Metropolitan Pier and Exposition Authority



Diversity + Equality + Inclusion

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Affirmative Action Plan

Fiscal Year 2025

(July 1, 2023 – June 30, 2024)

Collection of Data



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MPEA BOARD MEMBERS

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MPEA CEO

Larita D. Clark

SECTION 1. EQUAL EMPLOYMENT OPPORTUNITY AND AFFIRMATIVE ACTION STATEMENT OF COMMITMENT

The Metropolitan Pier and Exposition Authority ("MPEA" or the "Authority") has a policy of providing equal employment opportunity in all employment transactions such as recruitment, hiring, access to training, promotions and transfers, compensation, benefits, discipline, wages, hours and other terms, conditions, or privileges of employment, as well as layoffs, recalls and terminations of women, persons who represent racial minorities, and people with disabilities as defined in federal and State statutes and regulations.

MPEA policy states that no employee will be subject to unlawful discrimination, harassment, intimidation, threats, coercion or retaliation on the basis that they have 1) initiated, assisted or participated in an investigation or other activity related to the administration of any federal, state law or local ordinance requiring equal employment opportunity; 2) complained of or opposed any act or practice made unlawful by any federal or state law or local ordinance requiring equal employment opportunity; or 3) exercised any other right protected by federal or state law or local ordinance requiring equal employment opportunity.

Affirmative action compliance as defined by applicable laws requires positive steps to ensure equal employment of minorities and women in the Authority's workforce. Senior management is held accountable for adherence to and compliance with the Authority's equal employment and affirmative action policies and goals, in the same manner as they are held accountable for all other elements of job performance.

The Authority has also adopted and maintains a minority- and womenowned business enterprise ("MBE" and "WBE") procurement program as a part of its overall affirmative action program, in accordance with the Metropolitan Pier and Exposition Authority Act (the "Act"). Additionally, under the Act, the Authority requires its contractors to promote equal employment opportunity in connection with the hiring of minorities and women on expansion and other construction projects undertaken by the Authority.

The Authority's Director of Human Resources ("HR Director") is responsible for the development, implementation and monitoring of the Authority's affirmative action initiatives. The HR Director offers technical assistance to all business units within the Authority regarding its affirmative action policies and programs. The HR Director also works closely with the Legal Department on key aspects of this Affirmative Action Plan including

the development of employment policies and procedures related to the recruitment and retention of the Authority's workforce.

Respectfully submitted this 1st day of September 2024

Aprilia. Olork Larita Clark (Sep 19, 2024 13:01 PDT)

By Larita D. Clark

Title: Chief Executive Officer

The Authority is a political subdivision, unit of local government, body politic, and municipal corporation existing under the laws of the State of Illinois pursuant to the Metropolitan Pier and Exposition Authority Act, as amended, 70 ILCS 210/1 et seq. ¹(the "Act"). The Authority was established to promote, operate, and maintain fairs, expositions, meetings, and conventions in Cook County, Illinois. The Authority owns the McCormick Place exhibition and convention center. The Authority also owns a 1,252-room Hyatt hotel and conference center adjacent to the convention center, the Navy Pier® entertainment and convention complex, the American Book Company building, and a 1,206-room Marriott Marquis hotel and Wintrust Arena as part of the McCormick Place Complex.

McCormick Place is North America's premier convention facility. The McCormick Place Complex comprises four state-of-the-art buildings, the South, West, North buildings and the Lakeside Center. These buildings have a combined total of more than 2.6 million square feet of exhibit space, and over 600,000 square feet of meeting rooms, making it the nation's largest convention center. Pre-Pandemic, McCormick Place hosts approximately 150 to 200 events and attracts more than 2.5 million trade and public show visitors annually.

McCormick Place features the Arie Crown Theater, which seats 4,249 people. In addition, an expansive series of pedestrian promenades and sky bridges link the entire campus. The Grand Concourse connecting the South and North buildings and the Central Concourse in the West Building also house retail shops, cafes, restaurants and other visitor amenities.

The greater area surrounding McCormick Place is called "McCormick Square," and includes the McCormick Place Complex, the Hyatt Regency McCormick Place Hotel and Conference Center, Wintrust Arena and Marriott Marquis Chicago Hotel. McCormick Square is built on a vision of entertainment, growth, and economic stability for the surrounding neighborhoods and communities. Offering the complete event experience with exhibition and meeting space, hotels, and entertainment within walking distance, McCormick Square will drive job growth and community revitalization.

The McCormick Place Complex is managed and operated by OVG-360 a private venue management company. Navy Pier Incorporated ("NPI"), a non-profit entity, operates and manages the Navy Pier complex pursuant to a lease agreement with the Authority. Hyatt Corporation manages the hotel as the Hyatt Regency McCormick Place. Marriott International manages the Marriott Marquis Chicago.

¹ See Appendix 1 for the full text of the Act

OVG Hospitality at McCormick Place is the exclusive food and beverage provider on campus. Each management company operates pursuant to its own organizational structures and accordingly, independently makes employment decisions subject to the contractual obligations set forth in each company's agreement with the Authority. These major contractors have agreed to implement plans to achieve workforce diversity by providing equal employment opportunities for minorities and women.

SECTION 3. COMMUNICATION OF PLAN AND POLICIES

The Authority communicates its affirmative action policies both externally and internally to assure that its employees, contractors and the public are aware of the organization's commitment to diversity. The Authority's equal employment opportunity policy is communicated to both current and future employees via Notices of Employment Opportunities, which are posted throughout the Authority's facilities and on the Authority's Intranet and Internet sites. The Authority's commitment to equal employment opportunity/affirmative action is also set forth in the Authority's Employee Handbook, Personnel Code and Manual of Personnel Policies and Procedures. Additionally, the Authority's Policy Against Discrimination and Harassment (the "Policy") issued to employees upon hiring and during the year. The Authority conducted training on the Policy to all employees in 2022. The next training session will be scheduled in the year 2023. All such policies are also made available to Authority employees via the Authority's intranet site.

The Authority's policies regarding affirmative action with respect to the procurement process are reflected in a document entitled "Special Conditions Regarding Minority- and Women-Owned Business Enterprises." The "Special

Conditions" document, which is issued with each solicitation, outlines the Authority's plan for the participation of MBE/WBEs on Authority contracts, as well as the process that all Proposers must follow to assist the Authority with meeting its statutory obligations. Per the "Special Conditions," Proposers are required to provide the Authority with a plan illustrating their compliance with the "Special Conditions" when they submit a proposal for an Authority contract. Additionally, expansion and construction projects at McCormick Place also require bidders to commit to equal employment opportunity requirements for the hiring of minorities and women.

A. INTERNAL WORKFORCE TRANSACTIONS

The Authority annually compiles employment transaction data in an effort to analyze the effects of personnel decisions on groups protected by federal, state and local laws. The Authority hired an independent third party, Berkshire Associates, Inc., to conduct various internal workforce analyses based on data compiled by the Human Resources and Payroll Departments. The summaries of the analyses are described in this Plan.

B. EXTERNAL CONTRACTOR REQUIREMENTS

Pursuant to the Act, the Authority requires that its contractors perform their contractual obligations in a non-discriminatory manner. These parties agree to comply with all applicable federal, state and local laws and ordinances that prohibit discrimination. At the time of proposal or bid submission, potential contractors are required to demonstrate compliance with such laws by furnishing the Authority with a copy of their organizations' Equal Employment Opportunity/Affirmative Action Plan. Proposers must also commit to helping the Authority meet the statutorily established goals for MBE/WBE participation; specifically, the Act calls for the Authority to award 25% of the dollar value of all contracts to MBEs and 5% of the dollar value of all contracts to WBEs. Once a contractor is selected to provide goods or services to the Authority, the contractor is also required to submit monthly compliance reports to the Authority's Business Diversity Coordinator as evidence of the achievement of MBE/WBE participation goals.

Additionally, construction contractors involved with expansion projects at the McCormick Place Complex are also required to submit equal employment opportunity reports that indicate contractor compliance with the diversity hiring goals that are established for each project. These contractors are required to cooperate with the Authority in connection with workforce audits that the Authority conducts at various points of project completion.

Under its Management Agreement with MPEA, OVG360 and OVG Hospitality is required to submit for the Authority's approval a strategic diversity and inclusion plan designed to ensure equal employment opportunities for women and minorities. Furthermore, as the MPEA's agent, OVG is required to assist the Authority in meeting its MBE and WBE participation goals on procurement expenditures. The Authority and OVG evaluate contracting opportunities, perform outreach, and monitor actual spend and contractor compliance to maximize opportunities for MBE and WBE firms at McCormick Place. The Authority and OVG continued to host the supplier diversity fair and will partner again in 2024.

Under its Lease Agreement, NPI is required to develop a plan to increase the participation of minorities and women in the operation of Navy Pier, including in the day-to-day operation of the facilities; the purchase of goods and services; and with respect to the redevelopment projects at Navy Pier.

For further information regarding this Plan, please contact: Gloria I. Juarbe Director of Human Resources

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SECTION 6. APPENDICES

Appendix 1	Metropolitan Pier and Exposition Authority Act, Section 23.1
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Illinois Compiled Statutes
Chapter 70
Special Districts
Civic Center
Metropolitan Pier and Exposition Authority Act
70 ILCS 210

Current through P.A. 99-524 of the 2015-2016 Legislative Session and current to State Cases through December 2015.

Sec. 23.1. Affirmative action.

- The Authority shall, within 90 days after the effective date of this amendatory Act (a) of 1984, establish and maintain an affirmative action program designed to promote equal employment opportunity and eliminate the effects of past discrimination. Such program shall include a plan, including timetables where appropriate, which shall specify goals and methods for increasing participation by women and minorities in employment, including employment related to the planning, organization, and staging of the games, by the Authority and by parties which contract with the Authority. The Authority shall submit a detailed plan with the General Assembly prior to September 1 of each year. Such program shall also establish procedures and sanctions (including debarment), which the Authority shall enforce to ensure compliance with the plan established pursuant to this Section and with State and federal laws and regulations relating to the employment of women and minorities. A determination by the Authority as to whether a party to a contract with the Authority has achieved the goals or employed the methods for increasing participation by women and minorities shall be determined in accordance with the terms of such contracts or the applicable provisions of rules and regulations of the Authority existing at the time such contract was executed, including any provisions for consideration of good faith efforts at compliance which the Authority may reasonably adopt.
- (b) The Authority shall adopt and maintain minority and female owned business enterprise procurement programs under the affirmative action program described in subsection (a) for any and all work, including all contracting related to the planning, organization, and staging of the games, undertaken by the Authority. That work shall include, but is not limited to, the purchase of professional services, construction services, supplies, materials, and equipment. The

programs shall establish goals of awarding not less than 25% of the annual dollar value of all contracts, purchase orders, or other agreements (collectively referred to as "contracts") to minority owned businesses and 5% of the annual dollar value of all contracts to female owned businesses. Without limiting the generality of the foregoing, the programs shall require in connection with the prequalification or consideration of vendors for professional service contracts, construction contracts, and contracts for supplies, materials, equipment, and services that each proposer or bidder submit as part of his or her proposal or bid a commitment detailing how he or she will expend 25% or more of the dollar value of his or her contracts with one or more minority owned businesses and 5% or more of the dollar value with one or more female owned businesses. Bids or proposals that do not include such detailed commitments are not responsive and shall be rejected unless the Authority deems it appropriate to grant a waiver of these requirements. In addition, the Authority may, in connection with the selection of providers of professional services, reserve the right to select a minority or female owned business or businesses to fulfill the commitment to minority and female business participation. The commitment to minority and female business participation may be met by the contractor or professional service provider's status as a minority or female owned business, by joint venture or by subcontracting a portion of the work with or purchasing materials for the work from one or more such businesses, or by any combination thereof. Each contract shall require the contractor or provider to submit a certified monthly report detailing the status of that contractor or provider's compliance with the Authority's minority and female owned business enterprise procurement program. The Authority, after reviewing the monthly reports of the contractors and providers, shall compile a comprehensive report regarding compliance with this procurement program and file it quarterly with the General Assembly. If, in connection with a particular contract, the Authority determines that it is impracticable or excessively costly to obtain minority or female owned businesses to perform sufficient work to fulfill the commitment required by this subsection, the Authority shall reduce or waive the commitment in the contract, as may be appropriate. The Authority shall establish rules and regulations setting forth the standards to be used in determining whether or not a reduction or waiver is appropriate. The terms "minority owned business" and "female owned business" have the meanings given to those terms in the Business Enterprise for Minorities, Females, and Persons with Disabilities Act [30 ILCS 575/0.01 et seq.].

(c) The Authority shall adopt and maintain an affirmative action program in connection with the hiring of minorities and women on the Expansion Project and on any and all construction projects, including all contracting related to the planning, organization, and staging of the games, undertaken by the Authority. The program shall be designed to promote equal employment opportunity and

- shall specify the goals and methods for increasing the participation of minorities and women in a representative mix of job classifications required to perform the respective contracts awarded by the Authority.
- (d) In connection with the Expansion Project, the Authority shall incorporate the following elements into its minority and female owned business procurement programs to the extent feasible: (1) a major contractors program that permits minority owned businesses and female owned businesses to bear significant responsibility and risk for a portion of the project; (2) a mentor/protégé program that provides financial, technical, managerial, equipment, and personnel support to minority owned businesses and female owned businesses; (3) an emerging firms program that includes minority owned businesses and female owned businesses that would not otherwise qualify for the project due to inexperience or limited resources; (4) a small projects program that includes participation by smaller minority owned businesses and female owned businesses on jobs where the total dollar value is \$5,000,000 or less; and (5) a set-aside program that will identify contracts requiring the expenditure of funds less than \$50,000 for bids to be submitted solely by minority owned businesses and female owned businesses.
- (e) The Authority is authorized to enter into agreements with contractors' associations, labor unions, and the contractors working on the Expansion Project to establish an Apprenticeship Preparedness Training Program to provide for an increase in the number of minority and female journeymen and apprentices in the building trades and to enter into agreements with Community College District 508 to provide readiness training. The Authority is further authorized to enter into contracts with public and private educational institutions and persons in the hospitality industry to provide training for employment in the hospitality industry.
- (f) McCormick Place Advisory Board. There is created a McCormick Place Advisory Board composed as follows: 2 members shall be appointed by the Mayor of Chicago; 2 members shall be appointed by the Governor; 2 members shall be State Senators appointed by the President of the Senate; 2 members shall be State Senators appointed by the Minority Leader of the Senate; 2 members shall be State Representatives appointed by the Speaker of the House of Representatives; and 2 members shall be State Representatives appointed by the Minority Leader of the House of Representatives. The terms of all previously appointed members of the Advisory Board expire on the effective date of this amendatory Act of the 92nd General Assembly [P.A. 92-208]. A State Senator or State Representative member may appoint a designee to serve on the McCormick Place Advisory Board in his or her absence.

A "member of a minority group" shall mean a person who is a citizen or lawful permanent resident of the United States and who is any of the following:

- (1) American Indian or Alaska Native (a person having origins in any of the original peoples of North and South America, including Central America, and who maintains tribal affiliation or community attachment).
- (2) Asian (a person having origins in any of the original peoples of the Far East, Southeast
 Asia, or the Indian subcontinent, including, but not limited to, Cambodia, China, India, Japan, Korea, Malaysia, Pakistan, the Philippine Islands, Thailand, and Vietnam).
- (3) Black or African American (a person having origins Black or African American (a person having origins in any of the black racial groups of Africa). Terms such as "Haitian" or Negro" can be used in addition to "Black or African American".
- (4) Hispanic or Latino (a person of Cuban, Mexican, Puerto Rican, South or Central American, or other Spanish culture or origin, regardless of race).
- (5) Native Hawaiian or Other Pacific Islander (a person having origins in any of the original peoples of Hawaii, Guam, Samoa, or other Pacific Islands).

Members of the McCormick Place Advisory Board shall serve 2-year terms and until their successors are appointed, except members who serve as a result of their elected position whose terms shall continue as long as they hold their designated elected positions. Vacancies shall be filled by appointment for the unexpired term in the same manner as original appointments are made. The McCormick Place Advisory Board shall elect its own chairperson.

Members of the McCormick Place Advisory Board shall serve without compensation but, at the Authority's discretion, shall be reimbursed for necessary expenses in connection with the performance of their duties.

The McCormick Place Advisory Board shall meet quarterly, or as needed, shall produce any reports it deems necessary, and shall:

- Work with the Authority on ways to improve the area physically and economically.
- Work with the Authority regarding potential means for providing increased economic opportunities to minorities and women produced indirectly or directly from the construction and operation of the Expansion Project.
- Work with the Authority to minimize any potential impact on the area surrounding the

McCormick Place Expansion Project, including any impact on minority or female owned businesses, resulting from the construction and operation of the Expansion Project;

- Work with the Authority to find candidates for building trades apprenticeships, for employment in the hospitality industry, and to identify job training programs;
- Work with the Authority to implement the provisions of subsections (a) through (e) of this Section in the construction of the Expansion Project, including the Authority's goal of awarding not less than 25% and 5% of the annual dollar value of contracts to minority and female owned businesses, the outreach program for minorities and women, and the mentor/protégé program for providing assistance to minority and female owned businesses.
- (g) The Authority shall comply with subsection (e) of Section 5-42 of the Olympic Games and Paralympic Games (2016) Law [65 ILCS 20/5-42]. For purposes of this Section, the term "games" has the meaning set forth in the Olympic Games and Paralympic Games (2016) Law.

APPENDIX 2 METROPOLITAN PIER AND EXPOSITION AUTHORITY POLICY AGAINST DISCRIMINATION AND HARASSMENT (INCLUDING SEXUAL HARASSMENT)

I. POLICY STATEMENT

The Metropolitan Pier and Exposition Authority ("Authority") does not engage in discrimination or harassment or permit discrimination or harassment of individuals based on race; color; sex; pregnancy; childbirth, or related medical conditions; religion; national or ethnic origin; ancestry; age; disability; genetic information; sexual orientation; gender identity or expression; parental status; marital status; citizenship status; arrest record status; military discharge status; veteran status; or any other characteristic protected under applicable federal, state and local law. The Authority is committed to each employee's right to work in a professional atmosphere that promotes equal employment opportunities and prohibits discriminatory practices, including harassment. In turn, the Authority expects its employees to commit to work relationships that are respectful, professional and free of discrimination and harassment.

The Authority's Policy Against Discrimination and Harassment (including Sexual Harassment) (the "Policy") includes procedures for reporting Policy violations and for the prompt resolution of discrimination and harassment complaints. Nothing herein is intended to prevent any person from filing a charge of discrimination or harassment directly with any governmental agency that enforces equal employment opportunity laws or their desire to file a complaint with a court of competent jurisdiction. If the employee elects to file such a charge or complaint with an external agency or court, the investigation of the internal complaint may be suspended while that matter is pending.

This Policy supersedes all prior policies that have been issued by the Authority regarding nondiscrimination, harassment and retaliation.

II. OVERVIEW OF PROHIBITED CONDUCT

The Authority reaffirms its commitment to providing its employees with a work environment in which all employees are treated with respect and dignity, free of bias, prejudice, and harassment. Prohibited conduct will not be engaged in or tolerated by any employee. Prohibited conduct is unacceptable in the workplace and in any work-related setting outside the workplace, such as during business trips, business meetings and business-related social events.

Employees determined responsible for such conduct will be subject to discipline, up to and including discharge.

In addition, the Authority will make every effort to protect its employees from inappropriate behavior and or prohibited conduct engaged in by customers, vendors,

agents or any other third parties who may be on Authority property or doing business with the Authority.

A. Discrimination

The Authority is an Equal Employment Opportunity Employer. Diversity is a core value of the Authority. It is also committed to employing individuals without regard to race; color; sex; pregnancy; childbirth, or related medical conditions; religion; national or ethnic origin; ancestry; age; disability; genetic information; sexual orientation; gender identity or expression; parental status; marital status; citizenship status; arrest record status; military discharge status; veteran status; or any other characteristic protected by law. Hiring, filling vacancies, training, compensation, transfers, promotions, layoffs and recalls, discipline and discharge, are conducted in accordance with all federal, state, local laws and ordinances and in full compliance with the Authority's Manual of Personnel Policies and Procedures, as may be amended.

B. Harassment

Harassment, including sexual harassment, is a form of discrimination. It is important to remember that your actions may not be intended to be discriminatory or harassing but nevertheless may be viewed or perceived that way by another person. The Authority expressly prohibits harassment, including sexual harassment, in its workplace.

1. Harassment: Harassment is defined as unwelcome written, verbal or physical conduct, based on a person's status or any other characteristic protected by law, that denigrates or shows hostility or aversion toward an individual because of his/her race, color, sex, religion, national or ethnic origin, ancestry, age, disability, genetic information, sexual orientation, gender identity or expression, parental status, marital status, citizenship status, military discharge status, veteran status, order of protection status or any other characteristic protected by law and that: (a) has the purpose or effect of creating an intimidating, hostile or offensive work environment; (b) has the purpose or effect of unreasonably interfering with an individual's work performance; or (c) otherwise adversely affects an individual's employment opportunities. Conduct that is abusive or that creates a hostile work environment is strictly prohibited. Harassment in all forms is misconduct and will not be tolerated in the Authority's workplace.

Harassing conduct includes, but is not limited to epithets, slurs or negative stereotyping; threatening, intimidating or hostile acts; denigrating jokes; and written or graphic material that denigrate or show hostility or aversion toward an individual or group. This Policy expressly prohibits any form of or circulation of these materials in the workplace.

2. Sexual Harassment: Sexual harassment is defined as unwelcome sexual advances, requests for sexual favors and other verbal or physical conduct of a sexual nature when, for example: (a) submission to such conduct is made either explicitly or implicitly a term or condition of an individual's employment; (b) submission to or rejection of such conduct by an individual is used as the basis for employment decisions affecting such individual; or (c) such conduct has the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating, hostile or offensive working environment.

Sexual harassment may include a range of subtle and not so subtle behaviors and may involve individuals of the same or different gender. These behaviors may include, but are not limited to: unwanted sexual advances or requests for sexual favors; sexually suggestive or offensive remarks; sexual jokes and innuendo; verbal abuse of a sexual nature; commentary about an individual's body, sexual prowess or sexual deficiencies; leering, whistling or touching; insulting or obscene comments or gestures including offensive gender based comments; display in the workplace of sexually suggestive objects or pictures; offensive emails; and other physical, verbal or visual conduct of a sexual nature.

The Authority expressly prohibits sexual harassment. Sexual harassment constitutes discrimination and is illegal under federal, state and local laws and ordinances.

3. Retaliation: The Authority, in addition to its commitment to provide a work environment free from harassment and discrimination, strictly prohibits retaliation against any individual for making a good faith report of conduct or practice that violates this Policy, participating in good faith investigations by the Authority or other governmental agencies that enforce such equal opportunity laws or regulations, or anyone who may file a complaint with any governmental agency or court in the exercise of any rights protected by any equal employment opportunity law or regulations.

If you believe that you have witnessed or experienced a violation of this policy, you are encouraged and expected to report such conduct. Procedures for reporting and filing complaints are described in detail below.

III. PERSONS COVERED BY THE POLICY

The following persons, individually or as a group, may make a verbal or written complaint of discrimination, harassment or retaliation for reporting prohibited conduct or assisting in the investigation thereof:

- · Current employees, and
- Former employees who file a complaint within 30 calendar days of termination.

IV. REPORTING PROCESS

Employees may file a written report or make a verbal complaint of discrimination, harassment or retaliation. The Authority will investigate all such reports regardless of the identity of either the employee or the person who allegedly engaged in the prohibited conduct.

Prompt reporting of complaints or concerns is essential so that constructive and remedial action can be taken before relationships become irreparably strained. Early reporting and intervention have proven to be the most effective method of resolving actual or perceived incidents of harassment, discrimination or retaliation.

A. Employees

Any employee who believes he or she has been discriminated against, harassed or retaliated against by a supervisor, coworker, customer, vendor or agent of the Authority should immediately provide a written or verbal report to his/her supervisor and or to the Director of Human Resources ("HR"). The employee may also utilize the Authority's **Anonymous Hotline, (312) 409-9870**.

Any employee who is not the subject of the discrimination, harassment or retaliation, but has observed same, is urged to report the observed conduct to his/her Supervisor, the Manager or on the Hotline.

There is no requirement that an employee first report the conduct to a supervisor; the employee may report it directly to the Director of Human Resources.

B. Supervisors

A supervisor who is informed of, or becomes aware of, or reasonably should be aware of a violation of this Policy by an employee or third party is mandated to report all such matters to the Director of Human Resources immediately. Failure to do so may subject the supervisor to discipline, up to and including discharge.

V. COMPLAINT RESOLUTION PROCEDURES

The Director of Human Resources has jurisdiction over the investigation of complaints alleging violations of this Policy. Any person who wishes to report violations of this Policy may do so without fear of reprisal.

Any reported allegation of a potential violation of this Policy will be investigated promptly, thoroughly and impartially. A preliminary investigation and fact finding will be conducted by the Director of Human Resources which may include individual interviews with the parties involved, with individuals who may have observed the alleged conduct or may have other relevant knowledge, or other inquiries.

The Authority will make every effort to maintain confidentiality, to the extent feasible, as it conducts its investigation. However, during the course of the investigation, confidentiality cannot be guaranteed. To assist in maintaining confidentiality, employees involved in an investigation should not discuss the investigation with their co-workers.

A. <u>Mediation</u>

- Mediation is a form of alternative dispute resolution that is offered by the Authority
 to resolve the issues presented by the complainant if requested by the
 complainant. The Director of Human Resources will determine upon completion
 of the preliminary investigation whether mediation is a viable option for the
 presented allegations or if a formal investigation should be conducted by the
 Director of Human Resources.
- 2. Mediation is a completely voluntary option for both parties. If both parties agree to mediation, a third-party mediator, who is not an Authority employee, will conduct the mediation session. The mediator will not impose a decision on the parties. The mediator's goal is to help the parties agree on a mutually acceptable resolution.
- If mediation is agreed to by both parties, the preliminary investigation by the Director of Human Resources will cease but may be reinstated if mediation is terminated by the mediator, by either party, or a mediated agreement cannot otherwise be reached.
- 4. The mediation session is complimentary, and all sessions will be held during employee work hours, when possible.
- 5. If both parties agree to a mediated agreement, the mediator will prepare a written agreement signed by both parties and that must be adhered to by both parties.
- 6. The Director of Human Resources will contact the complainant at agreed to intervals after the mediated agreement has been reached to determine whether the agreement has been followed or breached.
- 7. If the mediated agreement is breached the Director of Human Resources may attempt to secure compliance with the agreement or the complainant may file a formal complaint.

B. Formal Investigation

- If mediation is deemed inappropriate by the Director of Human Resources, is not agreed to by both the complainant and respondent, or a mediated agreement cannot be reached; a formal investigation of the complaint will be conducted by the Director of Human Resources.
- 2. The Director of Human Resources will meet with the complainant who will be provided with a complaint form if one has not been already submitted.
- Written complaints should be signed and should include supporting documentation in order to assist with the investigation. The scope of the investigation will be limited to the specific allegations stated in the complaint unless a new complaint is filed.
- As part of the formal investigation, the Director of Human Resources may confer with Human Resources personnel and other appropriate representatives of senior management or outside consultants, if required.
- 5. The investigation will include the verification of information provided by the complainant. It may include interviews with the person making the complaint, the person against whom the complaint is made, and any potential witness identified by either person, as well as others whom the Authority believes may have relevant information.
- 6. If at the conclusion of the investigation, it is determined that the Policy was not violated or the evidence does not support sustaining the complaint, the complainant and respondent will be notified in writing.
- 7. If at the conclusion of the investigation, it is determined that the Policy may have been violated, the Director of Human Resources will submit a written report to the appropriate Department Head or Director, Human Resources and the Legal Department of the results of the investigation for their review and disposition.
- 8. Upon conclusion of the investigation, the Authority will take prompt and appropriate corrective action if warranted.
- The results of the investigation will be discussed with the person making the complaint and the person against whom the complaint is being made and will be reduced to writing and made a part of the internal complaint file.
- 10. The use of these procedures does not preclude the right of an employee to file a charge directly with any governmental agency that enforces employment discrimination laws or to file a complaint with a court of competent jurisdiction. If

the employee elects to file such a charge or complaint with an external agency or court, the investigation of the internal complaint may be suspended while that matter is pending.

11. If the allegations of the Policy violations are sustained, the Director of Human Resources will contact the complainant after such determination in order to ascertain if the prohibited conduct has recurred. If there is a recurrence, the employee may file another complaint with the Director of Human Resources.

C. Absence of a Formal Complaint

If the Director of Human Resources is alerted to a Policy violation, the Director of Human Resources shall proceed with any action deemed appropriate, to resolve the allegations, whether or not a signed complaint has been provided. Actions the Director of Human Resources may take include but are not limited to site visits, interviews, training or a formal investigation.

VII. POLICY IMPLEMENTATION AND TRAINING

The Authority has developed this Policy to promote a workplace in which its employees can work in an environment free from harassment, discrimination, and retaliation. The Authority will make every reasonable effort to ensure that its employees are familiar with this Policy through its annual training sessions.

Finally, this Policy should not, and may not, be used as a basis for excluding individuals of a particular, protected characteristic (e.g. gender), from participating in business or work-related social activities or discussions. In other words, no one should make the mistake of engaging in discrimination or exclusion in order to avoid allegations of harassment.

The law and the policies of the Authority prohibit disparate treatment on the basis of sex or any other protected characteristic, with regard to terms, conditions, privileges, and prerequisites of employment. The prohibitions against harassment, discrimination and retaliation are intended to complement and further its policies, and not to form the basis of an exception to them. Any employee who has questions or concerns about this Policy or any of the procedures referred to herein should contact the Director of Human Resources.

For further information regarding the Policy or these procedures you may contact:

Gloria I. Juarbe Director of Human Resources

301 E. Cermak Road

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Appendix 3 Workforce Analysis by Organizational Unit/Department

As one of the diagnostic components of the Authority's Plan, the Authority has completed a profile of its workforce as of July 1, 2024. The organizational profile is an overview of the staffing patterns at the Authority and is used to determine whether there are areas in the workforce where minorities or women are underrepresented or concentrated. To complete the organizational profile, the Authority elected to follow the workforce analysis methodology.

The analysis identifies the various departments within the Authority, and for each department lists all job titles. For each job title, the following data is provided:

- · the total number of incumbents;
- · the total number of male and female incumbents; and
- · the total number of male and female incumbents by racial/ethnic group.

The following charts set forth this analysis:

Metropolitan Pier

2025 Annual Affirmative Action Plan

Workforce Analysis

CCEXCO_COM

Sales

Job Code & Title	EEO Code			Total	M	œ	٧	I		۵	2
125002		Total	1 Mal	0	0	0	0	0	0	0	0
Associate Dir of Comm	-	Tot Min	0 Fem	T L		-	0	0	0	0	0
Total for CCEXCO_COM		Total	1 Mal	0	0	0	0	0	0	0	0
		Tot Min	0 Fem	-		0	0	0	0	0	0
CCFIAC_PAY	Finance										

Job Code & Title	EEO Code			Total	*	a	A	I	-	۵	2
245009		Total	1 Mai		0	0	0	0	0	0	0
Payroll Clerk	9	Tot Min	1 Fem	E.	_	_	0	0	0	0	0
475007		Total	1 Mai)		0	0	0	0	0	0
Mgr Payroll	1	Tot Min	1 Fem	T.	0	_	0	0	0	0	0
Total for CCFIAC_PAY		Total	2 Mai		0	0	0	0	0	0	0
		Tot Min	2 Fern		0	2	0	0	0	0	0

Financial Reporting CCFIBD_BTM

Job Code & Title	EEO Code			Total	3	m	V	I	_	۵	2
105000		Total 1	Mal	-	0	0	0	-	0	0	0
Financial Bud, Plan & Anly	-	Tot Min 1	Fem	0	0	0	0	0	0	0	0
Total for CCFIBD_BTM		Total 1	Mal	-	0	Ó	0	1	0	0	0
		Tot Min 1	Fem	0	0	0	0	0	0	0	0
CCFIRI_RSK	Risk Mgmt										

Job Code & Title	EEO Code			Total	*	8	A	I	_	۵	2
541003		Total 1	Mal	1		0	0	0	0	0	0
Mgr Loss Prevention	_	Tot Min 0	Fem	0	0	0	0	0	0	0	0

Morkforce Analysis	クライ ひこくしく ひこうこくこうしん	

					-						
Job Code & Title	EEO Code			Total	*	Δ	4	I	_	۵	7
355035		Total	-	Mai	0	_	0	0	0	0	0
Show Elec	7	Tot Min	-	Fem	0	0	0	0	0	0	0
Total for F1FOF1_ELE		Total	-	Mai	0	_	0	0	0	0	0
		Tot Min	-	Fem	0	0	0	0	0	0	0
MCMA	Operations										

Job Code & Title	EEO Code				Total	*	80	A	I	-	<u> </u>	2
300001		Total	-	Mal	0	0	0	0	0	0	0	0
Dir AV MGMT	-	Tot Min	0	Fem		_	0	0	0	0	0	0
320004		Total	m	Mal	2	2	0	0	0	0	0	0
Audio Visual MGR	-	Tot Min	0	Fem	_		0	0	0	0	0	0
Total for MCMA		Total	4	Mai	2	2	0	0	0	0	0	0
		Tot Min	0	Fem	2	2	0	0	0	0	0	0
CCEXAU_AUD	Audit		}									

Job Code & Title	EEO Code			Total	3	m	V	Ŧ	-	۵	2
340031		Total	1 Mai	0	0	0	0	0	0	0	0
Dir Internal Audit	-	Tot Min	1 Fem	***	0	_	0	0	0	0	0
Total for CCEXAU_AUD		Total	1 Mal	0	0	0	0	0	0	0	0
		Tot Min	1 Fem	₹	0	_	0	0	0	0	0
CCEXCE_CEO	CEO's Office							-			

	· · · · · · · · · · · · · · · · · · ·										
Job Code & Title	EEO Code			Total	>	Ω	٧	Ξ		۵.	7
300008		Total	-	Mai	0	0	0	0	O	0	0
Project Coord Ceo	9	Tot Min	1 Fe	Fem	0	_	0	0	0	0	0
476001		Total	-	Mal	0	0	0	0	0	0	0
Compliance Officer/Brd ADM	-	Tot Min	1 Fe	Fem 1	0	0	0	-	0	0	0

Workforce Analysis CCEXCE_CEO CE

CEO's Office

~ ۵ 0 0 0 0 00000 0 0 I 4 0000 3 ω 00 0 0 ≥ Total Fem Fem Fem Mai Fem Fem Ma Mal Mal Mal Tot Min Tot Min **Tot Min** Total Tot Min Total Tot Min Total Total Total **Human Resources** EEO Code Mgr Operations & LBR Relations CCEXHR_HRS Total for CCEXCE_CEO Sr. Dir Labor Rel & Camp Ops Intergovernment Liaison Chief Executive Officer Job Code & Title 530016 110008 085003 637001

Job Code & Title	EEO Code			Total	_	3	8		4	I	-	۵	2	
476005		Total	_	Mai	0		0	0	0	0	0	0		0
Dir Human Resources	,	Tot Min	_	Fem	-		0	0	0	-	0	0	Ū	
065029		Total	_	Mal	0		0	0	0	0	0	0		70
Benefits & Payroll Coord	9	Tot Min	-	Fem	4		0	0	0	1	0	0	Ū	
Total for CCEXHR_HRS			2	Mai	0		0	0	0	0	0	0		0
		Tot Min	2 F	Fem	2		0	0	0	2	0	0		0
CCEXLE LGL Le	Legal													3

Job Code & Title	EEO Code			Total	3	B	~	A	I	_	۵	,	2	
300008		Total	_	Mal		0	0	0	O		0	0	0	
Project Coord Legal	Б Т	Tot Min		Fem		0	_	0	O.		0	0	0	
640003		Total	-	Mai	_	0	-	0	0		0	0	0	
General Counse	1	Fot Min	-	Fem		0	0	0	0		-	-0	0	
343001		Total	_	Mai		0	0	0			0	0	0	
Deputy General Counsel	1	Tot Min	0	Fem	_	_	0	0	0		0	0	0	
Total for CCEXLE_LGL		Total	6	Mal		0	-	0			0	0	l°	
	_	Fot Min	2	Fem	2	_	_	0	0		-0	0	0	

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Workforce Analysis

CCEXSS_SSA

Security & Safety Admin

Job Code & Title	EEO Code			Total	*	8	4	Ξ	-	۵	2	
300007		Total	-	Mai	0	0	0	0		0	0	0
Project Coord Audit & Security	9	Tot Min	-	Fem	0	0	0	_		0	0	0
Total for CCEXSS_SSA		Total	-	Mai	0	0	0	0		0	0	0
		Tot Min	- F	Fem	-	0	0	-		0	0	0
CCEXSS_TRM	Transportation - McCorr	cCormick PI	ř									
Job Code & Title	EEO Code			Total	*	8	4	I	-	۵.	2	
190003		Total	24 N	Mai 20	4	15	0	-		0	0	0
Traffic Attendant	80	Tot Min	20 F	Fem	0		0	6		0	0	0
190005		Total	2	Mal	-	0	0	0		0	0	0
Working Foreman	7	Tot Min	0	Fem		0	0	0	_	0	0	0
Total for CCEXSS_TRM		Total	26	Mal 21	LC)	15	0	_		0	0	0
		Tot Min	20 F	Fem	5	-	0	က		0	0	0

Fiscal Operations

CCFIAC_FOP

Job Code & Title	EEO Code			Total	*	m	A	I	-	۵	2
340029		Total	1 Mal	0	0	0	0	0	0	0	0
Controller	-	Tot Min	1 Fem	_	0	0	0	_	0	0	0
280047		Total	1 Mai	0	0	0	0	0	0	0	0
Accountant	2	Tot Min	1 Fem	*-	0	_	0	0	0	0	0
Total for CCFIAC_FOP		Total	2 Mai	0	0	0	0	0	0	0	0
		Tot Min	2 Fem	2	0	_	0	_	0	0	0
CCFIAC_FXD	Fixed Assets										

							2000			200	
Job Code & Title	EEO Code			Total	3	Ω	4	I	_	۵	2
271001		Total	1 Mal	al	0	-	0	0	0	0	0
Coord Inventory	9	Tot Min	1 Fem	0	0	0	0	0	0	0	0
Total for CCFIAC_FXD		Total	- R	Mai	0	-	0	0	0	0	0
		Tot Min	1 Fem		0	0	0	0	0	0	0

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	Financ
Workforce Analysis	CCEIAC RDT

Financial Reporting

Job Code & Title	EEO Code			Total	*	œ	V	I	-	۵	2
055001		Total	1 Mal	-	0		0	4	0	0	0
Sr Accountant	2	Tot Min	1 Fem	0	0	0	0	0	0	0	0
475020		Total	1 Mai	0	0	0	0	0	0	0	0
Sr.Mgr Accounting	1	Tot Min	1 Fem	1	0	-	0	0	0	0	0
130022		Total	1 Mal	0	0	0	0	0	0	0	0
Asst Controller		Tot Min	1 Fem		0	-	0	0	0	0	0
Total for CCFIAC_RPT		Total	3 Mai	1	0	0	0	1	0	0	0
		Tot Min	3 Fem	2	0	2	0	0	0	0	0
CCFICF_CFO	CFO's Office										

Job Code & Title	EEO Code			Total	*	8	4	I	-	۵.	2
065005		Total	1 Mai	0	0	0	0	0	0	0	0
Executive Assistant-CFO & Fina	6 To	Tot Min	0 Fem		_	0	0	0	0	0	0
640001		Total	1 Mal	-	_	0	0	0	0	0	0
Chief Financial Officer	1 To	Tot Min	0 Fem	0	0	0	0	0	0	0	0
Total for CCFICF_CFO		Total	2 Mal	-		0	0	0	0	0	0
	To	Tot Min	0 Fem	_		0	0	0	0	0	0
CCFIPU_PUR Pur	Purchasing & Business Diversity	ersity									

Job Code & Title	EEO Code			Total	×	B	4	I		۵.	2
475014		Total	1 Mai	0	0	0	0	0	0	0	0
Diversity Program Manager	9	Tot Min	1 Fem	-	0	•	0	0	0	0	0
330033		Total	1 Mal	0	0	0	0	0	0	0	0
Dir Procurement	-	Tot Min	0 Fem		_	0	0	0	0	0	0
066002		Total	1 Mal	0	0	0	0	0	0	0	0
Procurement Administrator	9	Tot Min	1 Fem	_	0	7	0	0	0	0	0
Total for CCFIPU_PUR		Total	3 Mal	0	0	0	0	0	0	0	0
		Tot Min	2 Fem	n 3	1	2	0	0	0	0	0

	Treasury
Workforce Analysis	CCFITR_TRE

Job Code & Title	EEO Code			Total	×	8	4	I	_	۵	2	
340020		Total	1 Mal	0	0	0	0	0	0	0	0	
Dir Treasury	1	Tot Min	1 Fem	-	0	0	1	0	0	0	0	
Total for CCFITR_TRE		Total	1 Mal	0	0	0	0	0	0	0	0	
		Tot Min	1 Fem	-	0	0	1	0	0	0	0	
CCISIS_OPS	Operations & Support											

Job Code & Title	EEO Code			Total	W	0	V	I		4	2
495006		Total	1 Mal	-	4-	0	0	0	0	0	0
Mgr Facility Floor	-	Tot Min	0 Fem	0	0	0	0	0	0	0	0
330039		Total	1 Mai	1	4	0	0	0	0	0	0
Dir Plant Oper & Facilities	-	Tot Min	0 Fem	0	0	0	0	0	0	0	0
Total for CCISIS_OPS		Total	2 Mai	2	2	0	0	0	0	0	0
		Tot Min	0 Fem	0	0	0	0	0	0	0	0
DVDEDE_DEV	Development										

Job Code & Title	EEO Code				Total	*	20	A	I	_	۵	2
302001		Total	-	Mal	-	0	-	0	0	0	0	0
Planroom Assistant	9	Tot Min	-	Fem	0	0	0	0	0	0	0	0
342001		Total	-	Mal	-	0	0	4	0	0	0	0
Dir Construction Ops	_	Tot Min	-	Ferm	0	0	0	0	0	0	0	0
340030		Total	-	Mai	0	0	0	0	0	0	0	0
Dir.of Planning & Progr MGMT	_	Tot Min	0	Fem	_	~	0	0	0	0	0	0
340022		Total	-	Mal	0	0	0	0	0	0	0	0
Project Manager	1	Tot Min	0	Fem	~	_	0	0	0	0	0	0
110005		Total	-	Mal	0	0	0	0	0	0	0	0
Capital Finance Manager	1	Tot Min	0	Fem	***	-	0	0	0	0	0	0
Total for DVDEDE_DEV		Total	ις,	Mal	2	0		1	0	0	0	Ö
		Tot Min	2	Fem	က	ю	0	0	0	0	0	0

Workforce Analysis MCMAAR_ARI

Arie Crown Theatre

Job Code & Title	EEO Code			Total	3	0	4	Ŧ	-	۵	2
715004		Total	10 Mal	10	80	-	0	-	0	0	0
Teamster Event Excel	7	Tot Min	2 Fem	0	0	0	0	0	0	0	Ó
675001		Total	50 Mai	14	38	2	-	0	0	0	0
Stagehand LS Temp	7	Tot Min	4 Fem	6	00	0		0	0	0	0
600001		Total	3 Mai	3	6	0	0	0	0	0	0
Projectionist LS Temp	7	Tot Min	0 Fem	0	0	0	0	0	0	0	0
451001		Total	5 Mal	5	ιΩ.	0	0	0	0	0	0
Stagehand D/Head LS Temp	7	Tot Min	0 Fem	0	0	0	0	0	0	0	0
Total for MCMAAR_ARI		Total	68 Mal	59	\$2	e	-	-	0	0	0
		Tot Min	6 Fem	6	80	0	-	0	0	0	0
MCMACM CSM CO	Conv Sales & Marketing										

Job Code & Title	EEO Code			Total	*	m	4	I	-	a	2	
476007		Total	1 Mal	0	0	0	0	0	0	0	0	
Sr Dir Campus Sales	1	Tot Min	0 Fem	_	-	0	0	0	0	0	0	
320015		Total	1 Mal	0	0	0	0	0	0	0	0	
Dir Collection Sales	-	Tot Min	1 Fem	-	0	0	-	0	0	0	0	
Total for MCMACM_CSM		Total	2 Mai	0	0	0	0	0	0	0	0	
		Tot Min	1 Fem	2	4	0	1	0	0	0	0	
MCMAFT CSR	FTS Communication Services	ices										

1 1 1 0 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1					1			:		-	
Job Code & Hitle	EEO Code	The state of the s	200 0000	lotai	>	n	∢	ľ		<u>.</u>	7
725013		Total	-	Mai	,	0	0	0	0	0	0
Telephone Tech Foreman	7	Tot Min	0	Fem	0	0	0	0	0	0	0
725012			9	Mai	6	1	0	-	0	0	0
Telephone Tech	7	Tot Min	2	Fem		0	0	0	0	0	0
725010		Total	-	Mal	0	0	0	0	0	0	0
Telephone Tech General Foreman	7	Tot Min	0	Fem	-	0	0	0	0	0	0
Total for MCMAET_CSR		Total	12	Mai 10		1	0	-	0	0	0
		Tot Min	2	Fem	7	2 0	0	0	0	0	Ċ

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Workforce Analysis MCMAET_ELE ET

ETS Electricians

					1000000						
Job Code & Title	EEO Code			Total	>	മ	V	I	_	۵	7
355035		Total	49 Mai	43	18	17	-	7	0	0	0
Show Elec	7	Tot Min	29 Fem	9	2	4	0	0	0	0	0
355034		Total	3 Ma	3	8	0	0	0	0	0	0
Maint Elec Gen Foreman	7	Tot Min	0 Fem	0	0	0	0	0	0	0	0
355029		Total	3 Mal	8	2	0	0	-	0	0	0
Maint Elec Foreman	7	Tot Min	1 Fem	0	0	0	0	0	0	0	0
Total for MCMAET_ELE		Total	55 Mal	49	23	17	-	80	0	0	0
		Tot Min	30 Fem	9	2	4	0	0	0	0	0
MCMAET_PLM	ETS Plumbers										

Job Code & Title	EEO Code			Total	*	80	V	Ξ	-	۵	2
591001		Total	1 Mal	0	0	0	0	0	0	0	0
Plumbing Supt	7	Tot Min	1 Ferm	-	0	_	0	0	0	0	0
585020		Total	1 Mai	-	-	0	0	0	0	0	0
Plumber Foreman	7	Tot Min	0 Fem	0	0	0	0	0	0	0	0
585016		Total	5 Mai	9	3	-	0	-	0	0	0
Plumber	2	Tot Min	2 Ferm	0	0	0	0	0	0	0	0
Total for MCMAET_PLM		Total	7 Mai	9	4	-	0	-	0	0	0
		Tot Min	3 Fern	-	0	-	0	0	0	0	0
MCMAEX_EVT	Event Excellence										

Job Code & Title	EEO Code		0.000	Total	*	m	4	I	-	۵	2
735008		Total	13 Mai	4	4	0	0	0	0	0	0
Ticket Seller NP Temp	8	Tot Min	7 Fem	0 0	2	2	0	S	0	0	0
735003		Total	1 Mai	-	0	-	0	0	0	0	0
Box Office Treas Arie	80	Tot Min	1 Fem	0	0	0	0	0	0	0	0
735001		Total	1 Mai	le le	-	0	0	0	0	0	0
Asst Box Office Treas	9	Tot Min	0 Fem	0	0	0	0	0	0	0	0
Total for MCMAEX_EVT		Total	15 Mai	9 16	4O	-	0	0	0	0	0
		Tot Min	8 Fem	6	2	2	0	5	0	C	C

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Workforce Analysis MCMAMO_BRK B

Bricklayers

Job Code & Title	EEO Code			Total	*	8	A	I	-	۵	2
220011		Total	2 Mai	2	2	0	0	0	0		0
Foreman Bricklayer		Tot Min	0 Fem	0	0	0	0	0	0		0
220010		Total	3 Mai	3	2		0	0	0		0
Bricklayer Asst	7	Tot Min	1 Fem	0	0	0	0	0	0		0
Total for MCMAMO_BRK		Total	5 Mai	5	4	-	0	0	0		0
		Tot Min	1 Fem	0	0	0	0	0	0		0
MCMAMO CRP	Carpenters										

Job Code & Title	EEO Code			Total	*	8	V	Ŧ	-	۵.	7
225025		Total	2	Mai	1	-	0	0	0	0	
Carpenter Foreman	7	Tot Min	-	Fem	0	0	0	0	0	0	
225021		Total	2	Mai	1	0	0	-	0	0	
Superintendent	7	Tot Min	-	Fem	0	0	0	0	0	0	
225019		Total	ത	Mai	6	-	0	0	0	0	
Carpenter	2	Tot Min	-	Fem	0	0	0	0	0	0	
225015		Total	-	Mai	0	0	0	-	0	0	
Carpenter	7	Tot Min	-	Fem	0	0	0	0	0	0	
Total for MCMAMO_CRP		Total	14	Mai 14	10	2	0	2	0	0	
		Tot Min	4	Fem 0	0	0	0	0	0	0	0
MCMAMO_ENG	Engineers				-						

Job Code & Title	EEO Code			Total	*	В	٧	I	_	۵	7
445007		Total	_	Mai		0	0	0	0	0	0
Foreman Mechanic	2	Tot Min	0	Fem		0	0	0	0	0	0
371002		Total	-	Mai		0	0	0	0	0	0
Supt Engineer	7	Tot Min	Ľ O	Fem	0	0	0	0	0	0	0
370021		Total	4	Mai		3	0	0	0	0	0
Asst Chief Engineer Plant	7	Tot Min	Ē.	Fem (0	0	0	0	0	0
370016		Total	2	Mai	2	2 0	0	0	0	0	0
Engineer Trainee	7	Tot Min	0	Fem (0	0	0	0	0	0	0

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Engineers

Job Code & Title	EEO Code			Total	3	0	∢	Ξ	_	۵	2
370015		Total	- N	Mai	-	0	0	0	0	0	0
Asst Supt Engineer	7	Tot Min	0 F	Fem	0	0	0	0	0	0	0
370014		Total	31 N	Mai 28	3 21	2	-	4	0	0	0
Operating Engineer	7	Tot Min	7 Fe	Fem	3	0	0	0	0	0	0
370011		Total	4	Mai	3	-	0	0	0	0	0
Chief Engineer	7	Tot Min	Ξ.	Fem	0	0	0	0	0	0	0
Total for MCMAMO_ENG		Total	44 N	Mai 41	1 32	4	-	4	0	0	0
		Tot Min	9	Fem	3	0	0	0	0	0	0
MCMAMO_MOA N	Maint & Oper Admin										

				L									Ì
Job Code & Title	EEO Code				Total	≥	œ	4	I	_	۵.	7	5 7
384002		Total	-	Mal	0	0	0	0	0			0	0
Campus Ops Administrator	9	Tot Min	0	Fem	1	_	0	0	0		0	0	0
490002		Total	-	Mal	-	-	0	0	0		0	0	0
Sr Utilities Manager	τ-	Tot Min	0	Fem	0	0	0	0	0		_	0	0
Total for MCMAMO_MOA		Total	2	Mal	-	-	0	0	0		0	0	0
		Tot Min	0	Fem	-	_	0	0	0	_	0	0	0
MCMAMO_PAI	Painters		J										1

Job Code & Title	EEO Code			L	Total	3	m	4	I		_	۵	2	
565016		Total	-	Mai	1	0			0	-	0	0		ТО
Painter Foreman		Tot Min		Fem	0	0		_	0	0	0	0		0
565015		Total	-	Mai	7	0			0	-	0	0		ТО
Gen Foreman Painters	7	Tot Min	_	Fem	0	0		0	0	0	0	-6		0
565012		Total	7	Mai	2	1			0	1	0	0		10
Painter	7	Tot Min	_	Fem	0	0			0	0	0	0		-
Total for MCMAMO_PAI		Total	4	Mai	4	-			0	8	0	0		ТО
		Tot Min	ب	Fem	0	0		0	0	0	0	-0		0

Workforce Analysis
MCMAMO_PFT Pip

Pipefitters

							- 32			1000	
Job Code & Title	EEO Code			Total	>	8	A	I	_	4	2
580005		Total 1	Mal	_	-	0	0	0	0	0	0
Pipefitter Foreman	7	Tot Min 0	Ferm	0	0	0	0	0	0	0	0
580004		Total 2	Mai	2	1	-	0	0	0	0	0
Pipefitter	7	Tot Min 1	Fem	0	0	0	0	0	0	0	0
Total for MCMAMO_PFT		Total 3	Mai	3	2	_	0	0	0	0	0
		Tot Min 1	Fem	0	0	0	0	0	0	0	0
MCMAMO_PLT	Energy Center										

Job Code & Title	EEO Code	10 M		Total	8	m	V	I	_	۵	2
370021		Total	1 Mal	-		0	0	0	0	0	0
Asst Chief Engineer Plant	7	Tot Min	0 Fem	0	0	0	0	0	0	٥	0
370014		Total	3 Mai	3		-	0	-	0	0	0
Operating Engineer	7	Tot Min	2 Fem	0	0	0	0	0	0	0	0
370011		Total	1 Mai	-		0	0	0	0	0	0
Chief Engineer	7	Tot Min	0 Fem	0	0	0	0	0	0	0	0
Total for MCMAMO_PLT		Total	5 Mal	5	8	-	0	-	0	0	0
		Tot Min	2 Fem	0	0	0	0	0	0	0	0
MCMAMO_REC	Receiving										

Job Code & Title	EEO Code				Total	*	8	V	I	_	۵	2
605018		Total	-	Mal	+-	0	_	0	0	0	0	0
Asst Supvr Receiving	∞	Tot Min	-	Fem	0	0	0	0	0	0	0	
605017		Total	-	Mal	+-	-	0	0	0	0	0	
Sr Receiving Supvr	œ	Tot Min	0	Fem	0	0	0	0	0	0	0	
Total for MCMAMO_REC		Total	2	Mal	2	_	1	0	0	0	0	
		Tot Min	-	Ferm	0	0	0	0	0	0	0	0

Workforce Analysis
MCMAMO_SFT Spri

Sprinklerfitters

Job Code & Title	EEO Code			Total	LE .	3	œ	4	I	_	4	2
670007		Total	2	Mai	2	2		0	0	0	0	0
Sprinklerfitter	7	Tot Min	0	Fem	0	0		0	0	0	0	0
820008		Total	-	Mal	-	-		0	0	0	0	0
Sprinklerfitter Foreman	7	Tot Min	0	Fem	0	0		0	0	0	0	0
Total for MCMAMO_SFT		Total	က	Mai	6	က		0	0	0	0	0
		Tot Min	0	Fem	0	0		0	0	0	0	0

Appendix 4 Job Group Analysis Summary

As the second diagnostic component of the Authority's Plan, Berkshire Associates Inc. has conducted a job group analysis. The job group analysis is the first step in comparing the representation of minorities and women in the workforce covered by this Plan with the estimate of the available qualified minorities and women who could be employed by the Authority in positions covered by this Plan.

In designing the Authority's job groups, the following elements were considered:

- similarity of duties and responsibilities; and
- similarity of opportunities for advancement including training, transfers, promotions, mobility and other career enhancements.

Although not a determinative factor in designing job groups, Berkshire also attempted to create job groups that were large enough to conduct an appropriate analysis.

As detailed in the Job Group Analysis report, this Plan covers 309 employees including 119 minorities (38.54%) and 65 women (21.04%) and 622 on-call trades which include 168 minorities (27%) and 76 women (12.22%).

The following Job Group Analysis report identify the job groups analyzed by Berkshire for the creation of this Plan, the job titles that comprise each job group, and the percentage of minority incumbents and the percentage of female incumbents in each job group:

Metropolitan Pier

2025 Annual Affirmative Action Plan

Chicago, IL

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1A	OFFICIALS AND ADMINISTRATORS	M	NISTR/	TORS	EEC	EEO Code: 1
Job Code & Title	Grade		Min	Fem		
640001 - Chief Financial Officer		#	0	0		
1 Employee	15	%	0.00	00:00		
640003 - General Counsel		#	-	0		
1 Employee	15	%	100.00	0.00		
2 Employees	Totals	#	-	0		
		%	50.00	0.00		
				-		
18	OFFICIALS AND ADMINISTRATORS		NISTR	TORS	EEC	EEO Code: 1
Job Code & Title	Grade		Min	Fem		
125002 - Associate Dir of Comm		#	0	-		
1 Employee		%	0.00	100.00		
340022 - Project Manager		*	0	-		
1 Employee		%	00.00	100.00		
495006 - Mgr Facility Floor		#	0	0		
1 Employee		%	00.00	0.00		
637001 - Chief Executive Officer		*	-	-		
1 Employee	15	%	100.00	100.00		
110008 - Sr. Dir Labor Rel & Camp Ops		*	0	0		
1 Employee	14	%	00.00	0.00		
343001 - Deputy General Counsel		3 ±	0	-		
1 Employee	14	%	0.00	100.00		
330033 - Dir Procurement		##	0	-		
1 Employee	13	%	00.00	100.00		1
340020 - Dir Treasury		#	1	1		
1 Employee	13	%	100.00	100.00		

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Job Code & Title			1		
	Grade		Min	Fem	
340029 - Controller		#:	-		
1 Employee	13	%	100.00	100.00	
340030 - Dir.of Planning & Progr MGMT		#	0		
1 Employee	13	%	0.00	100.00	
340031 - Dir Internal Audit		#	-		
1 Employee	13	%	100.00	100.00	
342001 - Dir Construction Ops		*	-	0	
1 Employee	13	%	100.00	0.00	
490002 - Sr Utilities Manager		#	0	0	
1 Employee	13	%	0.00	0.00	
330039 - Dir Plant Oper & Facilities		*	0	0	
1 Employee	12	%	0.00	0.00	
130022 - Asst Controller		*	-		
1 Employee	1	%	100.00	100.00	
320004 - Audio Visual MGR		#	0		
3 Employees	11	%	00.0	33.33	
320015 - Dir Collection Sales		#	1	-	
1 Employee	11	%	100.00	100.00	
541003 - Mgr Loss Prevention		*	0	0	
1 Employee	11	%	0.00	0.00	
110005 - Capital Finance Manager		#	0		
1 Employee	10	%	0.00	100.00	
475007 - Mgr Payroll		#	-		
1 Employee	10	%	100.00	100.00	
475020 - Sr.Mgr Accounting		#	-		
1 Employee	10	%	100.00	100.00	
476001 - Compliance Officer/Brd ADM		#	-		
1 Employee	10	%	100.00	100.00	
476005 - Dir Human Resources		#	1	1	
1 Employee	10	%	100.00	100.00	

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1B OFFICIALS AN	AND ADMINISTRATORS	MINIS	STRA	ORS	EEO Code: 1
Job Code & Title	Grade	2	Min	Fem	
476007 - Sr Dir Campus Sales	┝	**	0		
1 Employee	10 %	0 %	00.00	100.00	
085003 - Intergovernment Liaison	-	#	0	0	
1 Employee	60	0 %	0.00	0.00	
105000 - Financial Bud, Plan & Anly		**	_	0	
1 Employee	60	10 %	100.00	0.00	
300001 - Dir AV MGMT	-	*	0	_	
1 Employee	60	0 %	0.00	100.00	
530016 - Mgr Operations & LBR Relations		*	-		
1 Employee	60	10 %	100.00	100.00	
30 Employees To	Totals	**	13	20	
	0		43.33	66.67	
2A PROFESSION	NALS				EEO Code: 2
Job Code & Title G	Grade	2	Min	Fem	
055001 - Sr Accountant	├	*	_	0	
1 Employee	60	10 %	100.00	0.00	
280047 - Accountant	-	**	_		
1 Employee	07		100.00	100.00	
2 Employees To	Totals	#	2	-	
	0	10 %	100.00	20.00	
			ļ		
6A ADMINISTRAT	IVE SI	JPP	ORT a	ADMINISTRATIVE SUPPORT and SALES WORKERS	EEO Code: 6
Job Code & Title	Grade	2	Min	Fem	
065005 - Executive Assistant-CFO & Fina	-	*#:	0	4	
1 Employee	0,	0 %	0.00	100.00	
245009 - Payroll Clerk	-	*	1		
1 Employee	-	10 %	100.00	100.00	

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6A ADMINISTRA	TIVE SI	JPPOF	₹T an	ADMINISTRATIVE SUPPORT and SALES WORKERS	EEO Code: 6
Job Code & Title	Grade	Min	-	Fem	
735001 - Asst Box Office Treas	*	0		0	
1 Employee	%	00.00		0.00	
475014 - Diversity Program Manager	#	-			
1 Employee	10 %	100.00		100.00	
300007 - Project Coord Audit & Security	*	-			
1 Employee	% 60	100.00	-	100.00	
300008 - Project Coord Legal	*	-			
1 Employee	% 60	100.00		100.00	
300009 - Project Coord Ceo	*	-	_		
1 Employee	% 60	100.00	-	100.00	
302001 - Planroom Assistant	*	-		0	
1 Employee	60	100.00		0.00	
384002 - Campus Ops Administrator	**	0			
1 Employee	% 60	00.00		100.00	
066002 - Procurement Administrator	#	-			
1 Employee	05 %	100.00		100.00	
065029 - Benefits & Payroll Coord	*	-			
1 Employee	04 %	100.00		100.00	
271001 - Coord Inventory	*	-		0	
1 Employee	03 %	100.00		0.00	
12 Employees	Totals #	6		o	
	%	75.00		75.00	
7A SKILLED WORKERS - MGT LEVEL	RKERS	- MGT	. LEV	EL	EEO Code: 7
Job Code & Title	Grade	Min	-	Fem	
670008 - Sprinklerfitter Foreman	#	0		0	
1 Employee	%	00:00		0.00	
190005 - Working Foreman	#	0			
2 Employees	% 00	00:00		20.00	

Job Group Analysis

Job Code & Title	Grade		Min	Fem	
225021 - Superintendent		#	-	0	
2 Employees	00	%	50.00	0.00	
225025 - Carpenter Foreman		#	-	0	
2 Employees	00	%	50.00	0:00	
355029 - Maint Elec Foreman		#	-	0	
3 Employees	00	%	33.33	00:0	
355034 - Maint Elec Gen Foreman		*	0	0	
3 Employees	00	%	0.00	0000	
370011 - Chief Engineer		#	-	0	
5 Employees	00	%	20.00	0000	
370015 - Asst Supt Engineer		#	0	0	
1 Employee	00	%	0.00	00:0	
370021 - Asst Chief Engineer Plant		#	-	0	
5 Employees	00	%	20.00	00.0	
371002 - Supt Engineer		#	0	0	
1 Employee	00	%	0.00	0.00	
445007 - Foreman Mechanic		#	0	0	
1 Employee	00	%	0.00	0.00	
565015 - Gen Foreman Painters		#	-	0	
1 Employee	00	%	100.00	0.00	
565016 - Painter Foreman		*	-	0	
1 Employee	00	%	100.00	0.00	
580005 - Pipefitter Foreman		#	0	0	
1 Employee	00	%	00.00	00:0	
585020 - Plumber Foreman		#	0	0	
1 Employee	00	%	00.00	00.0	
725010 - Telephone Tech General Foreman		#	0		
1 Employee	00	%	0.00	100.00	
725013 - Telephone Tech Foreman		#	0	0	
1 Employee	00	%	00.00	0.00	

Job Group Analysis

7A	SKILLED WORKERS - MGT LEVEL	S	MGT LI	VEL	EEO Code: 7
Job Code & Title	Grade		Min	Fem	
32 Employees	Totals	#	7	2	
		%	21.88	6.25	
82	SKILLED WORKERS - ELECTRICIANS	S	ELECT	SICIANS	EEO Code: 7
Job Code & Title	Grade		Min	Fem	
355035 - Show Elec		**	30	9	
50 Employees	00	%	60.00	12.00	
50 Employees	Totals	**	30	Ø	
		%	00.09	12.00	
22	SKILLED WORKERS - ALL OTHER	Ś	ALL OT	HER	EEO Code: 7
Job Code & Title	Grade		Min	Fem	
220010 - Bricklayer Asst		#	-	0	
3 Employees	00	%	33.33	0.00	
220011 - Foreman Bricklayer		#	0	0	
2 Employees	00	%	0.00	0.00	
225015 - Carpenter		#	-	0	
1 Employee	00	%	100.00	0.00	
225019 - Carpenter		*		0	
9 Employees	00	%	11.11	0.00	
370014 - Operating Engineer		**	o	8	
34 Employees	00	%	26.47	8.82	
370016 - Engineer Trainee		*	0	0	
2 Employees	00	%	0.00	0.00	
451001 - Stagehand D/Head LS Temp	dw	*	0	0	
5 Employees	00	%	0.00	0.00	
565012 - Painter		#	1	0	
2 Employees	00	%	50.00	0.00	

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22	SKILLED WORKERS - ALL OTHER	3 - A	LL 01	HER			EEO Code: 7
Job Code & Title	Grade		Min	Fem			
580004 - Pipefitter		*	-	0			
2 Employees	00	%	50.00	0.00			
585016 - Plumber		71:	2	0			
5 Employees	00	%	40.00	0.00			
591001 - Plumbing Supt		*	-	-			
1 Employee	6 00	7 %	100.00	100.00			
600001 - Projectionist LS Temp		#	0	0			
3 Employees	6 00	%	0.00	0.00			
670007 - Sprinklerfitter		4 ±		0			
2 Employees	6 00	%	0.00	0.00			
675001 - Stagehand LS Temp		*	4	0			
50 Employees	6 00	%	8.00	18.00			
715004 - Teamster Event Excel		*	2	0			
10 Employees	6 00	%	20.00	00:00			
725012 - Telephone Tech		*	2	-			
10 Employees	6 00	%	20.00	10.00			
141 Employees	Totals	*	25	41			
	0	%	17.73	9.93			
8A	SERVICE WORKERS	10					EEO Code: 8
Joh Code & Title	- Feet	L	Min	Form		1	

8 A	SERVICE WORKERS	(0					EEO Code:	ode:
Job Code & Title	Grade	2	Min F	Fem				
190003 - Traffic Attendant		*	20	4				
24 Employees	6 00	%	83.33	16.67				
605017 - Sr Receiving Supvr		#	0	0				
1 Employee	6 00	0 %	0.00	00:00				
605018 - Asst Supvr Receiving	76	*	-	0				
1 Employee	6 00	10 %	100.00	0.00				
735003 - Box Office Treas Arie		*	-	0				
1 Employee	6 00	10 %	100.00	0.00				

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roup
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8 A	SERVICE WORKERS	တ			EEO Code: 8
Job Code & Title	Grade		Min	Fem	
735008 - Ticket Seller NP Temp		#	7	6	
13 Employees	% 00	%	53.85	69.23	
40 Employees	Totals	#	29	13	
		%	72.50	32.50	

Appendix 5 Availability Analysis and Statistics

The estimated availability analysis is part of the final diagnostic component of this Plan. The purpose of this analysis is to establish a benchmark against which the demographic composition of the Authority's workforce may be compared to determine whether barriers to equal employment opportunity may exist within particular job groups.

The estimated availability analysis for each job group examines potential areas of availability for individuals with the requisite skills outside the Authority (external availability). In determining availability, Berkshire selected our reasonable recruitment area in such a way as not to exclude qualified minorities and women. Moreover, when determining external availability Berkshire used as their source of data the most current and discrete statistical information available. For this availability analysis, Berkshire used the EEO Tabulation 2014-2018 American Community Survey Data from the US Census Bureau. Finally, where a job group is composed of different job titles that carry different availability rates, a composite availability figure was calculated. Berkshire arrived at the composite availability figure by determining the proportion of the job group incumbents employed in each job title, weighting the availability for each job title by the proportion of incumbents employed in that title, and adding together the weighted availability estimates. However, the actual availability for some job groups may vary from this estimate as a result of the union referral process for the trades which refers applicants based on their union criteria such as seniority.

In determining availability, Berkshire assigned a census title code for each staffed job as of July 01, 2024 and a labor market area for each of the Authority's job groups. The Authority's job groups include:

- 1A OFFICIALS AND ADMINISTRATORS
- 1B OFFICIALS AND ADMINISTRATORS
- 2A PROFESSIONALS
- 6A ADMINISTRATIVE SUPPORT and SALES WORKERS
- 7A SKILLED WORKERS MGT LEVEL
- **7B SKILLED WORKERS ELECTRICIANS**
- 7C SKILLED WORKERS ALL OTHER
- **8A SERVICE WORKERS**

External recruitment area: The Chicago-Joliet-Naperville, IL-IN-WI Metropolitan Statistical Area is the labor market area for each of the Authority's job groups because it is the geographical area from which the Authority usually seeks or reasonably would seek workers to fill positions in some of its job groups that are not subject to the union referral process. This area was chosen based on current practices and was drawn in such a way as not to have the effect of excluding minorities or women.

Metropolitan Pier

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Availability Factor Computation Form

1A - OFFICIALS AND ADMINISTRATORS

Factor	Weight %		Z.	Fem	Source of Statistice
					Source of Contract
1. Percentage of minorities or women with	100,00	Raw Statistics 22.61	22.61	43.76	Chicago-Naperville-Elgin, IL-
requisite skills in the reasonable recruitment area.		Weighted Factor 22.61 43.76	22.61	43.76	IN-WI Metro Area
2: Percentage of minorities or women among	00'0	Raw Statistics 0.00	00.0	0000	Feeder Job Computations
those promotable, transferable, and trainable within the contractor's organization.		Weighted Factor 0.00	0.00	0.00	
		Availability 22.61 43.76	22.61	43.76	

1B - OFFICIALS AND ADMINISTRATORS

Factor	Weight %		Min	Min Fem	Source of Statistics
 Percentage of minorities or women with requisite skills in the reasonable recruitment area. 	100.00	Raw Statistics 26.21 45.21 Weighted Factor 26.21 45.21	26.21	45.21	Chicago-Naperville-Elgin, IL- IN-V/I Metro Area
 Percentage of minorities or women among those promotable, transferable, and trainable within the contractor's organization. 	00'0	Raw Statistics 0.00 Weighted Factor 0.00	0.00	0.00	Feeder Job Computations
		Availability 26.21 45.21	26.21	45.21	

2A - PROFESSIONALS

Factor	Weight %		Min	Fem	Source of Statistics
1. Percentage of minorities or women with	100.00	Raw Statistics 31.20	31.20	56.32	Chicago-Naperville-Elgin, IL-
requisite skills in the reasonable recruitment area.		Weighted Factor 31.20	31.20	56.32	IN-WI Metro Area
2. Percentage of minorities or women among	0.00	Raw Statistics 0.00	0.00	0:00	Feeder Job Computations
those promotable, transferable, and trainable within the contractor's organization.		Weighted Factor 0.00	0.00	00.00	
		Availability 31.20 56.32	31.20	56.32	
			-		

Availability Factor Computation Form

6A - ADMINISTRATIVE SUPPORT and SALES WORKERS

	Maralana 0/				
I DOOR I	Weigin 76		UIW		Source of Statistics
1: Percentage of minorities or women with	100.00	Raw Statistics 42.15 76.49	42.15	76.49	Chicago-Naperville-Elgin, IL-
requisite skills in the reasonable recruitment area.		Weighted Factor 42.15 76.49	42.15	76.49	IN-WI Metro Area
2: Percentage of minorities or women among	0.00	Raw Statistics 0.00	0.00	0.00	Feeder Job Computations
those promotable, transferable, and trainable within the contractor's organization.		Weighted Factor 0.00	00:00	0.00	
		Availability 42.15 76.49	42.15	76.49	

7A - SKILLED WORKERS - MGT LEVEL

Factor	Weight %		Min	Fem	Source of Statistics
 Percentage of minorities or women with requisite skills in the reasonable recruitment area. 	100.00	Raw Statistics 32.08 Weighted Factor 32.08	32.08	5.88	Chicago-Naperville-Elgin, IL- IN-WI Metro Area
 Percentage of minorities or women among those promotable, transferable, and trainable within the contractor's organization. 	0.00	Raw Statistics 0.00 Weighted Factor 0.00	0.00	0.00	Feeder Job Computations
		Availability 32.08	32.08	5.88	

7B - SKILLED WORKERS - ELECTRICIANS

Factor	Weight %		Min	Min Fem	Source of Statistics
1; Percentage of minorities or women with	100.00	Raw Statistics 28.03	28.03	2.65	Chicago-Naperville-Elgin, IL-
requisite skills in the reasonable recruitment area.		Weighted Factor 28.03	28.03	2.65	IN-WI Metro Area
2: Percentage of minorities or women among	0.00	Raw Statistics	s 0.00	0:00	Feeder Job Computations
those promotable, transferable, and trainable within the contractor's organization.		Weighted Factor 0.00	0.00	0.00	
		Availability 28.03	28.03	2.65	

Availability Factor Computation Form

7C - SKILLED WORKERS - ALL OTHER

Factor	Weight %	7-3	Min	Fem	Source of Statistics
1: Percentage of minorities or women with	100.00	Raw Statistics 48.61 16.41	48.61	16.41	Chicago-Naperville-Elgin, IL-
requisite skiils iri the reasonable recruitment area.		Weighted Factor 48.61 16.41	48.61	16.41	IN-WI Metro Area
2: Percentage of minorities or women among	0.00	Raw Statistics 0.00	0.00	0.00	Feeder Job Computations
those promotable, transferable, and trainable within the contractor's organization.		Weighted Factor 0.00	0.00	0.00	
		Availability 48.61 16.41	48.61	16.41	

8A - SERVICE WORKERS

Factor	Weight %		Min	Fem	Source of Statistics
 Percentage of minorities or women with requisite skills in the reasonable recruitment area. 	100.00	Raw Statistics 55.57 Weighted Factor 55.57	55.57	40.57	Chicago-Naperville-Elgin, IL- IN-WI Metro Area
2: Percentage of minorities or women among those promotable, transferable, and trainable within the contractor's organization.	00.00	Raw Statistics 0.00 Weighted Factor 0.00	0.00	0.00	Feeder Job Computations
		Availability 55.57 40.57	55.57	40.57	

Appendix 6 Comparison of Incumbency vs. Estimated Availability

The Authority has compared the representation of minorities and women in each job group with the external estimated availability for employment in the job group. Where actual representation was less than the external estimated availability, the Authority conducted a statistical test to determine whether the difference was greater than could reasonably be expected. Where the job group was of a sufficient size to analyze using the two-standard-deviation test, the Authority applied that methodology. Where the use of the two-standard-deviation test was not appropriate, the Authority used the exact binomial methodology. The Incumbency vs. Estimated Availability report follows:

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Incumbency vs. Estimated Availability

	1A	OFFICI	ALS AND
Total Emp		Min	Fem
2	Employment %	50.00	0.00
	Availability %	22,61	43.76
	Statistical Value		0.508E
	Shortfall		
	1B	OFFICI	ALS AND
Total Emp		Min	Fem
30	Employment %	43.33	66.67
	Availability %	26.21	45.21
	Statistical Value		
	Shortfall		
	2A	PROFE	SSIONAL
Total Emp		Min	Fem
2	Employment %	100.00	50.00
-	Availability %	31.20	56.32
	Statistical Value		1.000E
	Shortfall		
	6A	A COMMINI	ISTRATIV
	OA	ADMIN	SINAIN
	OA		
Total Emp		Min	Fem 75.00
	Employment % Availability %		Fem
Total Emp	Employment %	Min 75.00	Fem 75.00
Total Emp	Employment % Availability %	Min 75.00	Fem 75.00 76.49
Total Emp	Employment % Availability % Statistical Value Shortfall	Min 75.00 42.15	Fem 75.00 76.49 1.000E
Total Emp 12	Employment % Availability % Statistical Value	Min 75.00 42.15	Fem 75.00 76.49 1.000E
Total Emp 12 Total Emp	Employment % Availability % Statistical Value Shortfall	Min 75.00 42.15 SKILLE	Fem 75.00 76.49 1.000E
Total Emp 12	Employment % Availability % Statistical Value Shortfall 7A Employment %	Min 75.00 42.15 SKILLE Min 21.88	Fem 75.00 76.49 1.000E D WORK Fem 6.25
Total Emp 12 Total Emp	Employment % Availability % Statistical Value Shortfall 7A Employment % Availability %	Min 75.00 42.15 SKILLE Min 21.88 32.08	Fem 75.00 76.49 1.000E
Total Emp 12 Total Emp	Employment % Availability % Statistical Value Shortfall 7A Employment %	Min 75.00 42.15 SKILLE Min 21.88	Fem 75.00 76.49 1.000E D WORK Fem 6.25
Total Emp Total Emp 32	Employment % Availability % Statistical Value Shortfall 7A Employment % Availability % Statistical Value Shortfall	Min 75.00 42.15 SKILLE Min 21.88 32.08 1.237	Fem 75.00 76.49 1.000E D WORK Fem 6.25 5.88
Total Emp 32	Employment % Availability % Statistical Value Shortfall 7A Employment % Availability % Statistical Value	Min 75.00 42.15 SKILLE Min 21.88 32.08 1.237	Fem 75.00 76.49 1.000E D WORK Fem 6.25 5.88
Total Emp 32 Total Emp	Employment % Availability % Statistical Value Shortfall 7A Employment % Availability % Statistical Value Shortfall	Min 75.00 42.15 SKILLE Min 21.88 32.08 1.237	Fem 75.00 76.49 1.000E D WORK Fem 6.25 5.88
Total Emp Total Emp 32	Employment % Availability % Statistical Value Shortfall 7A Employment % Availability % Statistical Value Shortfali 7B Employment %	Min 75.00 42.15 SKILLE Min 21.88 32.08 1.237 SKILLE Min 60.00	Fem 75.00 76.49 1.000E D WORK Fem 6.25 5.88
Total Emp 32 Total Emp	Employment % Availability % Statistical Value Shortfall 7A Employment % Availability % Statistical Value Shortfall 7B Employment % Availability %	Min 75.00 42.15 SKILLE Min 21.88 32.08 1.237 SKILLE Min	Fem 75.00 76.49 1.000E D WORK Fem 6.25 5.88
Total Emp 32 Total Emp	Employment % Availability % Statistical Value Shortfall 7A Employment % Availability % Statistical Value Shortfali 7B Employment %	Min 75.00 42.15 SKILLE Min 21.88 32.08 1.237 SKILLE Min 60.00	Fem 75.00 76.49 1.000E ED WORK Fem 6.25 5.88 ED WORK Fem 12.00

Yellow shading indicates placement goals, red shading indicates areas that require more focus.

Incumbency vs. Estimated Availability

	7C	SKILLE	D WORK
Total Emp		Min	Fem
141	Employment %	17.73	9.93
	Availability %	48.61	16.41
	Statistical Value	7.338	2.078
	Shortfall	32	1
	8A	SERVIC	E WORI
Total Emp		Min	Fem
40	Employment %	72.50	32.50
	Availability %	55.57	40.57
	Statistical Value		1.039
	Shortfall		

Total Employment: 309

A placement goal is set when employment is less than availability by a statistically significant amount.

S - Significant Difference Rule

Appendix 7 Placement Goals

The Authority has established placement goals where the actual representation of women or minorities in a job group is less than would be reasonably expected based on estimated availability.

Berkshire's analysis is based on the Authority's workforce of 309 individuals. However, only 45 of those individuals are non-represented employees who are directly recruited by the Authority. In the case of these 45 employees, minorities and women are well-represented. The remaining represented employees consist of a number of electricians, carpenters, plumbers and members of other trades. When a represented position becomes available, the applicable union will refer potential candidates based on their union criteria.

The jobs in 7C Skilled Workers job group for which placement goals were indicated are union-based positions subject to the union referral process. The Authority shares this information with the union representative and advises them of the Authority's areas of focus. The Authority continues to request their assistance in making sure that when a position is available they continue to refer a diverse pool of applicants, whenever possible, from which we can make our hiring selection.

In evaluating whether to establish placement goals, the Authority applied the following principles:

- 1. When the percentage of minorities or women employed in a particular job group is less than would reasonably be expected given their estimated availability percentage in that job group, the Authority established a percentage annual placement goal at least equal to the availability figure derived for women or minorities, as appropriate, for that job group.
- 2. Placement goals are not quotas that must be met, nor are they to be considered as either a ceiling or a floor for the employment of particular groups.
- 3. In all employment decisions, the Authority makes selections in a nondiscriminatory manner. Placement goals do not provide a justification to extend a preference to any individual, select an individual, or adversely affect an individual's employment status, on the basis of that individual's race, color, religion, sex, age, disability, veteran status, or national origin.
- 4. Placement goals do not create set asides for specific groups, nor are they intended to achieve proportional representation or equal results.
- 5. Placement goals are not used to supersede merit selection principles, nor do these placement goals require the Authority to hire a person who lacks qualifications to perform the job successfully or hire a less qualified person in preference to a more qualified one.

The placement goals report follows:

Metropolitan Pier 2025 Annual Affirmative Action Plan

Placement Goals

Job Group & Name	Min	Fem			
7C - SKILLED WORKERS - ALL OTHER	48.61	16.41			

Appendix 8 Analysis of Data by Organizational Unit and Job Group

Berkshire conducted an in-depth analysis of the Authority's total employment process, including the workforce by organizational unit and job group, personnel activity, and other personnel procedures to determine whether and where impediments to equal employment opportunity exist.

An analysis of each of these processes follows.

1. Composition of the Workforce by Organizational Unit

Of the 35 departments in this AAP, 80.00% include minorities, and 65.71% include women. The analysis by organizational units reveals that minorities and women are not significantly underrepresented or concentrated in any organizational unit. This analysis suggests that there is no policy or practice excluding minorities or women from any departments, nor is there any racial or sexual discrimination in the selection process.

2. Composition of the Workforce by Job Group

Using the Office of Federal Contract Compliance Programs (OFCCP) regulations as guidance, the Authority conducted an estimated availability analysis by job group, taking into account external estimated availability, and have compared incumbency to estimated availability to determine placement goals. The results by job group are summarized in the Availability Analysis.

3. Personnel Activity

The Authority has analyzed additional personnel activities to determine whether and where impediments to equal employment opportunity may exist and whether there are significant selection disparities by race/ethnicity or gender. These activities include hires, promotions, and other personnel actions.

A. Hires

The Human Resources Department develops all procedures and conducts all hiring at the Authority. Hiring is conducted on the basis of nondiscriminatory criteria. Specifically, the following criteria and procedures have resulted in hiring decisions that are free of discrimination:

1.Job descriptions have been reviewed and revised to ensure that duties are accurately described at the experience and education requirements are strictly job related, and that all incumbents meet minimum job requirements. Job titles have and will continue to be written without regard to race, color, religion, sex, age, disability, veteran status, national origin, or any other characteristic protected by applicable law.

- 2.Application forms have been reviewed to ensure that all requested information is job related, and that the forms comply with all applicable laws. In addition, all forms state that the Authority is an Equal Opportunity/Affirmative Action Employer.
- 3.Only Authority representatives who are briefed in the law with regard to Equal Employment Opportunity/Affirmative Action conduct interviews.
- 4.Employees are encouraged to refer qualified applicants to the Authority for employment. In addition, the Authority has formal recruitment procedures to apprise minority and women's groups, educational institutions, and other referral sources of openings.
- 5.Placing an applicant in a specific job in a department is the responsibility of management. Hiring decisions are based on the applicant's knowledge, skills, abilities, and any other job-related criteria.

A review of external hires for the prior plan year indicates the presence of equal employment opportunity and a strong commitment to affirmative action. There were 5 new employees hired during the period from July 01, 2023, to June 30, 2024, including 1 minority (20.0%) and 4 women (80.0%). The following New Hire report summarizes hiring activity by job group:

Metropolitan Pier

2025 Annual Affirmative Action Plan

Chicago, IL

New Hire Summary For Period: 7/1/2023 to 6/30/2024

	Total	Min	Fem	
1B - OFFICIALS AND ADMINISTRATORS	က	0	e	
6A - ADMINISTRATIVE SUPPORT and SALES WORKERS	32 2	-	2	
78 - SKILLED WORKERS - ELECTRICIANS	-	-	0	
7C - SKILLED WORKERS - ALL OTHER	13	2	-	
8A - SERVICE WORKERS	ഹ	4	2	
Totals #	# 5e	11	80	
6	9	42.31	30.77	

B.Promotion Practices

A review of promotion data indicates that these practices represent an area of substantial employment opportunity for minority and female employees. Promotion practices are not problem areas for minorities and women in any job group. The analysis reveals that neither minorities nor women are being treated disparately in promotions because:

- 1. The Authority provides every reasonable opportunity for employees to advance. In this regard, training and other developmental opportunities are offered.
- 2. Employees are encouraged to contact their supervisor and/or the Human Resources Department, at any time, should they desire information relative to another position within the Authority.
- 3. Management-initiated promotions are based on performance and other jobrelated criteria without discrimination on account of race, color, religion, sex, age, disability, veteran status, national origin, or any other characteristic protected by applicable law.
- 4. Most promotional opportunities are posted, providing all interested employees with an opportunity to apply and call their special skills to the attention of the manager.

All of these factors strongly indicate that promotions represent an area of substantial employment opportunity for minority and female employees. The Promotion Summary Report during the fiscal year follows:

Metropolitan Pier

2025 Annual Affirmative Action Plan

Chicago, IL

Promotion Summary by Old Job For Period: 7/1/2023 to 6/30/2024

		Total	Min	Fem				
2A - PROFESSIONALS		-	0	-				
7C - SKILLED WORKERS - ALL OTHER		-	0	0				
Totals	#	2	0	-				
	%		0.00	50.00			П	

C.Terminations

The Authority has evaluated its termination practices to determine whether there are disparities on the basis of gender, race or ethnicity. When terminations or reductions in force are necessary, the Authority makes its decisions without regard to race, color, religion, sex, age, disability, veteran status, national origin, or any other characteristic protected by applicable law.

4. Technical Phases of Compliance

Berkshire's analysis of the technical phases of compliance reveals that the Authority fully complies with all the technical phases of its affirmative action obligations:

- A. Equal Employment Opportunity posters are prominently displayed in each of the Authority's locations.
- B. The Authority's employment application contains a statement concerning Equal Employment Opportunity.
- C. All recruitment advertising includes the solicitation "An Equal Opportunity Employer" or its abbreviation.
- D. Policy statements are posted on the Authority's bulletin boards and are updated annually.
- E. All personnel and employment records made or kept by the Authority are retained for the required period as mandated by law.

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Final Audit Report 2024-09-19

Created: 2024-09-19

By: Aretha Glasper@mpea.com)

Status: Signed

Transaction ID: CBJCHBCAABAAeDeePmIYVZ-JyxDraqVNbHH2yG54woKJ

"AAP FY25_ready to be signed" History

Document created by Aretha Glasper (aglasper@mpea.com) 2024-09-19 - 7:56:38 PM GMT

Document emailed to Larita Clark (Iclark@mpea.com) for signature 2024-09-19 - 7:57:53 PM GMT

Email viewed by Larita Clark (Iclark@mpea.com) 2024-09-19 - 8:01:24 PM GMT

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Signature Date: 2024-09-19 - 8:01:42 PM GMT - Time Source: server

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