
LEAD AGENCY: CHICAGO AREA PROJECT – WGP **6 Subcontracts + LAP M+J**
Grants Management: Compliant with limited issues with fiscal manager
Subcontractor Management: Issues experienced with timely reports, errors and meetings with subcontractors
Communication: Issues with Project Manager – see details
Special Circumstances: Agency issued additional funds to a subcontractor without contract in place. Issue has since been resolved. See details.

LEAD AS PARTNER (LAP): Chicago Area Project – W. Garfield Park (M+J)
Agency serves as coordinating partner for M+J component. Staff hired was slightly lower than required contract amount but this isn't necessarily unusual. Otherwise, agency has been in compliance with IVPA requirements for grant management as a providing partner.

20. Community: Woodlawn
LEAD AGENCY: NO LEAD AGENCY IN THIS COMMUNITY

21. Community: South Suburbs – Bremen, part of Bloom Township

LEAD AGENCY: GRAND PRAIRIE SERVICES **7 Subcontractors + LAP SBC**

Grants Management: Compliant

Subcontractor Management: Issues with timely and accurate reports. Replacing fiscal manager has improved situation

Communication: Compliant

Special Circumstances: Lead Agency has improved internal operations this year. There were problems with two subcontractors, The Network Room (TNR) and Bremen Youth Services. The subcontract with TNW was cancelled in June because of overbilling for employees and excessive rates billed for services. Bremen's issues related to subcontractor not wanting to adhere to contractual guidelines.

LEAD AS PARTNER (LAP): Grand Prairie Services (SBC)

Lead Agency had difficulty with compliance in their role as lead as partner. They were to serve as the coordinating partner and deliver services along with their other providing partner but GPS indicated that they weren't are of this aspect of their contract. Since Q3, agency has been in compliance with contractual requirement to provide services.

22. Community: South Suburbs–Rich and part of Bloom Townships

LEAD AGENCY: SOUTHLAND HEALTH CARE FORUM **7 Subcontractors**

Grants Management: Compliant

Subcontractor Management: Compliant with 2 issues – see detail

Communication: Compliant

Special Circumstances: Agency had issues with two subcontractors, The Network Room and The Link and Option Center. The Network Room's contract for SBC services was cancelled in June because of overbilling for employees and excessive rates billed for services. The Link and Option Center had issues with bounced checks and related fiscal accountability. This situation is ongoing as of the writing of this document. A new contract with TLOC is pending based upon compliance with fiscal documentation request.

23. Community: South Suburbs – Thornton Township

LEAD AGENCY: HEALTHCARE CONSORTIUM OF ILLINOIS **4 Subcontractors + LAP M+J/PLAN**

Grants Management: Compliant

Subcontractor Management: Compliant

Communication: Compliant

Special Circumstances: HCI is currently dealing with grants recovery for Project HOPE and fiscal issues with The Link and Option Center. Both issues were brought to the attention of IVPA and HCI has worked diligently to find a resolution.

Other Notes: Lead agency personnel are diligent in uncovering and resolving issues within their agency and with subcontractors

LEAD AS PARTNER (LAP): Healthcare Consortium (M+J)

HCI is serving as a providing partner for the M+J component. Their role is largely to provide meeting space and help with recruitment of youth participants in the program. Agency is in compliance with IVPA requirements for grant management and service delivery as a subcontractor.

LEAD AS PARTNER (LAP): Healthcare Consortium (PLAN)

HCI is serving as a providing partner for the PLAN component. Their role is largely to provide meeting space for the parent meetings. Agency is in compliance with IVPA requirements for grant management and service delivery as a subcontractor.

MISCELLANEOUS INFORMATION/CONTEXT

a. **Did any programs or program designs change over time?** From FY11 to FY12, we made various minor improvements to the components based upon our observations and feedback received from agency personnel. For example, we included sub messages on the M+J collateral that youth distributed within their communities. We also allowed M+J providers to extend the hours and length of employment time for Administrative Coordinators and Lead Coordinators, as appropriate. For reentry, we clarified the emergency funds policy and urged agencies to create a separate line item for non-emergency participant costs. For PLAN, we hired a new translator and had them evaluate all of the documents that were to be translated to Spanish; we also increased the number of documents translated. For SBC, since CPS took so long to approve agency contracts, we had agencies develop summer plans where they provided the trauma interventions within their communities.

b. **Were there any significant disruptions to programs from outside factors or personnel changes?** Yes, CPS' approval of agency contracts was an issue for 18 city communities. We also had various program start delays based upon agency hiring of personnel. Staff turnover was also an unexpected but significant issue for many agencies.

c. **For jobs, what was the nature of the job (quality)? How useful were the skills taught? Any statistics or information on whether or not the job let to something else?** Jobs for NRI participants were limited to M+J and PLAN. For M+J, youth (CATs Team Members) were paid $8.75 per hour to deliver pro social messages within their respective communities. With PLAN, parents were paid $9.75 per hour city/$9.50 suburbs to share and provide peer supports to community parents.

d. **For participants, what was the selection process? What was their background? How did this vary across communities?** Outreach methods varied by agency and component. Each agency was allowed to follow their own hiring practices as long as they didn't contradict the requirements of the program. For example, in M+J agencies could hire youth within their respective communities that were between the ages of 15 -24. For all components, ex-offenders could participate, as appropriate, considering that they were not sex offenders; sex offenders were not allowed to participate in any aspect of NRI. For PLAN, the participant preference was for adult parents. Because the PLAN component relied heavily upon adults, materials and supports were provided in both English and Spanish. Since M+J focused on youth, translation was not an issue considering youth are typically bilingual. Reentry focused on young adults between 15- 24 who were either detained in a youth or adult facility. For SBC, agencies focused on both grade school and high school students, with the majority focusing on the younger kids. Each participants' background varied according to their experience.

e. **For mentors/coordinators/teachers, what was the selection process? What was their background? What training did they receive? Did they all receive the same training How did this vary across communities? As there continuity over the course of the program?** The selection process varied by agency according to their HR policies. There were job descriptions provided for M+J personnel but that was provided by Motivational Educational Entertainment (MEE), the creators of the M+J and PLAN models. M+J and PLAN participants received several weeks of training, according to their role. Both PLAN and M+J components are delivered by MEE personnel. SBC personnel received training based upon our partnership and agreement with Children's Hospital. Reentry staff received training that was coordinated by IVPA, ILAACP, our technical assistance provider and Randell Strickland, reentry consultant. There was continuity in training across programs.

f. **What types of services were provided? Were they the same across programs?** Slight variations in program delivery are common. See B. Shaw's presentation and overview of the component for more details.

g. **How did programs vary across communities? Were they the same length? Selection process? Did certain neighborhoods or participants begin programs from a stronger starting point?** M+J and PLAN programs continue for a proscribed period of time. PLAN has 12 weeks of outreach for participants in the city and 10 weeks of outreach in the suburbs. Length of program varies from city and suburbs due to differing amounts of funding provided. M+J is 20 weeks of outreach for city and suburbs but the city sites hire 80 youth per

community, while suburban sites hire 40 youth per community. Reentry and SBC are year-round programs without a specific start or end date.

Considerations to get budget from $26m to $13m as decided by the G.A.

Neighborhood Recovery Initiative – Options

Individual Programs/Providers (may or may not keep each component or every community)

- Money spent per client/average hours served and total services may be useful, but it also depends on the impact to calculate value, and the data is either incomplete (reentry and SBC) or unreliable (M+J and PLAN)
- **As a result, best value package (optimal portfolio by individual/component programs and/or neighborhood) is not available, and redesign choice is better suited to be guided by reprioritization of goals/objectives first**
    - **Prioritize goals – programs or communities**
        - **program by quantity, cost, target population, or service gap**
        - **communities by quantity or need**
- One option is to offer individual programs by each community's greatest need, although the strategy to combat various risk factors is to provide a comprehensive, package deal

Component Programs

- Depends on the goal
    - Most number of clients
    - Program cost by number of clients or hours of service
    - Jobs
    - Youth or Family population
    - Where State $$$ most valuable due to private/non-profit service gap
- M+J serves the most number of people, is the cheapest per hours, and provides the most amount of jobs
- PLAN is the least expensive overall and serves the 2nd most number of people, is the cheapest per client, provides the 2nd most jobs, and may have a slightly greater impact (based off of unreliable data)
- Reentry in its current form serves the fewest amount of people and is the most costly per client, but it also has the potential to provide a significant impact
- SBC is the most costly per hour of service, has been affected by contractual issues and problems, and there may be duplication in services at CPS level
- Option 1 ($$$, Outreach, Jobs): M+J; Plan; Reentry with redesign; SBC
- Option 2 ($$$, Outreach, Potential impact): M+J; Reentry with redesign; PLAN; SBC
- Option 3(Youth population, likely service gap): M+J; Reentry; SBC; PLAN
- Option 4: Do not cut programs but rescale across neighborhoods

Neighborhoods/Lead Agencies

- Do we want every current neighborhood to continue to get some assistance?
- Do we want to focus our efforts on neighborhoods with greatest need and expand services across communities where possible (reentry)
- Option 1: Develop need-based criteria (or lead performance) then rescale all components
- Option 2: Develop need-based criteria (or lead performance) then offer different package of component programs (either cut entire component or offer tailored neighborhood package)
- Option 3: Do not cut neighborhoods, but rescale component programs
- Option 4: Do not cut neighborhoods, but offer different package of component programs (either cut entire component or offer tailored neighborhood package)
- Option 5: Competitive process with limited number of block grants

Recommendations

1. Overhaul data collection procedures cost?
    a. A Content Management System (CMS) data system should be purchased to capture, organize and report information on grantees. (i.e., grantee submit reports electronically, system alerts grantees to errors or missing information and alerts staff to receipt. Agency can track funds distribution and spending more accurately and provide statistical information without human error.)
2. Redesign project outcomes to include outcomes that provide more measurable benefits for future policy decisions Definitely
3. Redesign accountability, transparency, and project delivery/implementation measurements and ensure lead agencies and providers understand how they will be measured Def
4. Require agencies to submit backup fiscal documentation (receipts, etc.) with quarterly fiscal reports
5. Lead agencies and subs should provide the same documentation to support qualifications to participate in initiative, i.e., certificate of good standing, charitable trust letter and tax exempt letter
6. Funding agency should provide minimum qualifications for required positions, i.e., project coordinator, fiscal manager, etc. And should also provide job descriptions
7. Funding agency should provide minimum/maximum salary range for paid roles, i.e., case managers, clinicians, etc.
8. Funding agency should develop written policies and procedures that are implemented as part of orientation and training ?
9. Reallocations should be limited in number and timing, i.e., should not be allowed at start or near end of program period
10. Reporting periods should be limited to 2 per year (mid-year and final) or staff should be greatly increased to manage influx of reports compare to other agencies
11. Training and technical assistance should be provided on a regular basis and in small groups to key agency personnel, i.e. fiscal staff, program coordinators, etc. staffing short
12. Regular site visits to all agencies, announced and unannounced, should be required.
13. Staff to agency ratio is too high to adequately monitor, train and oversee grantees. Need to provide additional staff.
14. Agency needs access to legal team to assist with creation of contracts and amendments and to provide advice and support on grant recovery practices - update from Eric / Jason
15. Adequate fiscal staff is needed for funding agency
16. NRI grant funds should be a competitive process to ensure greater agency compliance and effectiveness. How effectively?
17. Reduce money provided to agencies by component. Most agencies have money left over. Setting minimum and maximum rates for salaries and/or services would help to better estimate actual agency costs
18. Administrative costs should not exceed a minimal amount, say 15% – 20%, of total grant funding depending upon component
19. Limit the number of communities in which any single agency can participate or develop special qualifications for these agencies. This will be a challenge considering many communities lack qualified agencies to deliver services; however increasing the requirements and responsibilities regarding accounting and staffing will eliminate potential issues with overbilling of staff time and inconsistent pay rates and costs for shared services.
20. Consider fully integrating Safety Net Works Program into NRI
    a. Provides case management, youth development, and youth organizing services

NRI Program Providers Cut

Organization	Community	Program	Status
The Link & Option Center	South Suburbs – Rich	Reentry	GOV 1st round
The Sky is the Limit Recovery Facilities	Englewood	Mentoring Plus Jobs	NRI
Campaign for a Drug Free Westside	Austin	Reentry	GOV 2nd round cut
Christ Center of Truth	Englewood	PLAN	NRI
International Pentecostal Assembly Ecumenical	South Suburbs – Bremen	PLAN	NRI
Safer Foundation	Greater Grand Crossing	Reentry	NRI
Lakeside Community Committee	Greater Grand Crossing	Reentry	GOV 1st round
Beatrice Caffrey Youth Service	Greater Grand Crossing	SBC	NRI
Westside Association for Community Action	North Lawndale	Reentry	NRI
Instituto del Progresso Latino	Pilsen/Little Village	Mentoring Plus Jobs	GOV 2nd round
St. Gall Perish	West Chicago	Mentoring Plus Jobs	NRI
YMCA of Metropolitan Chicago – West Communities YMCA	West Chicago	Mentoring Plus Jobs	NRI
Illinois One Family, One Child	West Garfield Park	Reentry	GOV 2nd round
Woodlawn Preservation and Investment Corp.	Woodlawn	Reentry	GOV 2nd round
Metropolitan Area Group for Igniting Civilization	Woodlawn	Mentoring Plus Jobs	NRI
WES Health System	Woodlawn	SBC	GOV 1st round
The Network Room	South Suburbs-Bremen	SBC	NRI
Harvey Public School District 152	South Suburbs-Thornton Township	PLAN	NRI

*GOV 1st round: We cut this program previously when cancelling SBC or removing reentry from certain neighborhoods.
**GOV 2nd round: A new cut due to problems with the service providers.
***NRI: NRI had already previously cancelled the contract with the provider and they were not budgeted to receive additional funding.

ILLINOIS DEPARTMENT OF JUVENILE JUSTICE

Overview of Neighborhood Recovery Initiative Providers

NRI Provider	Number of Aftercare Youth Served	Type of Services Provided	Quality of Services
Living Word Christian Center Prison Ministry	16	Pre-Release Services participated with youth and family Attended Staffings Family Engagement Mentoring Placed Youth in Summer Jobs School Visits Referral for Services and follow up Consistent with providing services to youth and family	Excellent feedback Communication is good
Corazon Community Services	6	Pre-Release Services Attended Staffings Youth Engagement Family Engagement Weekly Homevisits Educational Mentoring/Gang Intervention Family Counseling	Excellent Positive feedback

		o Linking to resources (job training, substance abuse treatment, job readiness programs)	
Teamwork Englewood	7	o Linking and referrals for services o Made monthly contact with a youth for pre-release contact o Participated in Board Hearing	o Does not follow-up with referrals o Fair Services o Does not make regular home visit
Lakeside Community	5	o Pre-Release Activities o Mentoring o Counseling o Transportation o Pro-Social Activities	o Good
Association House	14	o Pre Release activities with the family Family Engagement Youth Engagement Accompanying Youth and Family to Appointments Educational and Vorational Services Pro-Social Mental Health	Excellent to Good feedback Was not consistent with engagement with the youth for pre-release services (while youth was in the facility)
Lights of Zion Ministries	8	o Referral for services o Bus Passes	o Fair to Poor o Prior to new

		○ Obtaining State ID ○ Job Training	casemanager being hired, they were not very receptive, did not return phone calls, did not engage with youth and or family ○ Did not provide any pre-release services to youth or family
Peoples Community Development	8	○ Referral for services ○ Mental Health ○ Substance Abuse Treatment	○ Poor Feedback ○ Not timely in making referrals ○ Not equipped to deal with juveniles, appears to be adult focused
Black United Fund of Illinois	7	○ Provided a summer employment ○ Enrolled youth in job training program ○ Gang Intervention ○ Pro-Social Activities	○ Good to Fair ○ Provider did not provide pre-release services but once youth is release provides weekly contact with youth ○ Need to improve initial response time with the youth and the family
TASC	2	○ Job Training ○ Educational Referrals ○ Substance Abuse	○ Good

		Services	
Youth Outreach Services	3	o Pre-Release Services o Referral for services o Family Engagement o Bus Passes o Food Pantry o Group Meetings	o Fair
A Safe Haven Foundation	2	o Family Engagement	o Good
Mt Vernon Baptist Church	1		o No feedback
Access Community Health Services	9	o Pre-Release Activities o Bus Passes o Virtual High School o Mentoring o Family Engagement and services o Obtaining State ID o Provider did not make homevisits	o Excellent to good feedback
Chicago Youth Centers	6	o Participated in Staffings o Attending Parole Board Hearing o Family Engagement o Family Counseling o Assisted with Housing and Furniture	o Not consistent with referrals and providing services
Healthcare Alternatives Systems	23	o Attended Parole Board o Attends Staffings o Frequent Homevisits o Educational and	o Excellent to Good feedback

		○ Vocational referrals ○ Job Readiness ○ Substance Abuse Assessment and treatment ○ Housing ○ Family Engagement ○ Pre-release Services ○ Mentoring ○ Obtaining State ID ○ School Supplies ○ Clothing ○ Transportation ○ Attended scheduled staffings ○ Pro-Social	
New Life Centers	B	○ Obtaining State ID ○ Assisting with enrolling youth in school ○ Referrals for services ○ Mentoring ○ Providing funds for tattoo removal ○ Transportation ○ Educational ○ Mental Health ○ Pro-Social ○ Bus Passes ○ Family Engagement	○ Excellent

BUILD, Inc	4	○ Obtaining State ID ○ School Supplies ○ Clothing ○ Homevisits ○ Transportation ○ Vouchers for furniture	○ Fair
Illinois One Family, One Child	10	○ Participated in Staffings ○ School Visits ○ Mentoring ○ Family Engagement ○ Youth Engagement	○ Fair ○ Not consistent with reaching out to youth and family
Target Area Development Corp.	2	○ Family Engagement ○ Food Assistance ○ Obtain State ID ○ Bus Card ○ Referral to substance abuse treatment ○ Mentoring	○ Not consistent with homevisits and follow-up
Sinai Community Institute	5	○ Didn't provide consistent services and home visits	○ Poor
The Link and Option Center	5	○ Family Engagement	○ Fair ○ Not consistent with follow-up
Latino Cultural Exchange Coalition	1	○ Educational ○ Mental Health ○ Pro Social	○ Excellent
Vision of Restoration	1	○ Mental Health ○ Pro Social	○ Excellent

Victory Christian Assembly	1		o No feedback
Howard Area Community Center	8	o Educational o Substance Abuse Counseling o Obtaining state ID o Homevisits o Mentoring o Family Engagement o GED Classes	o Excellent to Very Good feedback
YMCA of Metro Chicago Street Intervention	1		o No feedback
Sky Is The Limit	2	o Bus Passes o Substance Abuse Counseling o GED	o Fair to Poor
Community Health Services	1	o Pre-Release Activities	o Good
Roseland Ceasefire	1		o
Lawndale Christian Legal	1	o Attended Court o Attended Parole Board Hearing	o Fair
Campaign for a Drug Free Westside	1	o Educational o Mental Health o Mentoring	o Not consistent with services and homevisits o No engagement with Family
ALSO/The New Saints of Humboldt Park	1	o Individual Counseling o Mentoring o Pro-Social Activities o Assistance with school uniform	o Excellent

9/17/12

ILLINOIS VIOLENCE PREVENTION AUTHORITY
Neighborhood Recovery Initiative
Cost Data

	Total Year TWO Budgeted	Total NEW Budget	Year TWO - NEW Difference
All	$27,935,477.90	$15,696,124.04	$12,239,353.86
CAP Funding Plan ($2.5M max)		2,500,000.00	43.81%
GOV Funding (minus CAP funds)		$13,196,124.04	

KEY
Lead Agency - Black (bold)
Mentoring Plus Jobs - Blue LAP-bold
Parent Leadership - Green LAP-bold
Reentry - Purple LAP - bold
School-Based Counseling - Orange LAP-bold
Canceled Contracts - Gray (new provider needed)
Yellow - Gov Proposed Cut

NOTES

1) All admin costs 15% of total component programs cost

2) All Mentoring Plus Jobs, PLAN, and Reentry reduced by 10% from YR2 budget except where noted

3) CAP allocation $1,036,428.28 Auburn-Gresham, $772,822.08 West Garfield Park, and $690,749.64 Grand Boulevard

Community	Lead Agency/Subs	Total Year TWO Budeted	Total NEW Budget	Notes
ALBANY PARK	**Albany Park Community Center**	**$1,210,017.00**	**$540,000.00**	(component programs + lead costs)
	Albany Park Community Center (Lead Costs)	$206,892.00	$90,000.00	20% of component programs total (admin/lead costs)
	Albany Park Neighborhood Council	$380,000.00	$342,000.00	
	Our Lady of Mercy	$10,000.00	$9,000.00	
	Jesus House of Chicago	$10,000.00	$9,000.00	
	Family Focus Nuestra Familia	$100,000.00	$90,000.00	
	Community Human Services, Inc.	$157,550.00		
	Youth Outreach Services	$79,739.00		
	Alternatives, Inc.	$74,109.00		
	Albany Park Community Center, Inc.	$169,606.00		
	Unallocated/Unspent by Lead for Components	$22,121.00		
	Component Programs Total	$1,003,125.00	$450,000.00	(excluding lead/admin costs)
AUBURN - GRESHAM	**The Ark of St. Sabina**	**$1,211,462.00**	**$1,036,428.28**	(component programs + lead costs); ALL costs paid for by CAPS
	The Ark of St. Sabina (Lead Costs)	$208,337.00	$133,124.94	20% of component programs total (admin/lead costs)
	Changing Life Education Initiative	$10,000.00	$9,000.00	
	St. Sabina Church	$390,000.00	$351,000.00	
	A Knock at Midnight	$100,000.00	$90,000.00	
	GRAND Families Program of Chicago (PLAN)			
	Target Area Development Corp.	$239,583.00	$215,624.70	program restored due to CAP funding
	UCAN	$151,966.00		
	WES Health System	$111,576.00		
	CAP Unallocated		$237,678.64	
	Unallocated/Unspent by Lead for Components			
	Component Programs Total	$1,003,125.00	$665,624.70	(excluding lead/admin costs); additional CAP unknown
AUSTIN	**Circle Family Healthcare Network**	**$1,211,462.00**	**$798,738.84**	(component programs + lead costs)
	Circle Family Healthcare Network (Lead Costs)	$208,337.00	$133,123.14	20% of component programs total (admin/lead costs)
	Kingdom Community Inc	$390,000.00	$351,000.00	
	African American Mentoring Group	$10,000.00	$9,000.00	
	Westside Health Authority	$100,000.00	$90,000.00	
	Learning Network Center (PLAN)			
	Living Word Christian Center Prison Ministry	$160,391.00	$144,351.90	
	Campaign for a Drug Free Westside (Reentry)	$79,182.00	$71,263.80	reentry continued but need new provider
	Circle Family Healthcare Network	$255,208.00		
	Unallocated/Unspent by Lead for Components	$8,344.00		
	Component Programs Total	$1,003,125.00	$665,615.70	(excluding lead/admin costs
BRIGHTON PARK	**Pilsen-Little Village Community Mental Health Center, Inc.**	**$1,207,649.00**	**$540,000.00**	(component programs + lead costs)
	Pilsen-Little Village (Lead Costs)	$204,524.00	$90,000.00	20% of component programs total (admin/lead costs)
	SGA Youth & Family Services	$400,000.00	$360,000.00	
	Our Lady of Fatima Church (M+J)			

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	Brighton Park Neighborhood Council	$96,000.00	$86,400.00	
	Instuto Jose Maria de Yermo	$4,000.00	$3,600.00	
	BUILD, Inc.	$157,080.00		
	WES Health System	$82,503.00		
	Brighton Park Neighborhood Council	$104,142.00		
	Youth Guidance	$77,530.00		
	WES Health System	$80,055.00		
	Unallocated/Unspent by Lead for Components	$1,815.00		
	Component Programs Total	$1,003,125.00	$450,000.00	excluding lead/admin costs
CICERO	**Corazon Community Services**	**$1,211,462.00**	$540,000.00	(component programs + lead costs)
	Corazon Community Services (Lead Costs)	$208,337.00	$90,000.00	20% of component programs total (admin/lead costs)
	Catholic Charities of the Archdiocese of Chicago	$380,000.00	$342,000.00	
	Youth Crossroads, Inc.	$20,000.00	$18,000.00	
	Family Focus Nuestra Familia	$96,000.00	$86,400.00	
	Cicero Area Project	$4,000.00	$3,600.00	
	Corazon Community Services	$239,583.00		
	Family Services & Mental Health Center of Cicero	$158,096.00		
	Youth Crossroads, Inc.	$104,292.00		
	Unallocated/Unspent by Lead for Components	$1,154.00		
	Component Programs Total	$1,003,125.00	$450,000.00	excluding lead/admin costs

ILLINOIS VIOLENCE PREVENTION AUTHORITY

Neighborhood Recovery Initiative

Cost Data

EAST GARFIELD PARK	**Mt. Vernon Baptist Church**	**$1,211,462.00**	**$776,251.08**	(component programs + lead costs)
	UCAN (Lead Costs) (?)	$208,337.00	$129,375.18	20% of component programs total (admin/lead costs); prior Lead was Mt. Vernon Baptist Church
	New Baptist Ministers Fellowship	$380,000.00	$342,000.00	
	New Life Knew Solutions	$17,650.00	$15,885.00	
	People's Community Development Corp.	$96,000.00	$86,400.00	
	New Baptist Ministers Fellowship	$4,000.00	$3,600.00	
	Christian Love M.B. Church (PLAN)			
	Priscy's Production Outreach (PLAN)			
	People's Community Development Corp. 8	$151,356.00	$136,220.40	
	Mt. Vernon Baptist Church	$69,745.00	$62,770.50	
	WES Health System	$157,896.00		
	UCAN	$101,970.00		
	Unallocated/Unspent by Lead for Components	$24,508.00		
	Component Programs Total	$1,003,125.00	$646,875.90	(excluding lead/admin costs
ENGLEWOOD	**Children's Home + Aid Society of Illinois**	**$1,211,462.00**	**$798,569.28**	(component programs + lead costs)
	Children's Home + Aid Society of Illinois (Lead Costs)	$208,337.00	$133,094.88	20% of component programs total (admin/lead costs)
	Changing Life Education Initiative, Inc.	$380,000.00	$342,000.00	
	KLEO Community Family Life Center	$10,000.00	$9,000.00	
	Totally Positive Productions	$10,000.00	$9,000.00	
	The Sky is the Limit Recovery Facilities (M+J)			
	Christ Center of Truth (PLAN)			
	Antioch Community Social Services	$4,000.00	$3,600.00	
	A Knock at Midnight (CP)	$96,000.00	$86,400.00	
	Teamwork Englewood 1	$157,550.00	$141,795.00	
	Access Community Health	$81,866.00	$73,679.40	
	Children's Home + Aid Society of Illinois	$263,542.00		
	Unallocated/Unspent by Lead for Components	$167.00		
	Component Programs Total	$1,003,125.00	$665,474.40	(excluding lead/admin costs
GRAND BOULEVARD	**Chicago Area Project**	**$1,211,462.00**	**$690,749.64**	(component programs + lead costs); All costs paid for by CAPS
	Chicago Area Project (Lead Costs)	$208,337.00	$115,124.94	20% of component programs total (admin/lead costs)
	Bright Star Community Outreach	$10,000.00	$9,000.00	
	Changing Life Education Initiative	$10,000.00	$9,000.00	
	Chicago Area Project	$380,000.00	$342,000.00	
	The Center for Social Adjustment & Reentry (NEW)	$0.00		
	Centers for New Horizons (PLAN)			
	Chicago Youth Centers, Elliott Donnelly 6	$157,040.00	$141,336.00	
	Greater Harvest Missionary Baptist Church (Reentry)	$54,010.00	$48,609.00	Restored due to CAP funding
	Center for Social Adjustment and Reentry	$28,533.00	$25,679.70	
	Institute for Positive Living	$114,108.00		
	Passages Alternative Living Programs	$149,431.00		
	Unallocated/Unspent by Lead for Components	$100,003.00		
	Component Programs Total	$1,003,125.00	$575,624.70	(excluding lead/admin costs
GREATER GRAND CROSSING	**Greater Auburn Gresham Devt Corp**	**$1,211,462.00**	**$540,000.00**	(component programs + lead costs)
Reentry	Greater Auburn Gresham Devt Corp (Lead Costs)	$208,337.00	$90,000.00	20% of component programs total (admin/lead costs)
	Alliance for Community Peace	$380,000.00	$342,000.00	
	South Central Community Services	$10,000.00	$9,000.00	
	Exodus Unlimited	$10,000.00	$9,000.00	
	Revere C.A.R.E	$4,000.00	$3,600.00	
	Greater Auburn Gresham Development Corporation	$96,000.00	$86,400.00	
	Safer Foundation (Reentry)			
	Lakeside Community Committee (Reentry) 5	$239,583.00	104	
	Gilead Behavioral Health Inc.	$163,517.00		
	Beatrice Caffrey Youth Service (SBC)	$38,671.00		
	Unity Parenting and Counseling	$59,755.00		
	Unallocated/Unspent by Lead for Components	$1,599.00		
	Component Programs Total	$1,003,125.00	$450,000.00	(excluding lead/admin costs

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HERMOSA	Lead Agency		$511,374.56	(component programs + lead costs)
	Fellowship Connection (lead Costs)		$85,229.09	20% of component programs total (admin/lead costs)
	Mentoring Plus Jobs		$336,145.47	9.11 New Budget Average (All)
	PLAN		$90,000.00	PLAN New Budget Average (Chicago)
	Component Programs Total		$426,145.47	(excluding lead/admin costs)
HUMBOLDT PARK	Chicago Commons	$1,207,917.00	$787,437.72	(component programs + lead costs)
	Chicago Commons (Lead Costs)	$204,792.00	$131,239.62	15% of component programs total (admin/lead costs)
	Chicago Youth Centers	$10,000.00	$9,000.00	
	Erie Neighborhood House	$10,000.00	$9,000.00	
	Puerto Rican Cultural Center	$10,000.00	$9,000.00	
	Chicago Commons	$368,000.00	$331,200.00	
	BUILD Inc. (PLAN)			
	Blocks Together	$96,000.00	$86,400.00	
	West Humboldt Park Development Council	$4,000.00	$3,600.00	
	Association House *	$135,479.00	$121,931.10	
	Latino Cultural Exchange Coalition	$52,052.00	$46,846.80	
	New Life Knew Solutions *	$43,578.00	$39,220.20	
	Youth Guidance	$106,129.00		
	Youth Service Project	$66,439.00		
	Community Counseling Centers of Chicago	$69,494.00		
	Unallocated/Unspent by Lead for Components	$31,954.00		
	Component Programs Total	$1,003,125.00	$656,198.10	(excluding lead/admin costs
LOGAN SQUARE	Alliance of Local Service Organizations	$1,211,462.00	$540,000.00	(component programs + lead costs)
	Alliance of Local Service Organizations (Lead Costs)	$208,337.00	$90,000.00	20% of component programs total (admin/lead costs)
	BUILD INC	$380,000.00	$342,000.00	
	Voices of the City	$10,000.00	$9,000.00	
	La Capilla del Barrio	$10,000.00	$9,000.00	
	Logan Square Neighborhood Association	$100,000.00	$90,000.00	
	Healthcare Alternative Systems, Inc. (HAS) *23	$157,515.00		
	ALSO/New Saints of Humboldt Park	$82,069.00		
	Youth Guidance	$131,659.00		
	Association House	$65,829.00		
	Community Counseling Centers of Chicago	$64,830.00		
	Unallocated/Unspent by Lead for Components	$1,223.00		
	Component Programs Total	$1,003,125.00	$450,000.00	(excluding lead/admin costs
MAYWOOD	Village of Maywood	$1,210,105.00	$540,000.00	(component programs + lead costs)
	Corazon Community Services (Lead Costs)	$206,980.00	$90,000.00	20% of component programs total (admin/lead costs); prior Lead was Village of Maywood
	Vision of Restoration	$10,000.00	$9,000.00	
	Maywood Youth Mentoring	$10,000.00	$9,000.00	
	Village of Maywood	$380,000.00	$342,000.00	
	Proviso Leyden Council for Community Action	$94,000.00	$84,600.00	
	Operation Safe Child	$3,000.00	$2,700.00	
	The Answer Inc.	$3,000.00	$2,700.00	
	Vision of Restoration	$155,364.00		
	Proviso Leyden Council for Community Action	$84,219.00		
	Mt. Carmel Parish Community Center	$263,542.00		
	Unallocated/Unspent by Lead for Components			
	Component Programs Total	$1,003,125.00	$450,000.00	(excluding lead/admin costs
NORTH LAWNDALE	Better Boys Foundation	$1,211,462.00	$797,198.76	(component programs + lead costs)
	Better Boys Foundation (Lead Costs)	$208,337.00	$132,866.46	20% of component programs total (admin/lead costs)
	Sinai Community Institute	$377,500.00	$339,750.00	
	Chicago-Lawndale AMACHI Mentoring Program	$7,500.00	$6,750.00	
	Young Mens Educational Network (M+I)			
	Lawndale Christian Legal Center	$7,500.00	$6,750.00	
	St. Agatha Family Empowerment	$7,500.00	$6,750.00	
	Healthy Families Chicago	$100,000.00	$90,000.00	

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Sinai Community Institute	$163,042.00	$146,737.80	
Lawndale Christian Legal Center	$75,105.00	$67,594.50	
Westside Association for Community Action (Reentry)			
Youth Guidance	$263,541.00		
Unallocated/Unspent by Lead for Components	$1,437.00		
Component Programs Total	$1,003,125.00	$664,332.30	excluding lead/admin costs

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Neighborhood Recovery Initiative
Cost Data

PILSEN/LITTLE VILLAGE	**Enlace Chicago**	**$1,211,462.00**	**$540,000.00**	(component programs + lead costs)
	Fellowship Connection (Lead Costs)	$208,337.00	$90,000.00	20% of component programs total (admin/lead costs); prior lead was Enlace
	Instituto del Progreso Latino (M+I)	$380,000.00	$342,000.00	restored program but need new provider
	Latinos Progresando	$10,000.00	$9,000.00	
	Boys & Girls Club of Chicago, General Wood Unit	$10,000.00	$9,000.00	
	Telpochcalli Community Education Project	$4,000.00	$3,600.00	
	Enlace Chicago	$96,000.00	$86,400.00	
	New Life Centers of Chicagoland 8	$152,331.67		
	YMCA of Metro Chicago Street Intervention Prog	$87,246.00		
	Alivio Medical Center	$163,889.33		
	Project VIDA	$99,652.00		
	Unallocated/Unspent by Lead for Components	$6.00		
	Component Programs Total	$1,003,125.00	$450,000.00	(excluding lead/admin costs
ROGERS PARK	**Organization of the North East**	**$1,211,462.00**	**$540,000.00**	(component programs + lead costs)
	Organization of the North East (Lead Costs)	$208,338.00	$90,000.00	20% of component programs total (admin/lead costs)
	A Safe Haven Foundation	$380,000.00	$342,000.00	
	United Church of Rogers Park	$10,000.00	$9,000.00	
	New Beginnings North Shore Congregation	$10,000.00	$9,000.00	
	Howard Area Community Center (M+I)			
	Housing Opportunities for Women (M+I)			
	Organization of the North East (M+I)			
	Good News Partners (PLAN)			
	Housing Opportunities for Women (PLAN)			
	Centro Romero	$96,000.00	$86,400.00	
	A Work of Faith Ministries	$4,000.00	$3,600.00	
	Howard Area Community Center 8	$155,800.00		
	A Safe Haven Foundation	$82,858.00		
	Alternatives, Inc.	$151,198.00		
	Community Counseling Centers of Chicago (CC4)	$111,633.00		
	Unallocated/Unspent by Lead for Components	$1,635.00		
	Component Programs Total	$1,003,124.00	$450,000.00	(excluding lead/admin costs
ROSELAND	**Community Assistance Programs**	**$1,211,462.00**	**$798,751.80**	(component programs + lead costs)
	Community Assistance Programs (Lead Costs)	$208,336.00	$133,125.30	20% of component programs total (admin/lead costs)
	The Youth Peace Center	$20,000.00	$18,000.00	
	Community Assistance Programs	$380,000.00	$342,000.00	
	Developing Communities Projects	$96,000.00	$86,400.00	
	Kids off The Block	$4,000.00	$3,600.00	
	Lights of Zion Ministries 9	$155,731.00	$140,157.90	
	Roseland Cease Fire	$83,854.00	$75,468.60	
	SGA Youth and Family Services	$263,541.00		
	Unallocated/Unspent by Lead for Components			
	Component Programs Total	$1,003,126.00	$665,626.50	(excluding lead/admin costs
SOUTH SHORE	**Black United Fund of Illinois**	**$1,211,462.00**	**$540,000.00**	(component programs + lead costs)
	Black United Fund of Illinois (Lead Costs)	$208,397.00	$90,000.00	20% of component programs total (admin/lead costs)
	Coalition for Improved Education in South Shore (M+I)			
	ABJ Community Services, Inc.	$380,000.00	$342,000.00	
	Impact Ministries	$10,000.00	$9,000.00	
	South Shore Planning and Preservation Coalition	$10,000.00	$9,000.00	
	South Shore Chamber	$100,000.00	$90,000.00	
	Serving At Risk Families (PLAN)			
	A Safe Haven Foundation	$83,855.00		
	Black United Fund of Illinois, Inc. 7	$155,729.00		
	Amani-Trinity United Health Corporation	$263,481.00		
	Unallocated/Unspent by Lead for Components			
	Component Programs Total	$1,003,065.00	$450,000.00	(excluding lead/admin costs

ILLINOIS VIOLENCE PREVENTION AUTHORITY

Neighborhood Recovery Initiative

Cost Data

WEST CHICAGO (GAGE PARK, CHICAGO LAWN)	**Southwest Youth Collaborative**	**$1,211,462.00**	**$798,749.64**	(component programs + lead costs)
	Southwest Youth Collaborative (Lead Costs)	$208,337.00	$133,124.94	20% of component programs total (admin/lead costs)
	St. Gall Perish (M+J)			
	YMCA of Metropolitan Chicago - West Communities YMCA (M+J)			
	South West Youth Collaborative	$385,000.00	$346,500.00	
	Arab American Action Network	$15,000.00	$13,500.00	
	Santa Teresa de Episcopal Church	$100,000.00	$90,000.00	
	Latino Organization of Southwest (PLAN)			
	St. Gall Perish (PLAN)			
	The Sky is the Limit Recovery Facilities	$156,250.00	$140,625.00	
	Agape Family Life Center (Reentry)			
	Healthcare Alternative Systems (HAS)	$0.00		
	Healthcare Alternative Systems (HAS) 23	$83,333.00	$74,999.70	
	Metropolitan Family Services	$151,726.00		
	Youth Guidance	$111,816.00		
	Unallocated/Unspent by Lead for Components			
	Component Programs Total	$1,003,125.00	$665,624.70	(excluding lead/admin costs
WEST GARFIELD PARK	**Chicago Area Project**	**$1,211,462.00**	**$772,822.08**	(component programs + lead costs); All costs paid for by CAPS
	Chicago Area Project (Lead Costs)	$208,337.00	$128,803.68	20% of component programs total (admin/lead costs)
	Better Life for Youth	$10,000.00	$9,000.00	
	Fathers Who Care	$10,000.00	$9,000.00	
	Dream Catchers (M+J)			
	Chicago Area Project	$380,000.00	$342,000.00	
	New Mt. Pilgrim MB Church	$96,000.00	$86,400.00	
	Illinois One Family, One Child (Reentry)	$142,830.00	$128,547.00	Restored reentry due to CAP funding; but need new provider
	TASC, Inc.	$76,746.00	$69,071.40	
	Primo Center Women and Children	$259,754.00		
	Introspect Youth Services, Inc. (SBC)			
	Unallocated/Unspent by Lead for Components	$27,795.00		
	Component Programs Total	$1,003,125.00	$644,018.40	(excluding lead/admin costs
WOODLAWN	**The Woodlawn Organization (Community)**	**$934,744.90**	**$626,086.86**	(component programs + lead costs)
	Children's Home + Aid Society of Illinois (Lead Costs) (7)		$104,347.81	20% of component programs total (admin/lead costs); prior Lead was the Woodlawn Organization
	Metropolitan Area Group for Igniting Civilization (M+J)		$282,260.80	restored program but need new provider - Englewood proportion of 54.1% of component program total
	Kamp Around Kidz (M+J)			
	Sunshine Gospel Ministries	$100,000.00	$70,539.13	restored - Englewood proportion of 13.52% component program total
X	Woodlawn Preservation and Investment Corp. (Reentry)	$126,745.45	$168,939.12	restored program but need new provider - Englewood proportion of 32.38% of component program total
	The Woodlawn Organization (Reentry)			
	Diversify Behavioral Comprehensive Care (DBCC) (SBC)			
	WES Health System	$240,627.00		
	Unallocated/Unspent by Lead for Components	$467,372.45		
	Component Programs Total	$934,744.90	$521,739.05	(excluding lead/admin costs
SOUTH SUBURBS-BREMEN	**Grand Prairie Services**	**$795,837.00**		(component programs + lead costs)
	Grand Prairie Services (Lead Costs)	$208,337.00		transferred to SS Thornton & Rich
	Bremen Youth Services	$231,000.00	$207,900.00	transferring to Thornton lead
	South Suburban Disproportionate Minority Contact	$9,500.00	$8,550.00	transferring to SS-Thornton lead
	Youth Adult Preparatory School Inc.	$9,500.00	$8,550.00	transferring to SS-Thornton lead
	Bremen Youth Services	$43,712.00	$39,340.80	transferring to SS-Rich lead
	Neighborscapes	$6,288.00	$5,659.20	transferring to SS-Rich lead
	Victory Christian Assembly	$81,542.00		
	International Pentecostal Assembly Ecumenical (reentry)	$23,437.00		
	TASC, Inc.	$38,438.00		

ILLINOIS VIOLENCE PREVENTION AUTHORITY
Neighborhood Recovery Initiative
Cost Data

The Network Room (SBC)	$61,875.00		
Bremen Youth Services			
Grand Prairie Services	$81,875.00		
Unallocated/Unspent by Lead for Components	$333.00		
Component Programs Total	$587,500.00	$270,000.00	(excluding lead/admin costs

ILLINOIS VIOLENCE PREVENTION AUTHORITY
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SOUTH SUBURBS - RICH	**Southland Health Care Forum**	**$751,441.00**	**$425,250.00**	(component programs + lead costs)
	Southland Health Care Forum (Lead Costs)	$208,337.00	$110,250.00	35% of component programs total (admin/lead costs)
	Rich Township	$231,000.00	$207,900.00	
	Southland Hispanic Leadership Council	$9,500.00	$8,550.00	
	Bethel Community Facility	$9,500.00	$8,550.00	
	The Network Room (PLAN)	$46,000.00	$41,400.00	restored program but need new provider
	International Pentecostal Assembly Ecumenical (PLAN)			
	Southland Hispanic Leadership Council	$4,000.00	$3,600.00	
	Bremen Youth Services	$43,712.00	$39,340.80	BREMEN
	Neighborscapes	$6,288.00	$5,659.20	BREMEN
	The Link & Option Center (Reentry)	$79,687.00		
	Greater Faith Baptist Church	$19,378.00		
	YWCA Metropolitan Chicago South Suburban Center	$53,233.00		
	The Network Room (SBC)	$40,425.00		
	Unallocated/Unspent by Lead for Components	$381.00		
	Component Programs Total	$543,104.00	$315,000.00	(excluding lead/admin costs
SOUTH SUBURBS - THORNTON TOWNSHIP	**Healthcare Consortium of Illinois**	**$945,837.00**	**$668,250.00**	(component programs + lead costs)
	Healthcare Consortium of Illinois (Lead Costs)	$208,337.00	$173,250.00	35% of component programs total (admin/lead costs)
	Thornton Township	$231,000.00	$207,900.00	
	Healthcare Consortium of Illinois	$19,000.00	$17,100.00	
	Bremen Youth Services	$231,000.00	$207,900.00	BREMEN
	South Suburban Disproportionate Minority Contact	$9,500.00	$8,550.00	BREMEN
	Youth Adult Preparatory School Inc.	$9,500.00	$8,550.00	BREMEN
	Building Our Own Community (M+I)			
	The Success Center	$46,000.00	$41,400.00	
	Healthcare Consortium of Illinois	$4,000.00	$3,600.00	
	Harvey Public School District 152 (PLAN)			
	The Link & Option Center	$93,750.00		
	Project Hope			
	The Link & Option Center	$67,500.00		
	Sadie Waterford Assessment and Therapy Center (SBC)			
	The Network Room (SBC)	$19,250.00		
	Unallocated/Unspent by Lead for Components	$7,000.00		
	Component Programs Total	$737,500.00	$495,000.00	(excluding lead/admin costs
	UIC			
	ILAACP	**1,500,000.00**	**549,465.50**	**reduction of $950,534.50 ($344,047.50 resulting from CMH (SBC Training Team), reentry consultant, and SBC consultant; $606,487 from MEE)**

Lead Agency - Black (bold)
Mentoring Plus Jobs - Blue LAP-bold
Parent Leadership - Green LAP-bold
Reentry - Purple LAP - bold
School-Based Counseling - Orange LAP-bold
Cancelled Contracts - Gray

Neighborhood Recovery Initiative – Impact

Budget:

- Total: $54.05 million ($33.5 million in FY11 and $21.05 million in FY12)
- FY13: $15 million

Services and Outcomes

- Total number (approximate) of people served since the inception of data entry (May 1, 2011) through August 31, 2012 by component program:
    - Total: 45,501
    - Mentoring Plus Jobs: 3,522
    - Parent Leadership: 1,692
    - Reentry: 1,175
    - School-Based Counseling: 39,112*
        - *This value includes participants who attended multiple session groups; it is impossible to determine an unduplicated count.

- Jobs created (part-time and full-time):
    - Total: 6,705 (3,305 in FY11 and 3,400 in FY12)

The University of Illinois at Chicago (UIC) is in the process of conducting an evaluation of the four component programs. The information currently available is from preliminary analysis of programs that occurred in 2011. Mentoring Plus Jobs focused on increasing youth connectedness to adults, improving communication skills, and changing attitudes towards workforce participation. Positive changes were found to be greater among older participants and those with higher levels of educational attainment. Initial results from PLAN suggest the program increased parental involvement and communication with their children. PLAN also provided parents with opportunities to learn about parenting resources and build support networks. Reentry services emphasized participation in educational and vocational programs, employment and skills development, and reducing recidivism for young adults. However, data problems encountered at the beginning of the 2011 reentry program have made it difficult to determine significant effects. The results from school-based counseling are still undergoing analysis, and no definitive conclusions are available at this time.

Summary

The NRI program has created over 6,000 jobs and provided thousands of at-risk youth and parents with comprehensive services aimed at reducing violence and rebuilding vulnerable neighborhoods. Overall, early indications where data is available indicate the program has improved the lives of participants. Over time, we believe reducing risk factors, increasing protective factors, and strengthening communities will lead to successful outcomes for at-risk individuals and neighborhoods, including less violence, poverty, and reliance on government services, and higher graduation rates and employment. However, there is a great amount of uncertainty regarding the most cost-effective interventions, their appropriate target populations, and why these programs are successful, which is partially attributed to the challenges of acquiring reliable measures of youth involvement in illegal behavior. As the NRI progresses, we will continue to improve our administrative data systems and records, collection procedures, and ability to use reliable measures of violence and other important social and economic factors. These actions will allow us to better understand the effects of the program over both the short-term and long-term and provide invaluable information in order to guide policy interventions.

NRI Proposed Budget Jobs Impact

Part-Time Jobs	Original Total	New Total	Difference
Mentoring Plus Jobs			
Admin. Coordinator	23	24	1
Lead Coordinator	69	72	3
Coordinator/Mentor	344	318	-26
Youth	1,720	1,588	-132
Subtotal	**2,156**	**2,002**	**-154**
Parent Leadership			
Admin. Coordinator	23	22	-1
Lead Coordinator	43	41	-2
Parent	1,060	900	-160
Subtotal	**1,126**	**963**	**-163**
Reentry Project Coordinator	14	8	-6
SBC Project Coordinator	18	0	-18
Lead Agency Fiscal Manager	23	24	1
Subtotal	**55**	**32**	**-23**
TOTAL Part-Time Jobs	**3,337**	**2,997**	**-340**
Full-Time Jobs			
Lead Agency Project Coordinators	23	24	1
Reentry Project Coordinators	9	5	-4
SBC Project Coordinators	5	0	-5
SBC Counselors	66	0	-66
Reentry Case Managers	44	24	-20
TOTAL Full-Time Jobs	**147**	**53**	**-94**
TOTAL Full and Part-Time Jobs	**3,484**	**3,051**	**-433**

Irving, Toni

From: McCambridge, Wendy
Sent: Friday, October 05, 2012 9:35 AM
To: Irving, Toni; Cutrone, Jack
Cc: Jenkins, Lorri; Stephens, Lisa
Subject: Requested Changes for Lead and Providing Agencies for NRI

Toni and Jack, per our recent meeting please find below the list of changes being requested or recommended to providers in NRI neighborhoods:

Austin:

- Lead Agency Circle Family requesting to:
  - replace Westside Health in the amount of $90,000 as provider of PLAN component and substitute Circle Family. No performance issues cited.
  - Reallocate funds originally for eliminated provider (Campaign for a Drug Free Westside) in amount of $67304.70 to Living Word Christian Center Prison Ministry

Cicero

- Lead Agency Corazon Community Services requesting to:
  - Replace Family Focus Nuestra and substitute Corazon Community for PLAN provider in amount of $86,400.00

Greater Grand Crossing

- Lead Agency Greater Auburn Gresham Devt Corp requesting to:
  - Assign as sub-contractor to deliver re-entry services to either Teamwork Englewood or Target Area Development (eliminated from Auburn-Gresham as provider) in the amount of $203,645.55
  - South Central has opted out as a participant providing Mentoring + Jobs services in amount of $8,900. GAGD is requesting to reallocate these funds to Exodus Unlimited who is currently a provider for the same component.

Hermosa

- Lead Agency Fellowship Connection is requesting to assign:
  - ULEED as a Mentoring + Jobs provider in the amount of $65,000
  - New Life as a Mentoring + Jobs provider $100,000
  - Fellowship Connection as a Mentoring + Jobs provider in the amount of $127,771.44
  - Segundo Ruiz Belvis Cultural Center as a Mentoring + Jobs provider in the amount of $46,374.03
  - Fellowship Connection for PLAN in amount of $90,000

Logan Square

- Lead Agency Alliance of Local Service Organizations requesting to:
  - Reallocate funds originally for provider (La Capilla del Barrio) in amount of $8,900.00 to Voices of the City. Cited non-performance issues by La Capilla.

Pilsen/Little Village

- Lead Agency was recommended as Fellowship Connection, however, previous lead agency Enlace has protested removal as lead agency
- Suggestion made for Enlace to become Mentoring + Jobs provider in the amount of $338,200

Rogers Park

- Lead Agency Organization of the North East requesting to:
  - Reallocate funds from Centro Romero who has opted out as a provider of PLAN in the amount of $86,400 in funds to existing provider A Work of Faith Ministries.

West Chicago (Gage Park, Chicago Lawn) Little City

- Lead Agency Southwest Youth Collaborative requesting to:
  - Be removed as Lead Agency. Recommends Chicago Area Project to be the lead
  - Possible removal as Mentoring + Jobs provider in the amount of $342,650

Jaclin Davis

From: Desai, Reshma [Reshma.Desai@Illinois.gov]
Sent: Friday, October 12, 2012 2:53 PM
To: Jaclin Davis
Cc: Jenkins, Lorri; Tawny Smith; Salim Al Nurridin; James Lyles; Mayme Buckley; Neal, LaToyia
Subject: RE: Concerns IVPA Unspent Funds Policy

Hi Jaclin,

The IVPA Interim Director has not been named yet. Please give me until early next week to review the status of the various sub-contracted agencies that you listed below and respond to your questions. Thank you.

Reshma Desai ☮
Director of Grant Programs
100 W Randolph, Rm 4-750
Chicago, IL 60601
p: 312.814.1708
f: 312.814.8259

Eva,
Any update on grant recovery? Also, more interesting data on IVPA lack of good Contract compliance.

From: Jaclin Davis [mailto:jdavis@hcionline.org]
Sent: Friday, October 12, 2012 10:30 AM
To: Desai, Reshma
Cc: Jenkins, Lorri; Tawny Smith; Salim Al Nurridin; James Lyles; Mayme Buckl
Subject: Concerns IVPA Unspent Funds Policy
Importance: High

Good Morning Reshma,

It is my understanding that you are the Interim Executive Director of The Illinois Violence Prevention Authority (IVPA), if I have been informed incorrectly please inform me ASAP.

Tuesday, October 9, 2012, the Southland held our monthly NRI Advisory Board Meeting. There are major concerns about IVPA's lack of follow through as well as a concrete policy regarding recouping unspent funds from Subcontractors that have been terminated. Please address the following for the Healthcare Consortium of Illinois (HCI):

1. Project Hope Early Learning Center, HCI was instructed to have our Attorney to attempt to recoup funds. I informed Ms. Shaw of my concerns and the cost that HCI would incur. Please explain why IVPA won't attempt to recoup the funds, please do not reiterate that the Contract was with HCI. If that is the case, what happens if HCI never recoups the money? Is HCI liable for the funds, meaning even if Project Hope Early Learning Center does not voluntarily repay the unspent funds back, is it HCI's responsibility to do so?
2. The Link & Option Center elected to conduct a private Audit, to date HCI has not been provided any findings. What are IVPA's instructions to HCI? Will IVPA attempt to conduct an audit?
3. The Network Room, has not to date provided the necessary documentation to satisfy the fiscal concerns that IVPA shared with the Lead Agencies. What are the instructions to HCI?
4. What if any of the aforementioned organizations file bankruptcy?

The NRI Advisory Board's concern are that the Lead Agencies have followed procedure, mailed letters, conducted FTF meetings, etc. None of the aforementioned have produced any form of repayments to HCI. My question to you is, what is IVPA going to do now? October 31, 2012 is fast approaching and nothing has been thoroughly satisfied to date. Due to the scrutiny of the NRI Program and severity of the cuts in components and

dollars, it is imperative that the unspent funds are recouped, however there is a consensus that IVPA must step up and get involved ASAP.

Your prompt attention to this concern is critical. I can be reached at 708.752.3965 if you need to speak with me.

Jaclin Davis

HEALTHCARE CONSORTIUM
OF ILLINOIS

1350 East Sibley Blvd. Dolton, IL 60419 Telephone: (708) 841-9515 Fax: (708) 841-9681

August 21, 2012

Twin Green
The Link & Option Center, CEO
15652 Homan Avenue
Markham, IL 60428

Dear Ms. Green,

On August 14, 2012 you requested a Fact Finding Meeting at the Monthly Neighborhood Recovery Initiative (NRI) Advisory Board Meeting, regarding your concerns about not being provided a New NRI Contract for School Based Counseling (SBC) and Reentry for FY13. The Healthcare Consortium of Illinois (HCI) has agreed to The Link & Option Center (TLOC) having until end of business Friday, August 24, 2012 to address the attached TLOC Fact Finding Report, as presented to all attendees of the Fact Finding Meeting held on Tuesday, August 21, 2012. Please ensure that you complete the following:

1. Answer with **supporting documentation** all of the Facts that are on the TLOC Fact Finding document (provided by Mr. Lyles).
2. Resubmit 2nd **and** 3rd Quarter Fiscal Reports with **supporting documentation (please do not assume that HCI has all supporting documentation, documentation must correlate and accompany the reports that you resubmit).**
3. **Disclose** where all monies derived from to cover NRI expenses for both 2nd & 3rd Quarter(s) Reports.
4. **Must disclose within the Narrative each and every NSF & Outstanding check and if cured, how was it cured, when was it cured & what method did you cure each debt with.**
5. **Provide** explanation of what caused TLOC's cash flow situation in detail.

The Healthcare Consortium of Illinois must sign your resubmitted 2nd and 3rd Quarter Fiscal Reports. Please ensure that the aforementioned is answered and satisfied to ensure HCI can sign the requested/required reports and submit to The Illinois Violence Prevention Authority (IVPA).

Upon review of The Link & Option Center's 2nd & 3rd Quarter Report(s) for **School Based Counseling, $12,652.62** is due to HCI in Unspent Funds. Upon review of The Link & Option Center's 2nd & 3rd Quarter Report(s) for **Reentry, $3,399.57** is due to HCI in Unspent Funds. A **Grand total of $16,052.19**, respectfully, is due to HCI in Unspent Funds from The Link & Option Center. Please provide a Cashier's Check in the amount of **$16,052.19** to HCI by the end of business Friday, August 24, 2012.

If you have any questions, comments or concerns please do not hesitate to contact James Lyles at 708.841.9515 and/or jlyles@hcionline.org.

Sincerely,

Salim Al Nurridin
Chief Executive Officer

Cc: Lorri Jenkins, NRI Director
Jaelin Davis, HCI NRI Program Coordinator
Pastor Keith Williams, NRI Advisory Board Chairman
Jennifer Artis, CEO, Southland Healthcare Forum
Apostle Carl White Jr., NRI Liaison

THE LINK & OPTION CENTER, INC.

August 24, 2012

Twin D. Green
Founder, President and CEO
The Link & Option Center, Inc.

Joseph G. Bertrand, Jr.
Board Chairman

Michelle L. James
Treasurer

Donna M. Rebeau
Secretary

MEMBERS

Honorable Al Riley
Illinois State Representative

Dr. Jerome Richardson, Ph.D.
Cook County Dept. of Public Health

Lisa D. Freeman, Attorney
BP Amoco

William C. Green
Primarica Financial Services

Dr. A. Edward Davis, Jr.
St. John M.E. Church

Rev. Jeffrey C. Mullins
Victory Christian Assembly

Tyrone D. Ward
Posen/Robbins S. D. 143.5

Dorenda E. Dixon
Cook County Sheriff's Office

Lisette Livingston, J.D.
Chicago Citizen Newspaper Group, Inc.

Mark Mitchell
Jackson and Associates

Thomas Ketcham
PR Resources, Inc.

Kay Giles
America's Choice

Rita Lane
Loyola University Medical Center

Harold Murphy
Retired State Representative

Mr. Salim Al Nurridin
1350 East Sibley Blvd.
Dolton, IL 60419

Dear Mr. Al Nurridin:

After careful discussion with the Board of Director's of The Link & Option Center, Inc., and full review of HCI's request to respond letter dated August 21, 2012, it has been determined that with efficiency and accountability, today August 24, 2012 was not a feasible timeframe to respond after all.

The Link & Option Center recognizes the noted fiscal concerns of the organization and does not take them lightly; and is working toward maintaining our reputation for being fiscally responsible and ensuring that it remains in good standing. Therefore, we have engaged the services of a Certified Public Accountant to conduct a complete analysis all of our records to guarantee that our final submittal of all requested documentation and explanation will be accepted satisfactorily by all interested parties without question.

We believe that the documentation submitted to you in good faith at the meeting held on August 21, 2012 does hold merit, and would hope that once it is fully reviewed it will suffice until our CPA has completed our fiscal analysis and an accurate response is submitted. The Link & Option Center, does not anticipate any further delay in submitting to you a complete response, and we thank you for your patience.

In regard to the final reporting amount of monies owed ($16,052.19) to HCI, we are also having those figures analyzed for accuracy.

TWO PRUDENTIAL PLAZA • 180 N. STETSON, SUITE 3500 • CHICAGO, IL 60601 • PHONE: (312) 268-5715
15652 HOMAN AVE. • MARKHAM, IL 60428 • Phone: (708) 331-4000 • Fax: (708) 331-4877
EMAIL: linkandoptioncenter@link-option.com • Website: www.link-option.com

THE LINK & OPTION CENTER, INC.

Again, I thank you. If you have any questions, please do not hesitate to contact me at 708.331.4880.

Sincerely,

[redacted]

Twin D. Green
Founder and President

Cc: Lorri Jenkins, NRI Director
Jaclin Davis, HCI NRI Program Coordinator
Pastor Keith Williams, NRI Advisory Board Chairman
Jennifer Artis, CEO, Southland Healthcare Forum
Apostle Carl White, Jr. NRI Liaison

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Linking Youth With Options™

HEALTHCARE CONSORTIUM
OF ILLINOIS

1350 East Sibley Blvd. Dolton, IL 60419 Telephone: (708) 841-9515 Fax: (708) 841-9681

August 10, 2011

Dr. Marlene Allen
Executive Director
Project Hope Early Learning Center
14519 S. Western
Dixmoor, IL 60426

Dear Dr. Allen:

This letter is to inform you that upon investigating your NRI Reentry Program location, poor performance and budgeting concerns; your Contract with the Healthcare Consortium of Illinois has been terminated effective August 9, 2011.

You may contact Jaclin Davis at (708) 201.3078 with any questions, comments or concerns.

Sincerely,

Salim Al Nurridin
Chief Executive Officer
Healthcare Consortium of Illinois

Project H.O.P.E. Inc.
Helping Other People Evolve
Early Childhood Center
14519 S. Western Ave.
Dixmoor, IL 60426
708-385-3808 Office
312-267-1809 Fax
Email info@projhopeinc.org
Website www.projhopeinc.org

July 21, 2011

Ms. Judy Stevens
Department of Children & Family Services
1911 S. Indiana Avenue
7th Floor
Chicago, IL 60619

Dear Mrs. Stevens,

Per Mrs. Alexis Carlisle's request during our call yesterday, we are writing this letter to advise that Project HOPE Early Learning Center is not running a Re-entry Program out of our daycare facility.

Mrs. Alexis Carlisle indicated that a state representative advised her that we were running a Recovery program out of our daycare facility. This is not true and it seems that our purpose has been misconstrued and our reputation attacked. In fact, Mrs. Shontee Blankenship conducted a site visit on July 12, 2011. As indicated in Ms. Blankenship's Licensing Monitoring Record (page 2) **"There is no indication that there is operation of the Recovery Initiative Program. Only two classrooms are currently in use (Rooms 1 & 6). All other rooms are not in use."**

Please know that the care and safety of our children is of the utmost importance and we would never jeopardize them in any capacity. We are available to meet anytime to discuss this misconception with said state representative as we have worked hard to maintain an excellent reputation in the community.

Sincerely,

[redacted]

Dr. Marlene Allen
Executive Director

Reentry Program

The Reentry Program component of the Community Violence Prevention Program (CVPP) is a community-based program designed for young people ages 13-28 who are on parole returning to one of the selected target communities from either an Illinois Department of Juvenile Justice (IDJJ) or Illinois Department of Corrections (IDOC) facility. Factors that would make a young person ineligible would be the conviction of a sex or violent crime. Participation by the youth is voluntary. The goal for the program is to increase public safety and to reduce the recidivism rate of the young person through identifying and addressing the risks and needs of the young person upon placement within the community. The community agencies involved with this program have a history of working with juveniles and young adults who have been involved with the criminal justice system. The agencies will be required to provide or link the young people with the following range of services, which are gender specific where appropriate:

- Mentoring
- Family support and parenting skills
- Mental health/Alcohol, tobacco or other drugs treatment
- Educational/supports (emphasis on obtaining HS diploma or GED)*
- Job/vocational training and development
- Emotional/social/life skills development
- Recreational support
- Crisis supports (food, clothing, emergency shelter, bus fare, etc.)*

All reentry providers will provide case management, service planning and coordination amongst multiple systems and service providers involved with the young person's life including, but not limited to DJJ and DOC, behavioral health providers, schools, youth development services, Comprehensive Community Based Youth Services (CCBYS), law enforcement and courts, victim services and healthcare providers. The case manager will conduct home visits and establish regular communication with the young person and family, if appropriate. The case manager will participate in Youth and Family Team meetings that involve the young person, parents/caregivers or other primary support person(s), aftercare specialist (team leader), and parole agent. The case manager will be in close communication with the DJJ/DOC Aftercare team and parole and probation agents regarding the young person's progress towards completion of the identified services and goals. Each case manager will carry a caseload averaging 15-20 young people. Youth will be discharged from the program upon the termination of parole, lack of participation of the young person for a period of 30 days or entering a DJJ or DOC facility for 60 or more days.

* represents services focused on by DOC released young persons

Rev. 4/2013

Parent Program

The Neighborhood Recovery Initiative Parent Program will employ and empower 1,110 parent leaders within the 24 NRI communities to reduce the risk factors that contribute to violence and negativity and promote protective factors that contribute to family and community stability, well-being and peace. The Parent Program is grounded in the research-based, evidence-informed Strengthening Families ™ Protective Factors framework, developed by the Center for the Study of Social Policy in Washington, DC and active in 30 states. There will be a dual focus in communities on building protective factors in families and enhancing the neighborhood's capacity to assist families with building protective factors.

Building protective factors in families will be accomplished through the processes and training developed by the Strengthening Families Illinois / Be Strong Families team over the past seven years, including: parent cafes, Living the Protective Factors training, and Awaken to Your Potential as a Person, as a Parent, as a Leader leadership training through a training of trainers model. Be Strong Families will train NRI Parent Program administrative staff to deliver this training to parent leaders. Once parent leaders are trained, they will form teams of ten to design and implement service projects which will contribute to building protective factors in their community. Service projects will be designed with an eye toward making a positive contribution to the community well beyond the program period. There will be two mandatory service projects for each community: 1) a "Parents Guide to What's Good in the Neighborhood" and 2) ongoing parent cafes (or other ways to teach parents in the community about the protective factors and assist them with strengthening their families). The NRI Administrative team will provide technical assistance and support to parents as they implement their service projects. Be Strong Families will provide intensive support to the Administrative Teams.

In each NRI Parent Program community, there will be an administrative team consisting of a Parent Program Manager (working 28 hours per week) and 2 Parent Program Coordinators (working 16 hours a week). Each community will also employ 50 Parent Leaders (20 in south suburbs) who will work 8 hours per week. The primary criteria for recruiting these parent leaders will be their passion, desire, and enthusiasm for making positive changes in their family and community. There are no age restrictions and all community residents who consider themselves parents are eligible for employment, including teen parents, grandparents, foster parents, and non-custodial fathers. Previous experience with and training by Strengthening Families Illinois will be considered a plus.

The Parent Program will be highly structured and facilitated through a comprehensive implementation manual provided by Be Strong Families. The manual will provide a step-by-step, week-by-week agenda and all administrative forms necessary for implementation of the Parent Program. The program will have three phases:

Phase 1: Administrative Team Orientation and Training (6 weeks: April 22 – May 31, 2013)
At the conclusion of this phase, all members of the Administrative Team will be fully prepared to implement the Parent Program and parent leaders will have been hired.

Phase 2: Parent Leaders Orientation, Training, and Planning (5 weeks: June 3 – July 5, 2013)
At the conclusion of this phase, parent leaders will understand and be intentionally building the protective factors in their families. They will be part of a team of parents and, with the support of their administrative team liaison, they will have developed their Service Project plan.

Phase3: Service Project Implementation (8 weeks: July 8 – August 30, 2013)
At the conclusion of this phase, service projects that contribute to increasing protective factors in communities will have been implemented and sustainability plans will be in place. This includes content for each community's "Parents' Guide to What's Good in the Neighborhood" and provisions for ongoing parent cafes.

Jenkins, Lorri

From: Mike Maziarz [oag42@mail.state.il.us]
Sent: Monday, December 03, 2012 8:42 AM
To: Jenkins, Lorri
Cc: Desai, Reshma; oag94@mail.state.il.us
Subject: Response to Audit Request

Ms. Jenkins.

Below is the audit request made to you from Jill Paller re: information on lead agencies and your response to Jill.

Jill's question was not whether there was a "formal evaluation of NRI grantees" nor whether there was a ranked listing, rather she simply asked for a "listing of all lead agencies and community partners that IVPA has _noted as having performance issues_." Ms. Irving told us that the information she had came from you, not Jack Cutrone and as such, we are requesting that information from you as the source of the information. In fact ICJIA was not responsible for monitoring the lead or subpartners for NRI, that would have been IVPA responsibility.

I believe that when we interviewed you on 8/27/12, you mentioned one subpartner as a problem and no lead agencies. Given that when we interviewed multiple NRI staff at IVPA, we were told very little about agencies that were problematic enough for them to not be utilized as lead agencies, we are again requesting for a "listing of all lead agencies and community partners that IVPA has noted as having performance issues."

Mike Maziarz
Office of the Auditor General

-------- Original Message --------
Subject: RE: NRI Audit Request
Date: Fri, 30 Nov 2012 16:46:21 +0000
From: Jenkins, Lorri <Lorri.Jenkins@Illinois.gov>
To: Jill Michael <oag94@mail.state.il.us>
CC: Desai, Reshma <Reshma.Desai@Illinois.gov>

Good morning Jill,

There was no formal evaluation of NRI grantees, so there is no list that ranks performance. However, we did have organic discussions regarding replacements for agencies that could no longer act as providers. The purpose of the discussions was to ensure that the replacements were as strong as possible. Please contact ICJIA for a current list of agencies that are/will contract under them.

Best,

Lorri

Lorri Jenkins

NRI Program Director

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From: Jill Michael [mailto:oag94@mail.state.il.us]
Sent: Thursday, November 29, 2012 4:04 PM
To: Jenkins, Lorri
Cc: Desai, Reshma
Subject: NRI Audit Request

Lorri,

During our meeting with ICJIA last week, Mike asked Jack Cutrone if the same lead agencies will be used in the NRI communities for Year 3.
Cutrone said yes, with a few exceptions. He mentioned that Toni Irving in the Governor's Office contacted IVPA for the names of those agencies having performance issues. In a follow-up phone call with Irving, she mentioned having received the names of lead agencies with performance issues from you. Will you please provide a complete listing of all lead agencies and community partners that IVPA has noted as having performance issues? Please call with questions - 217/558.3968.

Thanks,

Jill Paller
Audit Supervisor
Illinois Office of the Auditor General